



**Governor Chris Christie**  
State of New Jersey



**Governor Andrew M. Cuomo**  
State of New York

May 11, 2017

Charles W. Moorman IV, CEO  
Amtrak  
60 Massachusetts Ave., NE  
Washington, DC 20002

Dear CEO Moorman:

The situation at Penn Station has gone from bad to worse to intolerable. Every commuter in the New York/New Jersey area agrees with us that drastic action must be taken to immediately remedy the situation. The time, energy, and suffering of our commuters in both states require nothing less.

Decades of underinvestment by Amtrak have produced the continuing string of infrastructure failures at Penn Station. This is particularly unacceptable given the enormous payments made by our states to Amtrak to assure the state of good repair of Penn Station. It now will require drastic and continuous improvement of these conditions by real experts over a sustained period of time to have the effect of improving commuting conditions for our citizens.

Intense and immediate repairs are clearly necessary but they are not enough: longer term changes in the management of these assets must go hand in glove with the emergency repairs.

Between New York and New Jersey we pay approximately \$150 million a year for our respective use for the facility. As Amtrak's management of Penn Station continues to produce multiple failures, we believe systemic changes cannot wait. A professional, qualified, private station operator must be brought in to take over the repairs and manage this entire process going forward.

We must have the right to approve any private contractor that Amtrak selects in response to our request and the record of failure causing these problems at Penn Station. The current situation is not tolerable and change cannot wait any longer.

Sincerely,

A handwritten signature in black ink, appearing to read "Chris Christie". The signature is fluid and cursive, with a large initial "C" and a prominent "H".

Chris Christie  
Governor

A handwritten signature in black ink, appearing to read "Andrew M. Cuomo". The signature is cursive and somewhat stylized, with a large initial "A" and a long, sweeping underline.

Andrew M. Cuomo  
Governor