



2015

Opportunity Agenda



Governor Andrew M. Cuomo



NEW YORK
STATE OF
OPPORTUNITY.



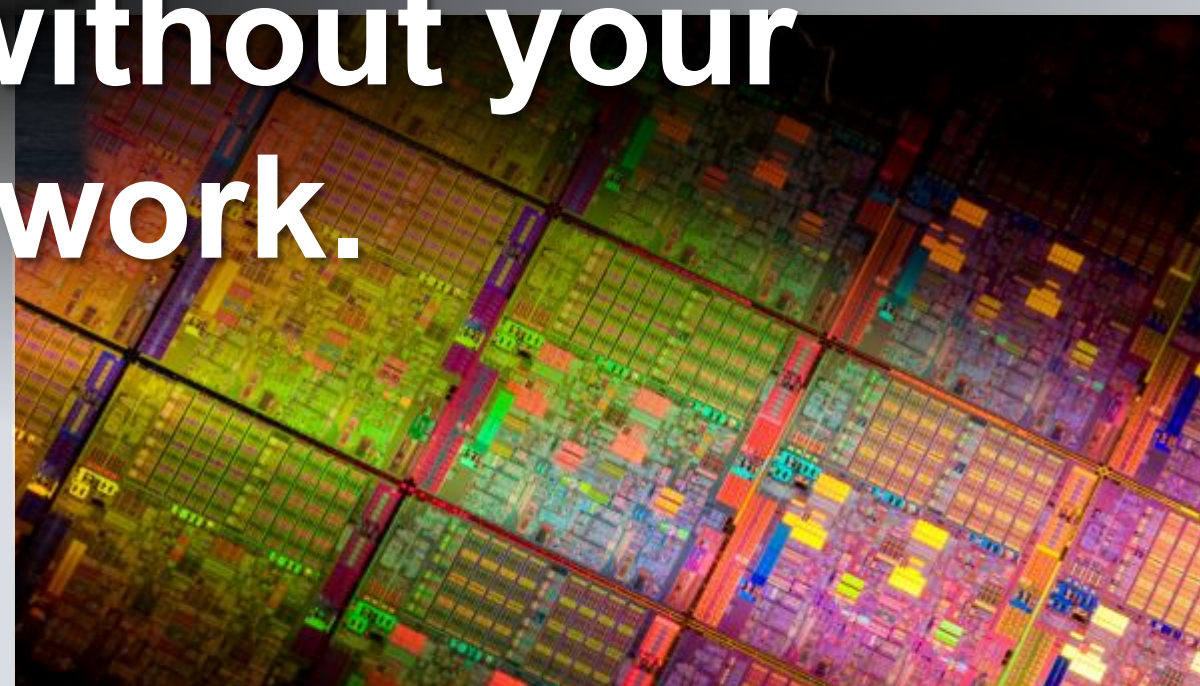
New York State is
back... *and leading
the way forward.*

Protecting Taxpayer Dollars

It would not have
happened without your
hard work.



Protecting Taxpayer Dollars



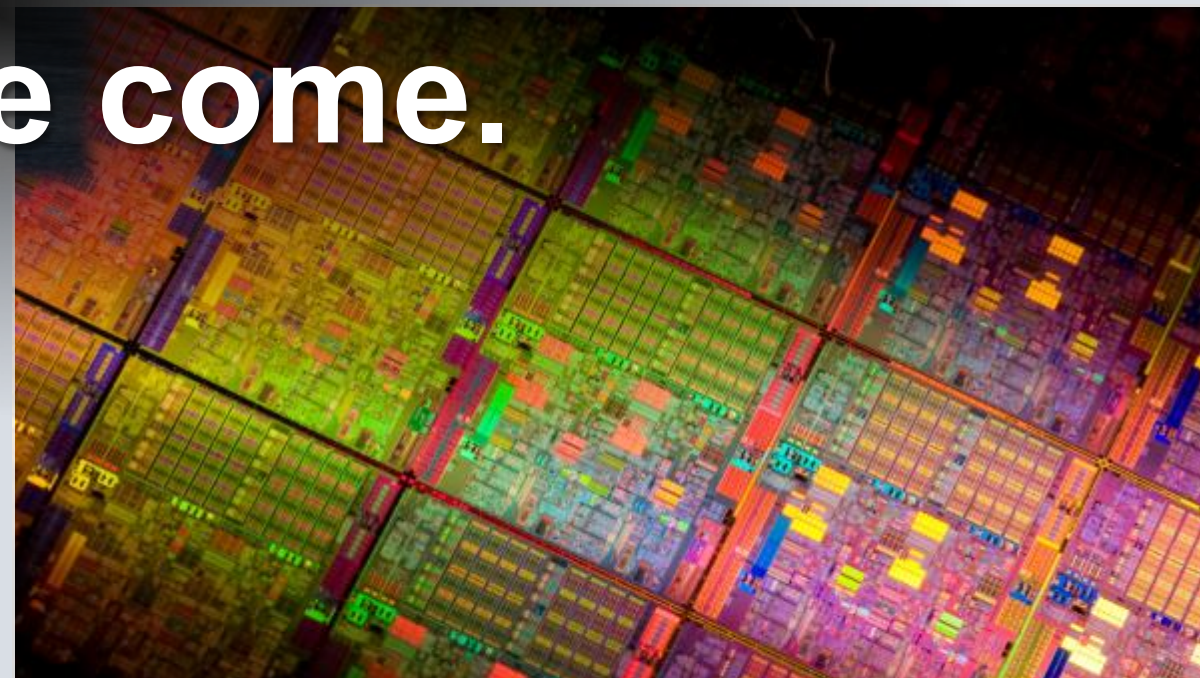
State of Progress

2015 Opportunity Agenda

Look at how far
we have come.



Protecting Taxpayer Dollars



2010

8.9% unemployment



2015



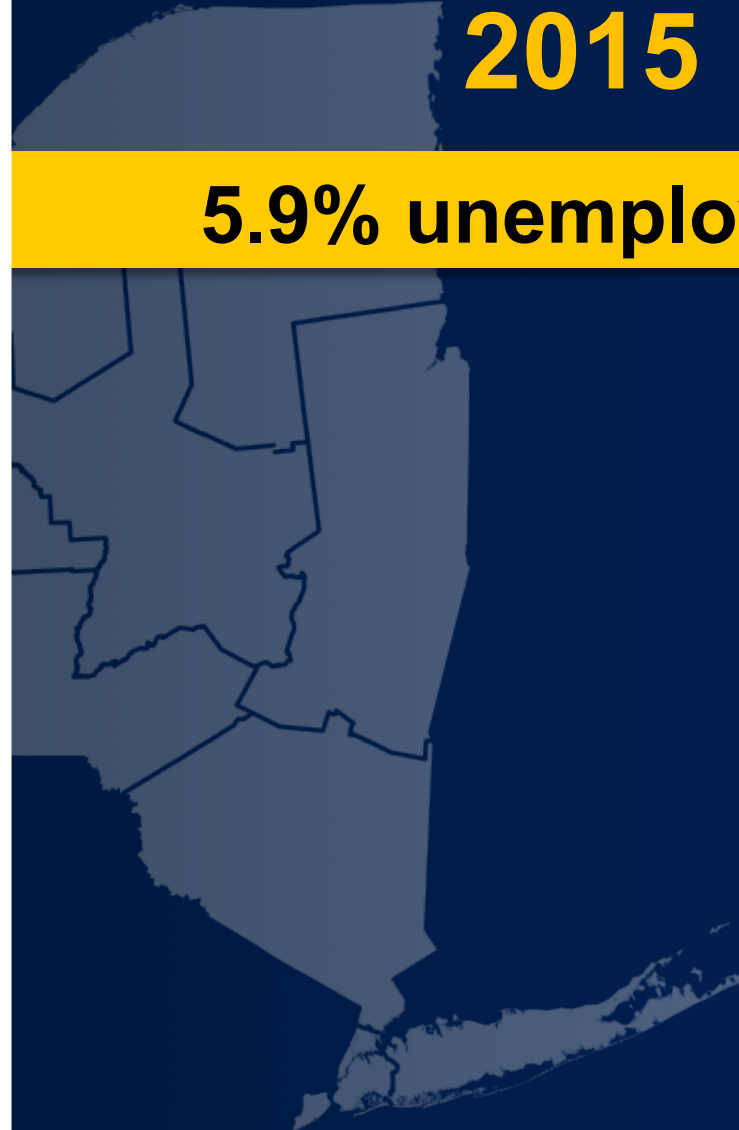
2010

8.9% unemployment



2015

5.9% unemployment



2010

8.9% unemployment

Low credit ratings

2015

5.9% unemployment



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Low credit ratings

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5.9% unemployment

Highest credit ratings in 40 years by all 3 agencies

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8.9% unemployment

Low credit ratings

Upstate decay

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Highest credit ratings in 40 years by all 3 agencies

Upstate rebuilding

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8.9% unemployment

Low credit ratings

Upstate decay

**Taxes and spending
going up**

2015

5.9% unemployment

Highest credit ratings in 40
years by all 3 agencies

Upstate rebuilding

2010

8.9% unemployment

Low credit ratings

Upstate decay

Taxes and spending
going up

2015

5.9% unemployment

Highest credit ratings in 40
years by all 3 agencies

Upstate rebuilding

Taxes and spending cut to
lowest rate in 50 years

2010

8.9% unemployment

Low credit ratings

Upstate decay

**Taxes and spending
going up**

**Property taxes growing at
6% a year**

2015

5.9% unemployment

**Highest credit ratings in 40
years by all 3 agencies**

Upstate rebuilding

**Taxes and spending cut to
lowest rate in 50 years**

2010

8.9% unemployment

Low credit ratings

Upstate decay

Taxes and spending
going up

Property taxes growing at
6% a year

2015

5.9% unemployment

Highest credit ratings in 40
years by all 3 agencies

Upstate rebuilding

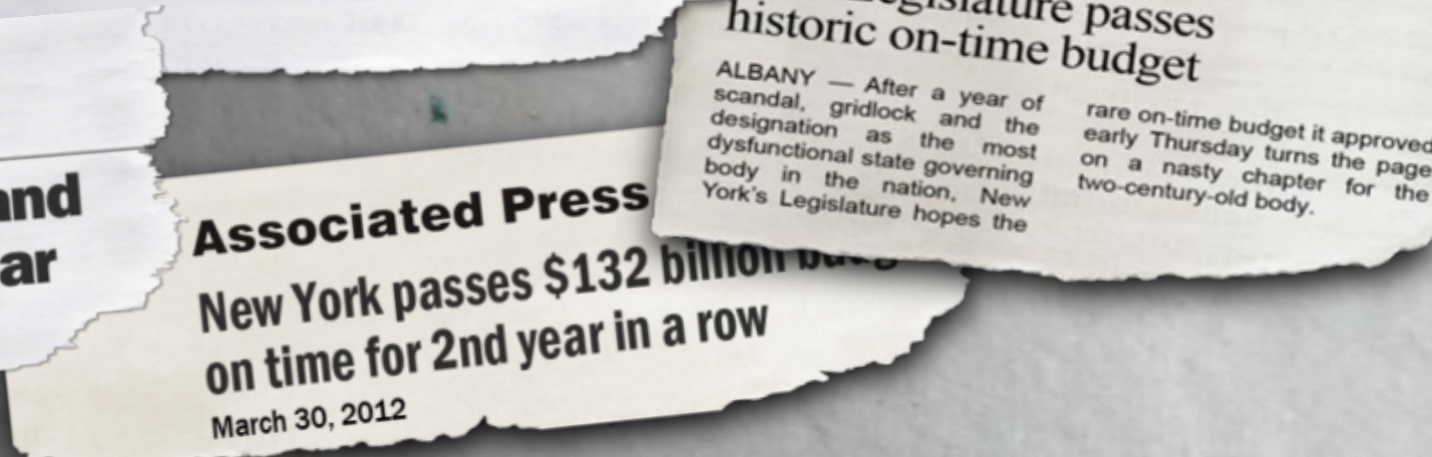
Taxes and spending cut to
lowest rate in 50 years

Property taxes capped at
2%, then frozen

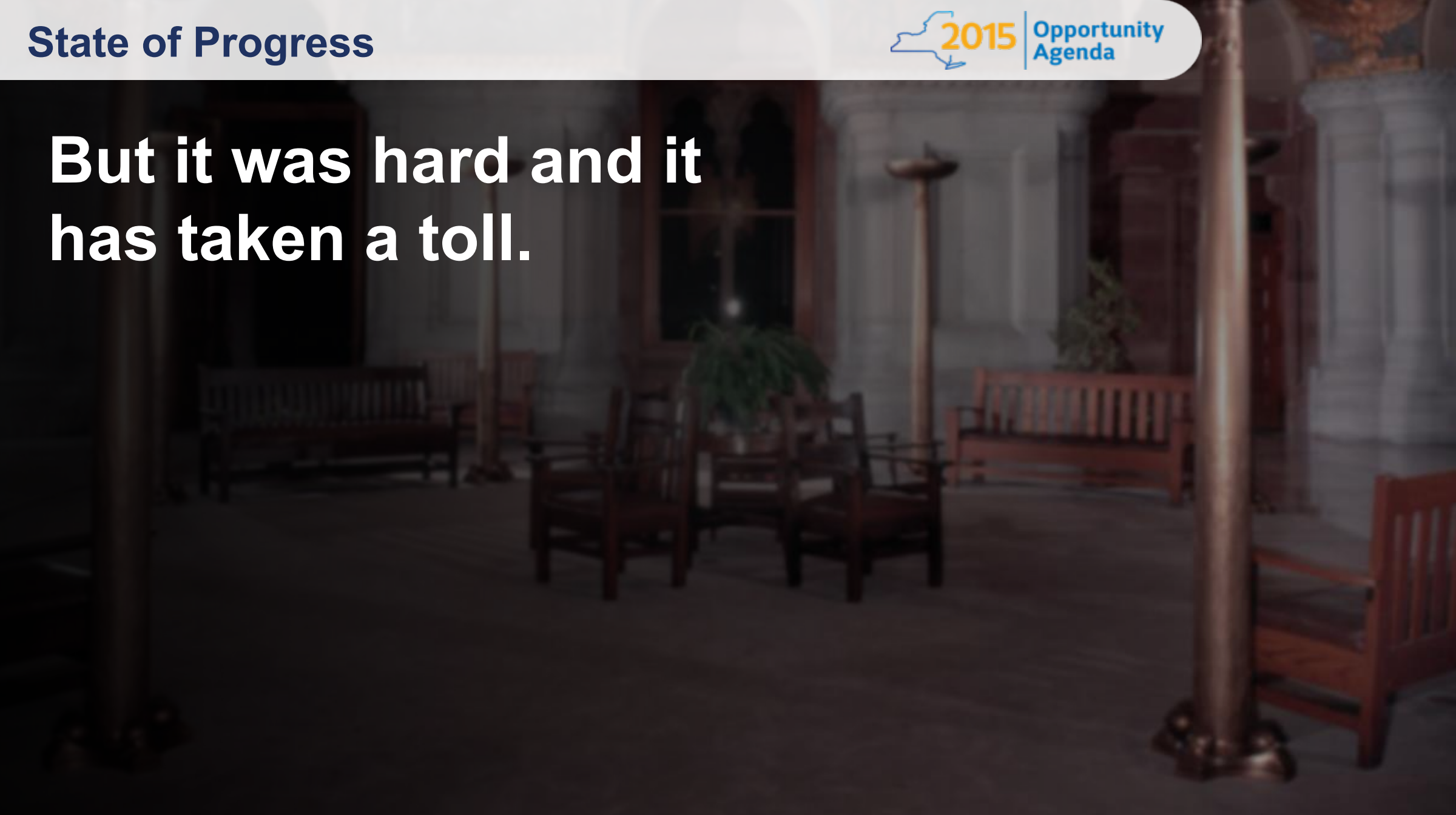
State of Progress



It was historic progress
– it made our state a
better state.



**But it was hard and it
has taken a toll.**



State of Progress



Four Years Ago...

State of Progress



...Today



**New York is now a
State of Opportunity.**



And this year we will
reach even higher.

Our 2015 Opportunity Agenda

- 
1. **Economic Opportunity**
 2. **Education**
 3. **Public Safety**
 4. **Government Reform**
 5. **Fairness for All**



2015

**Opportunity
Agenda**

Part I:

State of Economic Opportunity

The engine that pulls
the train is business.

BUSINESS



It's all about jobs, jobs, jobs...



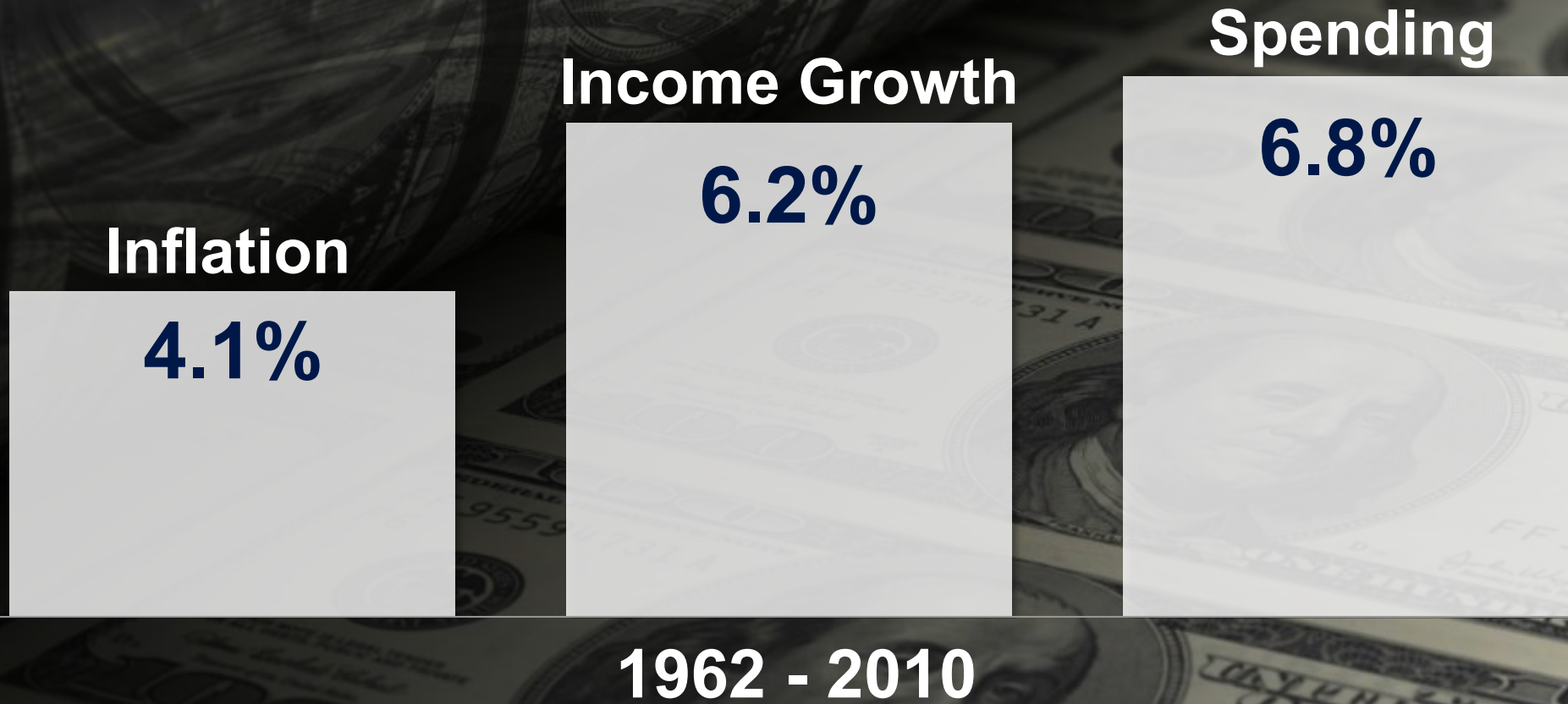
BUSINESS

...and to keep the economy growing, we must continue our strategies that are working.



**First, we must maintain
our fiscal discipline.**

For the past 50 years, the State spent more than people earned.



We reversed that trend – and held spending below 2% for 4 years.

6.8%

Inflation

1962 - 2010

1.3%

2011 - 2015

**Because we spend less,
we can tax less.**


And we have made historic progress.



**Lowest middle class
tax rate since 1953**



**Lowest corporate income
tax rate since 1968**



**Lowest manufacturers
tax rate since 1917**

2015 Opportunity Agenda

TAXES

2008 IT-150

**So by controlling
spending at 2%,
we can continue
to cut taxes.**

State of Economic Opportunity

And we will.



New York State Department of Taxation and Finance
Income Tax Return (short form)
New York State • New York City • Yonkers

NY

Mark an X in one box:

(A) Filing status — mark an X in one box:

(B) Have you underreported your tax due on past returns? To correct this without penalty, visit us at www.nystax.gov

(C) Were you a New York City resident for all of 2008? (Part-year residents must file Form IT-201; see page 14.)

(D) Can you be claimed as a dependent on another taxpayer's federal return? (see page 14)

(E) Enter your 2-digit special condition code if applicable (see page 14)

Resident Income Tax Return (short form)
New York State • New York City • Yonkers

Important: You must enter your social security number(s) in the boxes to the right.

Your first name and middle initial: _____ Your last name (for a joint return, enter spouse's name on line below): _____

Spouse's first name and middle initial: _____ Spouse's last name: _____

Mailing address (see instructions, page 13) (number and street or rural route): _____

City, village, or post office: _____ State: NY ZIP code: _____

Permanent home address (see instructions, page 13) (number and street or rural route): _____

City, village, or post office: _____ State: NY ZIP code: _____

Decedent information: _____

Print or type

1. Wages, salaries, tips, etc. _____

2. Taxable interest income _____

3. Ordinary dividends _____

4. Capital gain distributions _____

5. Taxable amount of IRA distributions. If received as a beneficiary, mark an X in the box _____

6. Taxable amount of pensions and annuities. If received as a beneficiary, mark an X in the box _____

7. Unemployment compensation _____

8. Taxable amount of social security benefits (also enter on line 17 below) _____

9. Add lines 1 through 8 _____

10. Total federal adjustments to income (see page 13) _____

11. Federal adjusted gross income (subtract line 10 from line 9) _____

12. Interest income on state and local bonds and obligations (but not those of NY or NJ) _____

13. Public employee 414(h) retirement contributions from your wages _____

14. Other (see page 16) _____

15. Add lines 11 through 14 _____

16. Pension and annuity income (but not those of NY or NJ) _____

17. Taxable amount of pension and annuity income (but not those of NY or NJ) _____

18. Pension and annuity income (but not those of NY or NJ) _____

19. Other _____

2015 Opportunity Agenda

New York State Department of Taxation and Finance
Income Tax Return (short form)
New York State • New York City • Yonkers

must enter your social security number(s) in the boxes to the right.

1st Your last name (for a joint return, enter spouse's name on line below): _____

2nd Spouse's last name: _____

3rd Mailing address (see instructions, page 13) (number and street or rural route): _____

4th Apartment number: _____

5th State: NY ZIP code: _____

6th Decedent information: _____

7th Permanent home address (see instructions, page 13) (number and street or rural route): _____

8th City, village, or post office: _____ State: NY ZIP code: _____

9th Decedent information: _____

10th Print or type

11th 1. Wages, salaries, tips, etc. _____

12th 2. Taxable interest income _____

13th 3. Ordinary dividends _____

14th 4. Capital gain distributions _____

15th 5. Taxable amount of IRA distributions. If received as a beneficiary, mark an X in the box _____

16th 6. Taxable amount of pensions and annuities. If received as a beneficiary, mark an X in the box _____

17th 7. Unemployment compensation _____

18th 8. Taxable amount of social security benefits (also enter on line 17 below) _____

19th 9. Add lines 1 through 8 _____

20th 10. Total federal adjustments to income (see page 13) _____

21th 11. Federal adjusted gross income (subtract line 10 from line 9) _____

22th 12. Interest income on state and local bonds and obligations (but not those of NY or NJ) _____

23th 13. Public employee 414(h) retirement contributions from your wages _____

24th 14. Other (see page 16) _____

25th 15. Add lines 11 through 14 _____

26th 16. Pension and annuity income (but not those of NY or NJ) _____

27th 17. Taxable amount of pension and annuity income (but not those of NY or NJ) _____

28th 18. Pension and annuity income (but not those of NY or NJ) _____

29th 19. Other _____

Small businesses are the lifeblood of our economy – they make up 98% of all businesses in New York.



Let's help small businesses grow by dramatically cutting their taxes from 6.5% to 2.5%...

...the lowest rate
in 100 years...



...and continue to show that New York is a pro-job, pro-growth state.

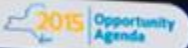


Next, we must continue to aggressively attack property taxes.





The public is at last coming to realize that the increase in real estate taxes is due wholly to the increase in the cost of local and not State Government. These taxes on real estate are too high... Local government has in most communities been guilty of great waste and duplication.

State of Economic Opportunity: Property Taxes 

“The public is at last coming to realize that the increase in real estate taxes is due wholly to the increase in the cost of local and not State Government. These taxes on real estate are too high... Local government has in most communities been guilty of great waste and duplication.

Who said this quote?



Governor Andrew
M. Cuomo



Secretary
Hillary Clinton



Governor Franklin
D. Roosevelt



President Ronald
Reagan



Steve Acquario
NYSAC

Our approach to property taxes:

2011

First, we capped

2014

Then, we froze

2015

Now... we will cut

Let's pass \$1.7 billion in property tax relief for 1.3 million homeowners, saving an average of nearly \$1,000 a year.

**And we will extend relief
to 1 million renters.**

Property Tax and Renters Relief Proposal

	HOUSEHOLDS
Upstate	969,973
New York City	880,977
Long Island	340,989
Westchester & Rockland	139,116
TOTAL	2.3 million

**A growing economy
also needs to invest
in its infrastructure.**



We have launched a design competition to modernize JFK, LGA, Stewart and Republic because our airports are gateways to commerce and tourism.

And we also propose making Republic and Stewart Airports STARTUP-NY tax-free zones.



Republic Airport



Stewart Airport

We will build 4 new Metro-North stations in the Bronx to expand capacity of our urban public transit network. We will invest \$250 million to start.

Co-op City

MTA

Morris Park

MTA

Parkchester

MTA

Hunts Point

MTA

**We will invest
\$150 million to
construct vertical
parking structures at
strategic locations on
Long Island and
Westchester.**



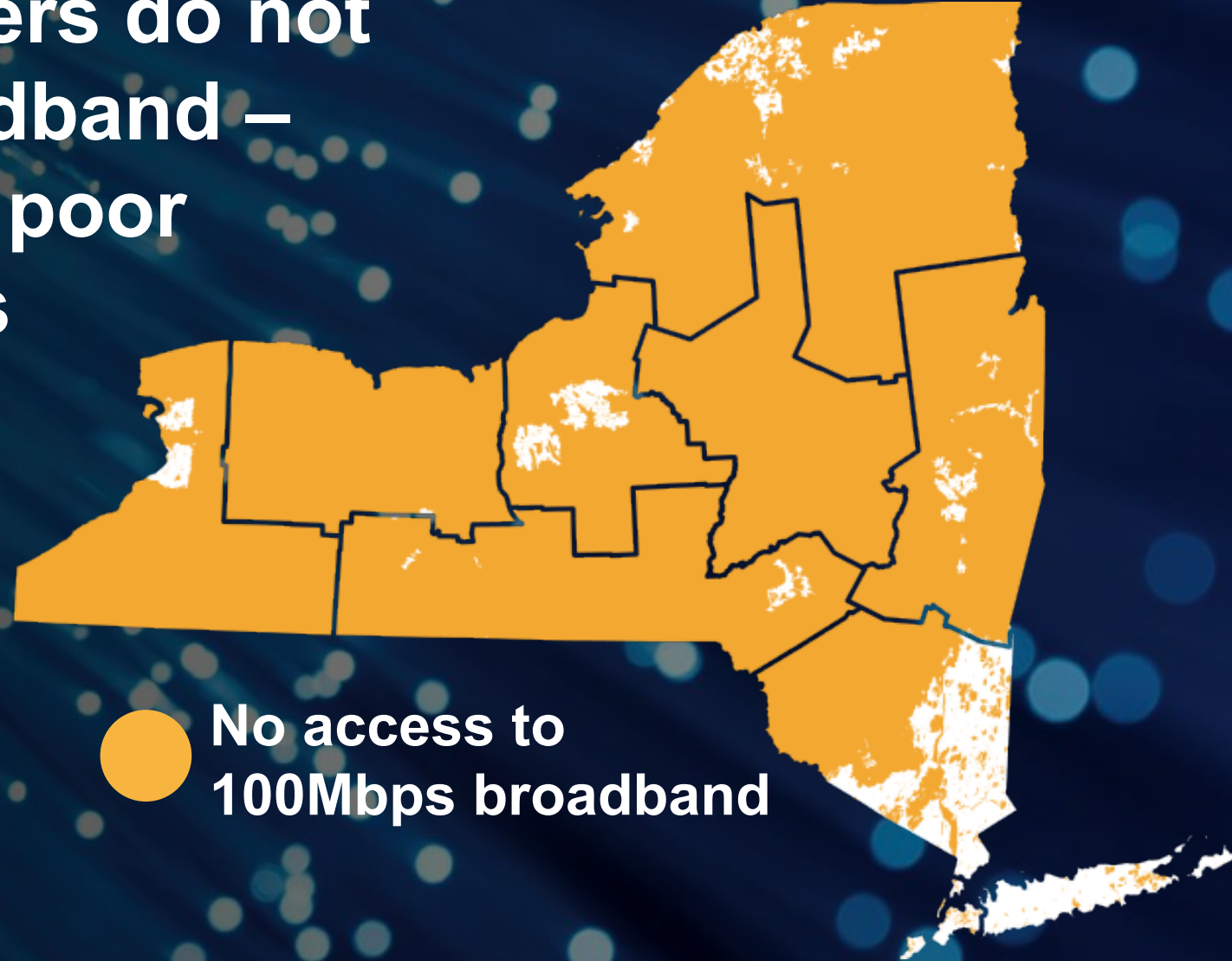
We also propose to use \$1.285 billion of our settlement funds to protect Thruway toll payers statewide and help finance the new Tappan Zee Bridge.

We are working with our partners in Washington to secure federal money to fund public transportation over the bridge.



Too many New Yorkers do not have adequate broadband – hurting Upstate and poor Downstate residents the most.

- 500,000 homes and 4,000 businesses have no access at all.



Every New Yorker should have access to high-speed broadband. We will spend \$500 million to leverage an additional \$500 million from the private sector to reach this goal by 2018.

**There is a new way
of thinking about
growing jobs in New
York State.**





**Our E² program:
Higher education...**



**...meets economic
development.**

It is where you can turn a good idea from Stanford University into an economic powerhouse like the Silicon Valley.



So let's continue our E² with another \$110 million round of NYSUNY2020 and NYCUNY2020, and a \$50 million continued investment in STARTUP-NY.



**And we will double the
New York State Venture
Capital Fund to \$100
million to translate good
ideas into economic
opportunity and jobs.**

Our community colleges train students for jobs that no longer exist and leave them drowning in student debt.

>100,000

UNFILLED JOBS IN NEW YORK

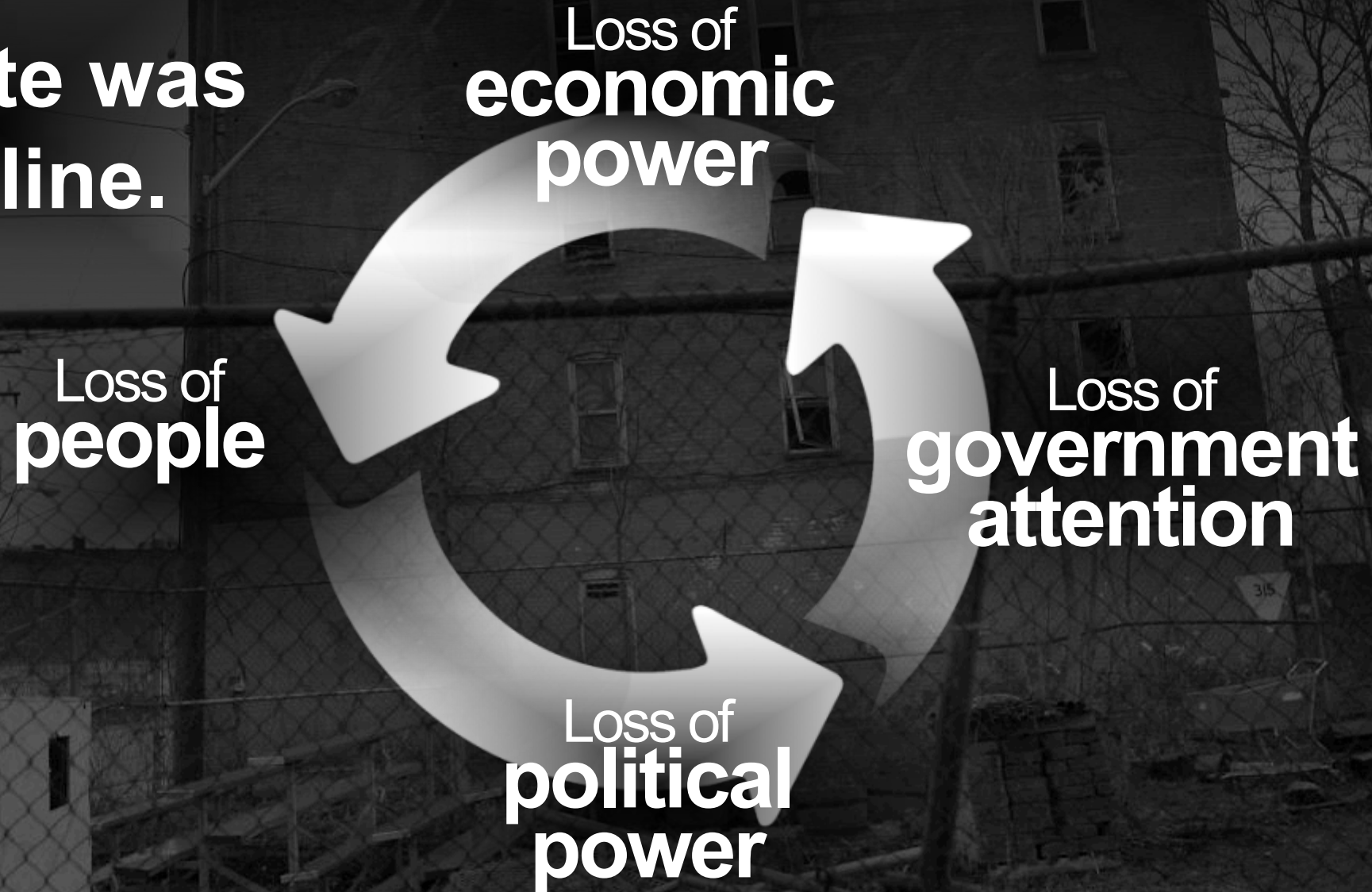
**We propose aligning our
community colleges with
the REDCs to maximize
job opportunities for
students.**



**We have focused on
Upstate New York's
economic development
like never before.**



**Upstate was
in decline.**



We **reversed**
the cycle:

population
growth

economic
power

government
attention

political
power



And today, unemployment
is down in every
region
of the state.



**The REDCs are
reviving the
Upstate economy,
and we must keep
them going.**



**Former Lt. Gov.
Bob Duffy served
as Chairman of
the REDCs – and
did extraordinary
work.**



Former Lt. Gov. Bob Duffy

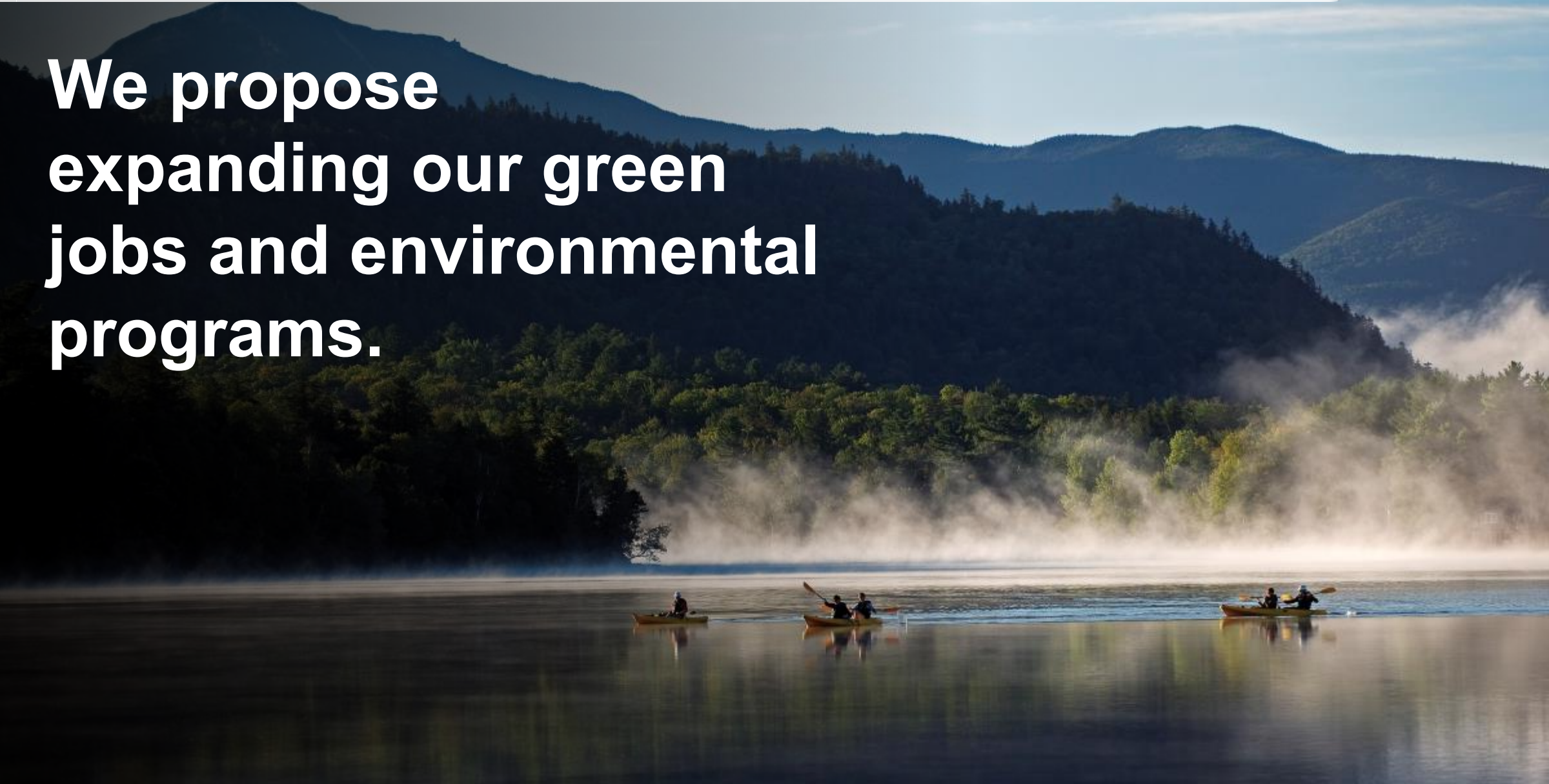
We embarked on an ambitious enterprise to turn around Western New York – and we did.



Western New York leadership:
County Executive Mark Poloncarz
Mayor Byron Brown
Mayor Paul Dyster
Howard Zemsky
Satish Tripathi
Legislative delegation

We will apply the best practices of the Buffalo Billion and launch a \$1.5 billion competition to invest \$500 million in 3 other Upstate regions.

**We propose
expanding our green
jobs and environmental
programs.**





**We will increase the
Environmental Protection
Fund to \$172 million.**

**We also propose a
\$50 million Farmland
Preservation Fund.**

**The Fund will provide
\$20 million to protect
farmland in the Hudson
Valley.**



**And \$30 million to
strengthen the
Southern Tier's rich
and growing
agriculture industry.**

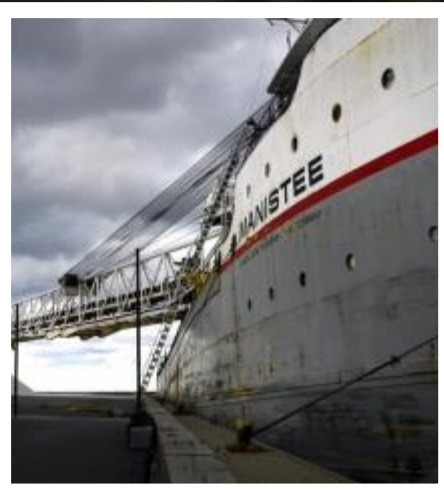


And to spur new investment and green jobs in the Southern Tier, we will hold a \$20 million clean energy competition.

To expand the Upstate economy, let's invest \$65 million in ports and rail hubs.



**Port of
Albany**



**Port of
Oswego**



**Syracuse Rail
Yard**

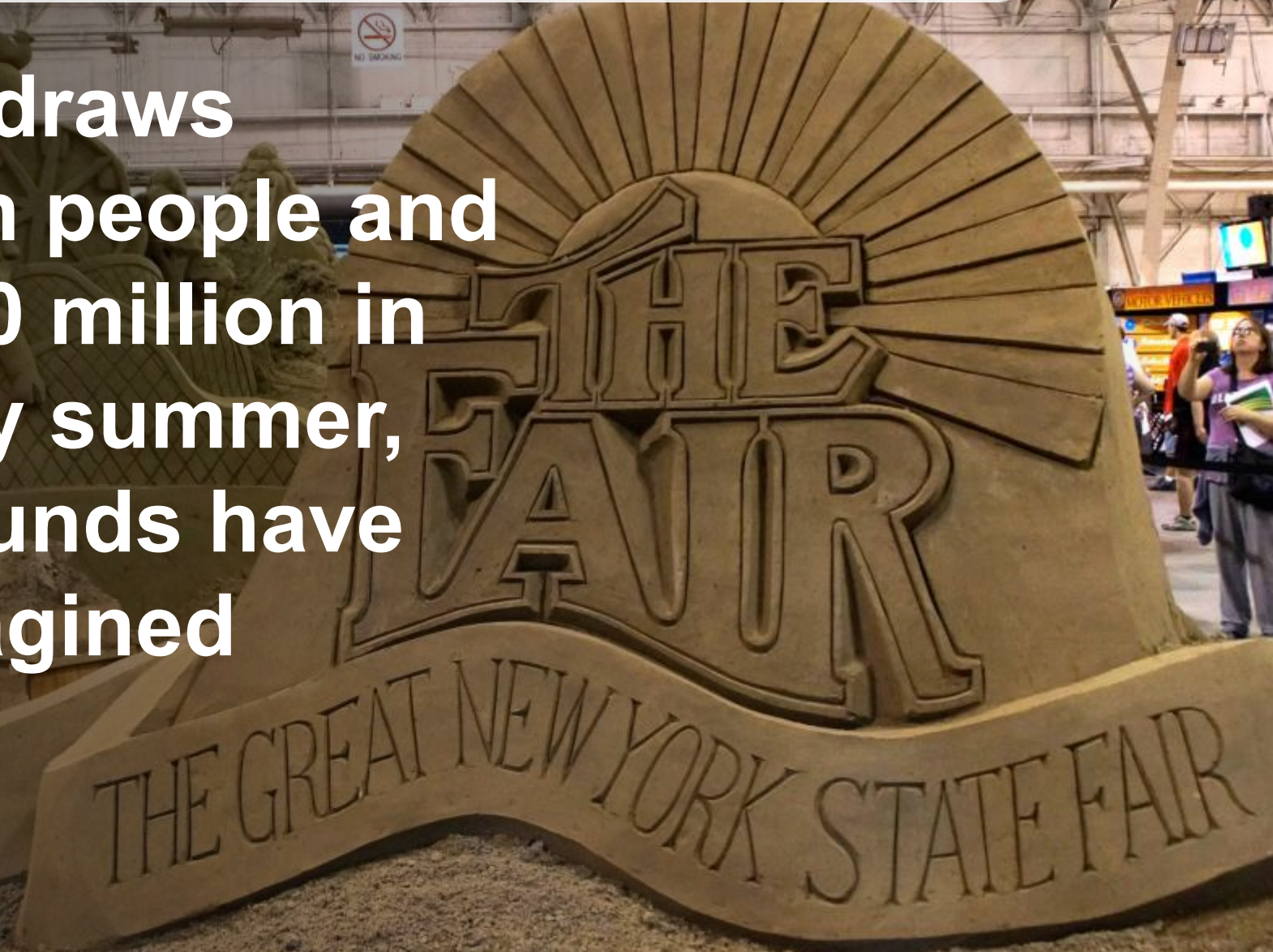


**Port of
Ogdensburg**



**Binghamton
Rail Yard**

The State Fair draws nearly 1 million people and more than \$130 million in spending every summer, but the fairgrounds have not been reimaged in a century.



Let's invest \$50 million to transform our State Fairgrounds into a year-round, premier multi-use facility.

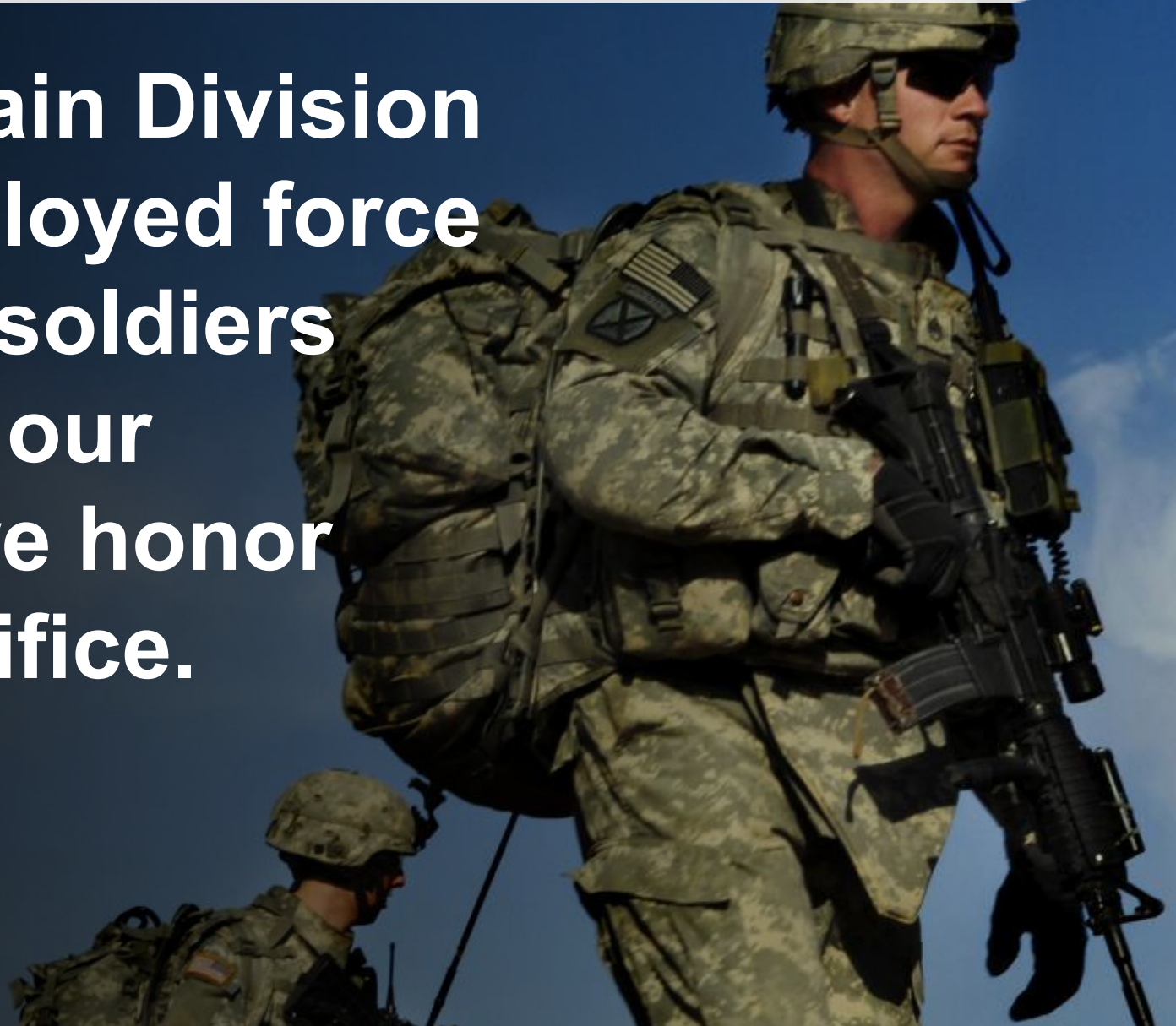


Fort Drum is a great North Country asset. We will spend \$1.5 million to buy an additional 1,300 acres for training and \$25 million for improvements along Route 26.

Fort Drum is home to the 10th Mountain Division, which just returned from serving us proudly in Afghanistan.



**The 10th Mountain Division
is the most deployed force
since 9/11. 323 soldiers
died defending our
freedom, and we honor
their great sacrifice.**



The 10th Mountain Division

Tourism continues to be a successful jobs generator – especially Upstate.



**We spent \$100 million
on tourism over the
past four years and our
investment is paying off
exponentially.**

Tug Hill



Visitor spending is up
\$8 billion to \$62 billion –
8% higher than the
national rate of growth.



Watkins Glen International

And tourism jobs
increased by 83k
to 850k jobs –
Double the
national
rate of growth.

Walkway Over the Hudson



We will continue to bring international attention to Upstate with our challenges and a \$25 million investment in our I♥NY campaign.



**Expanding global
markets is the
next step.**



A dark blue world map with the state of New York highlighted in a bright yellow color. The map is centered on the Atlantic Ocean, showing the continents of North and South America.

1. We propose a \$35 million Global NY Export-Import Development Fund to help New York businesses expand in overseas markets.

A world map with a dark blue background. The state of New York is highlighted in a bright yellow color, making it stand out from the rest of the map. The map shows the outlines of the continents in a lighter blue shade.

2. We will lead trade missions to New York's top economic partners, including Canada, China, Israel, and Mexico.

We had a great trip to Israel last year, and we are going on the road again.





It will be we three amigos.



**We will also lead a trade mission to
America's newest economic partner...**

...Cuba. We want to be the first state in this new era to embark on a trade mission to Cuba and we will go in the next 45 days.

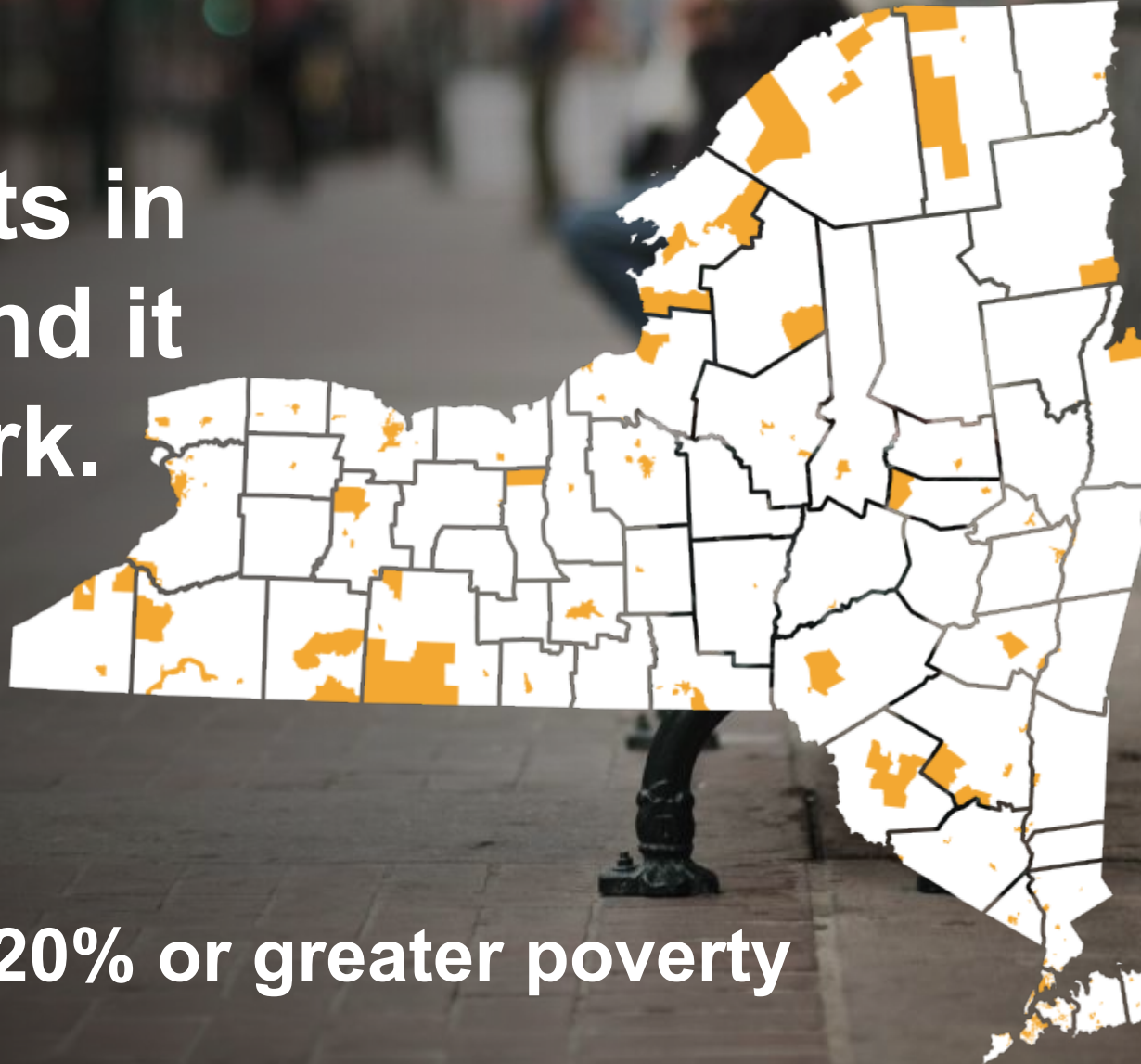


**Our economic recovery
must reach all New
Yorkers feeling left in the
shadow of opportunity.**



**The sad truth is,
poverty still exists in
America today and it
exists in New York.**

● 20% or greater poverty



Opportunity for All



**Rochester has the highest
child poverty rate
in the state.**



**The Bronx has the highest
poverty rate overall.**

**We want to build on
our efforts to employ
our minority youth.**



**For the Bronx we
propose a \$10 million
strike force to create
new jobs and
opportunity.**

For Rochester, we are creating an anti-poverty task force to lift children and families out of poverty.

“If you want peace,
work for justice.”

POPE PAUL VI



Income inequality is the highest it's been since the 1920s.



And for too many, the dream of economic mobility has been replaced with economic stagnation.



**Many feel that if you are
born poor, you will die poor.**

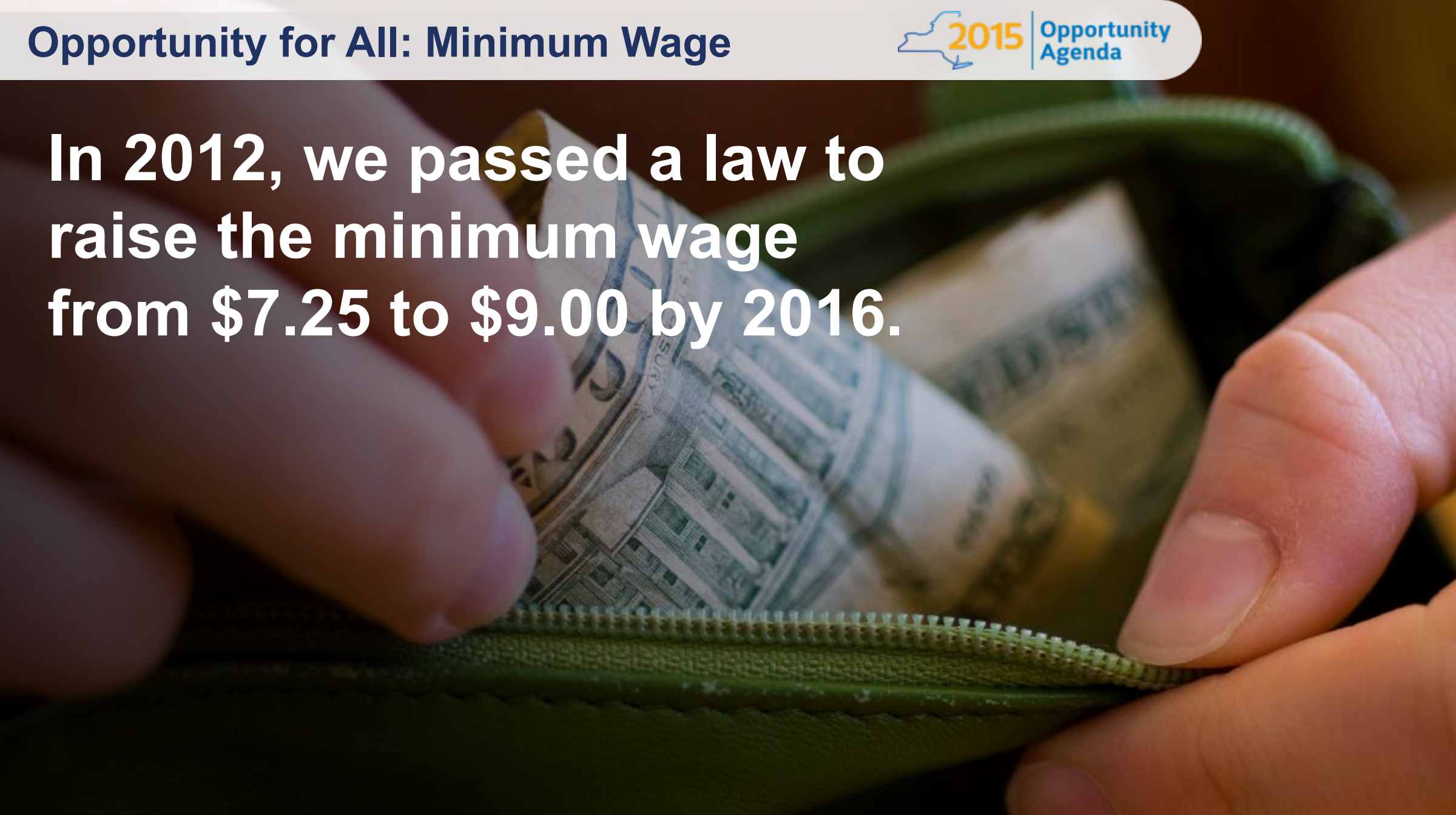


**The American
dream is being
questioned.**

Let's enact an economic mobility agenda to give every New Yorker a chance:

- 1. Raise the minimum wage.**
- 2. Combat hunger.**
- 3. Invest in affordable housing and community development.**
- 4. Expand Urban Youth Jobs Program.**
- 5. Increase MWBE business opportunities.**
- 6. Provide student loan relief to graduates with high debt.**
- 7. Establish the Office of Faith-Based Community Development Services.**
- 8. Fund a \$50 million not-for-profit community development fund.**

In 2012, we passed a law to raise the minimum wage from \$7.25 to \$9.00 by 2016.



**It helped, but the wage
gap continues to
get worse.**



So let's raise the minimum wage to \$10.50 – one of the highest in the country – because New York should lead the way.

**And in New York City –
one of the highest-cost
cities in the world – we
will raise it to \$11.50.**

Because if you work full time, you should be able to afford food, rent and a path out of poverty.

Hunger continues to plague many of our communities.



**Let's invest \$4.5 million to
expand emergency food
access.**

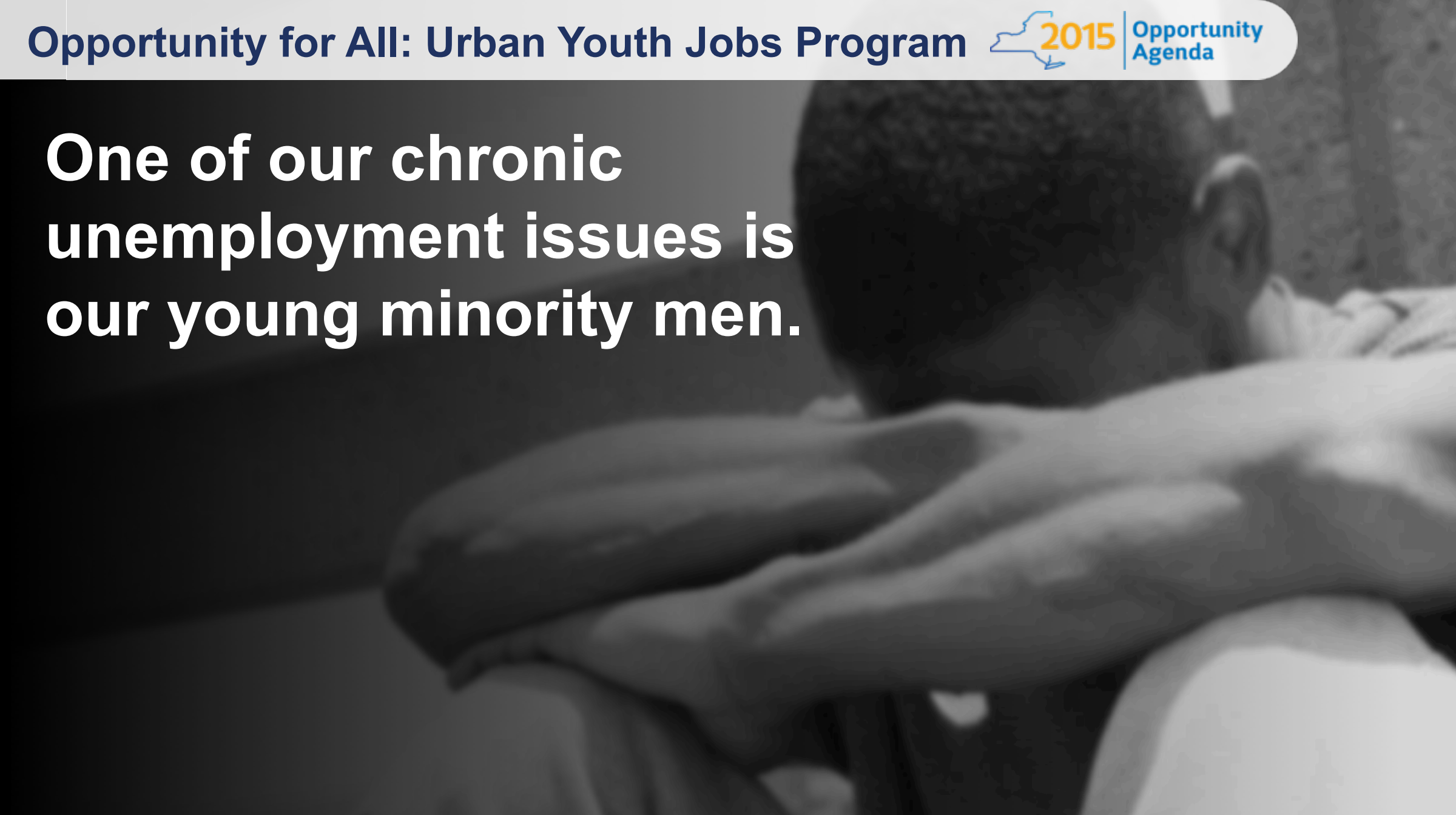
Because in 2015, no man, woman, or child should go hungry in the great State of New York.



And to provide housing to those most in need, we will provide \$486 million to expand our affordable housing and community development programs.



**One of our chronic
unemployment issues is
our young minority men.**



We have a model that works: the Urban Youth Jobs Program provided a new opportunity for 20,000 young men and women.



**Let's double funding
for our Urban Youth
Jobs Program...**

**...and give thousands
more of our young people
hope and opportunity
rather than a street corner
that leads to a prison cell.**

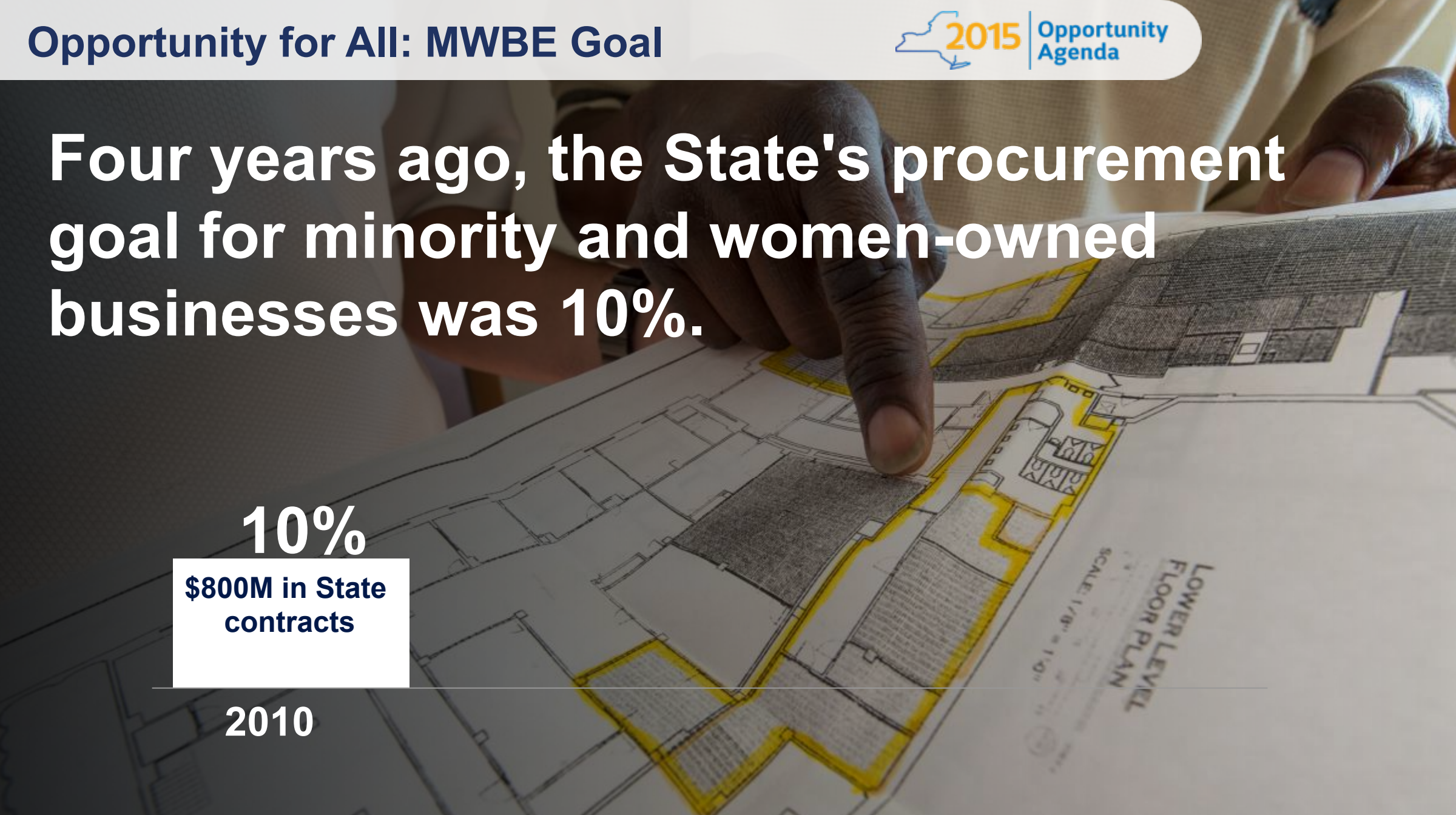


Four years ago, the State's procurement goal for minority and women-owned businesses was 10%.

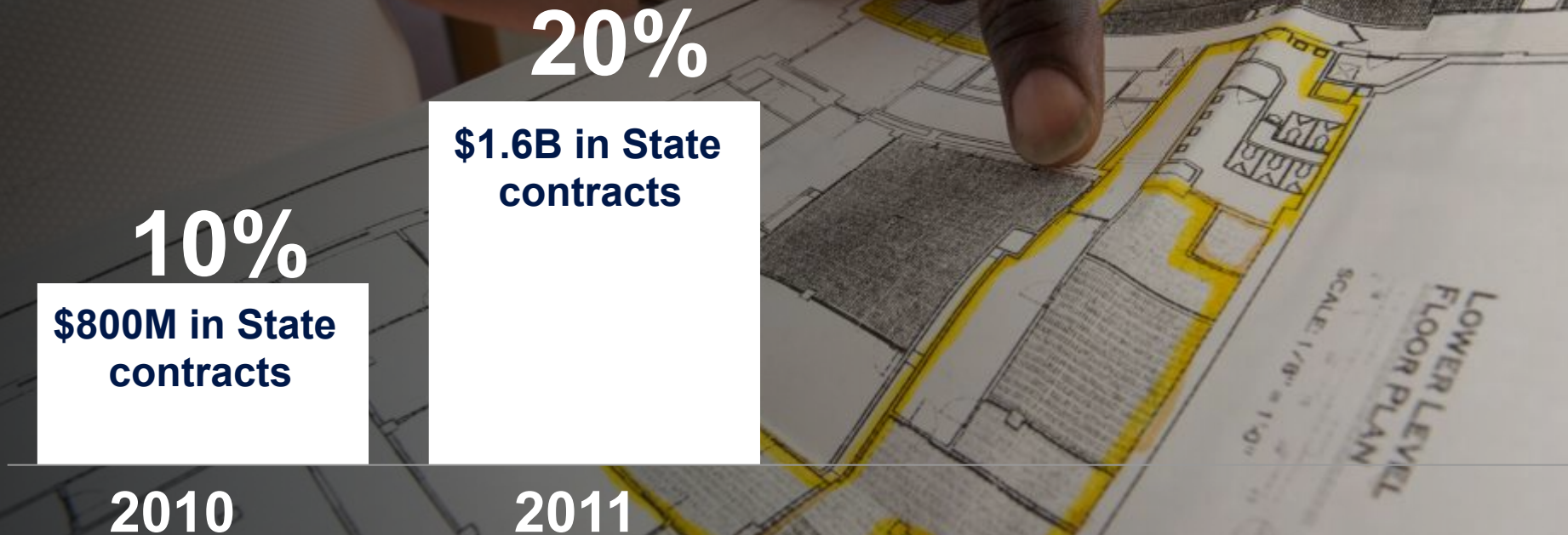
10%

\$800M in State
contracts

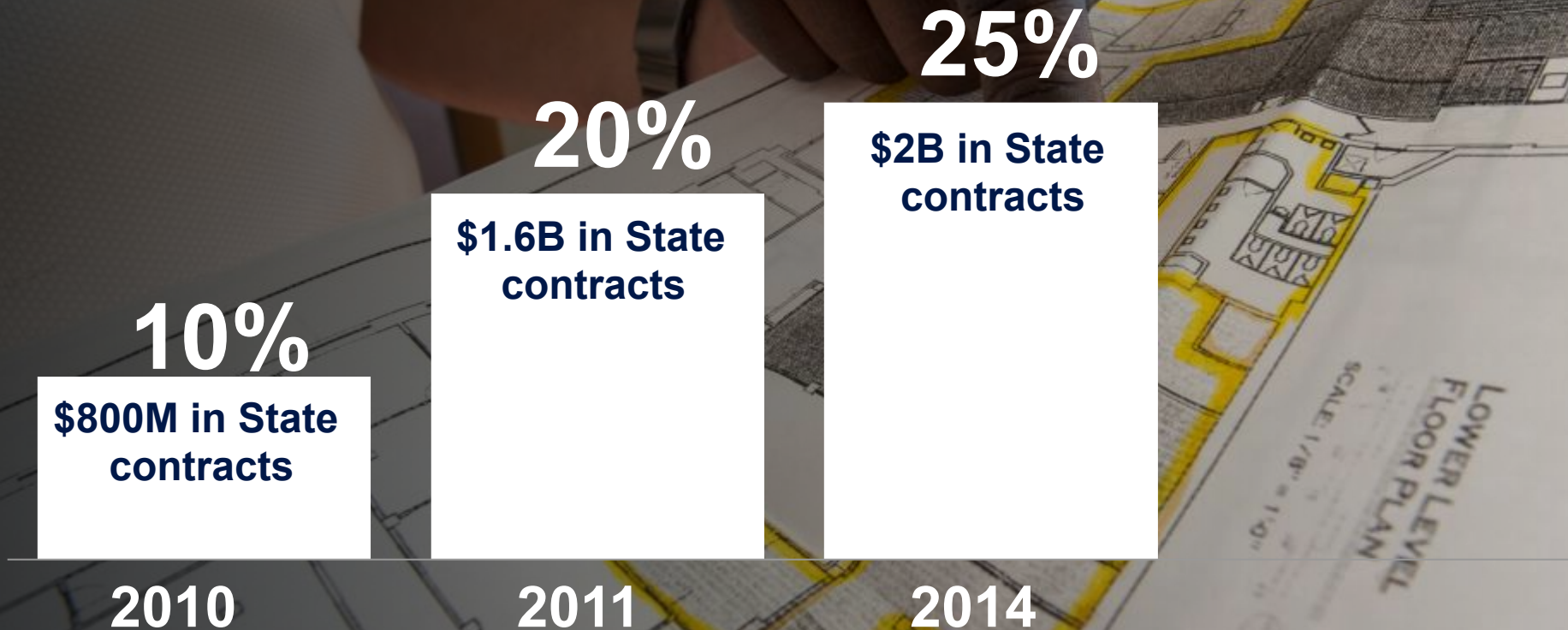
2010



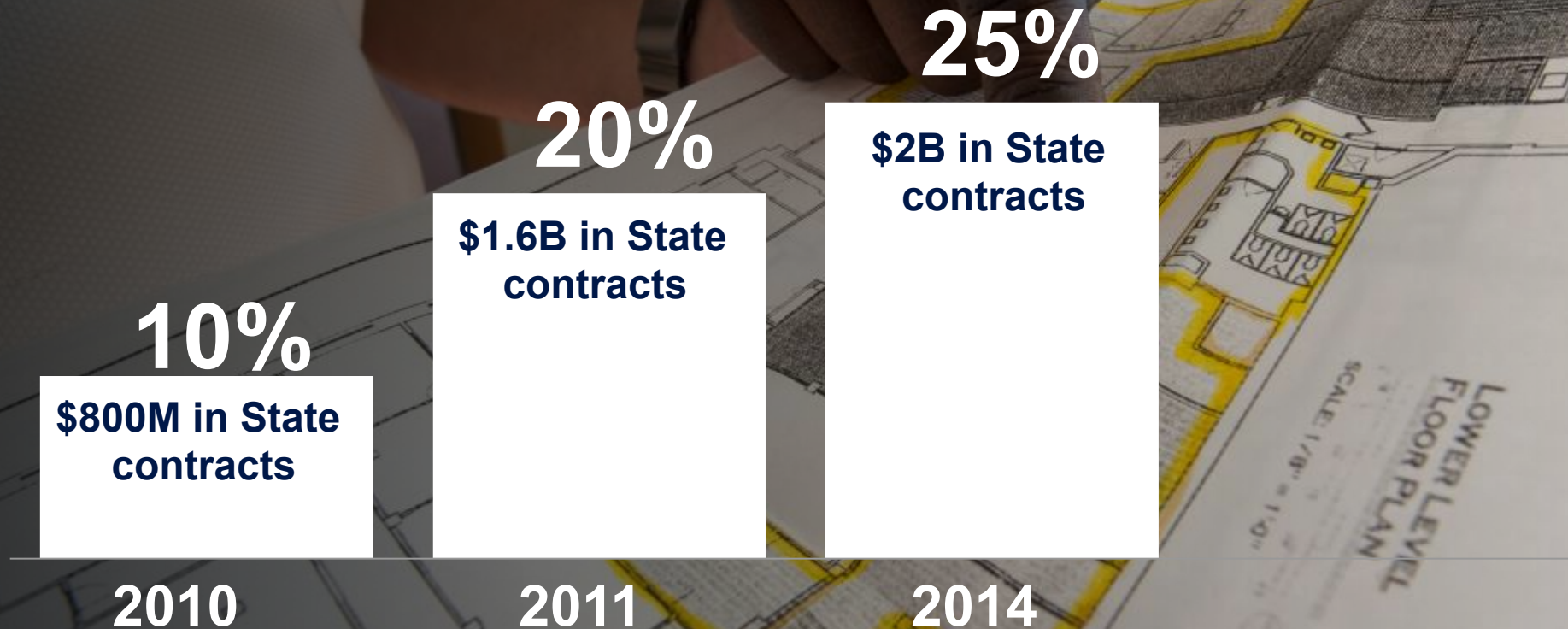
We set an ambitious goal of 20%.



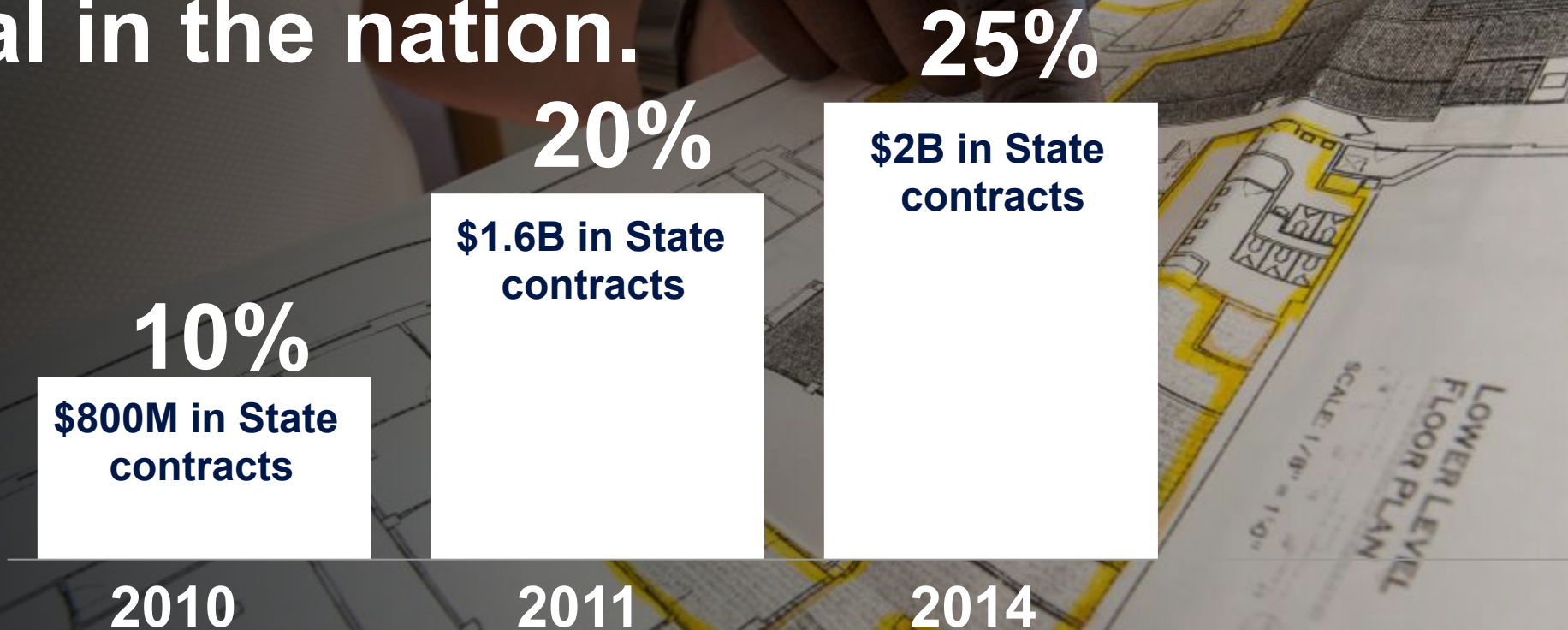
And we exceeded that goal last year.



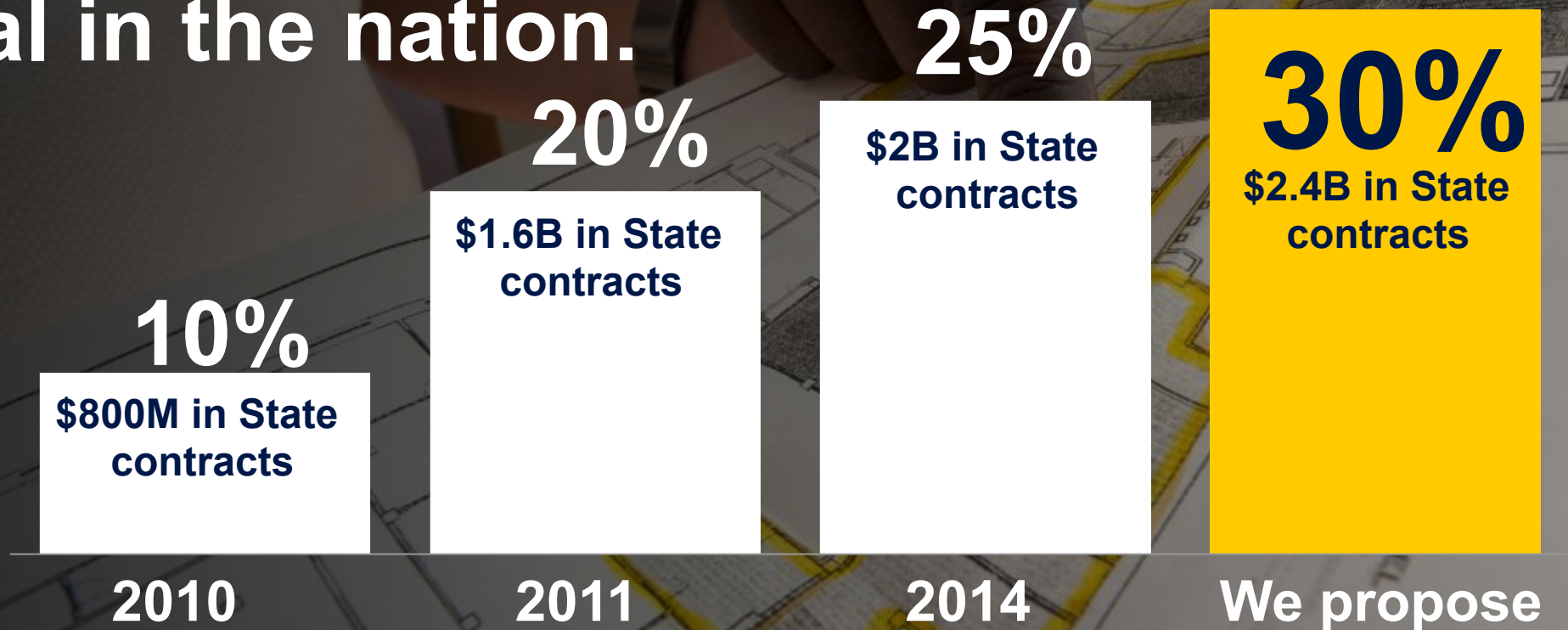
Let's continue to expand opportunities for our MWBEs.



And let's lead the nation for our women and minorities by setting the highest goal in the nation.



And let's lead the nation for our women and minorities by setting the highest goal in the nation.



Many of our new college graduates face high student loan debt as they begin their careers.



Let's help graduates get on their feet by providing two years of loan forgiveness for those saddled with debt and earning less than \$50k.

Not-for-profit faith-based community organizations can be sources of housing assistance and community development in our poorest communities.

A close-up photograph of a hand holding a paintbrush, applying white paint to a wooden surface. The paintbrush has a wooden handle and a metal ferrule. The background is a blurred wooden wall.

**Let's grow their capacity
through our new Office of
Faith-Based Community
Development Services.**

**The Office will be led
by Assemblyman
and Pastor
Karim Camara.**



Assemblyman and Pastor Karim Camara

Its work will be boosted by a \$50 million not-for-profit housing and social service capacity building fund.





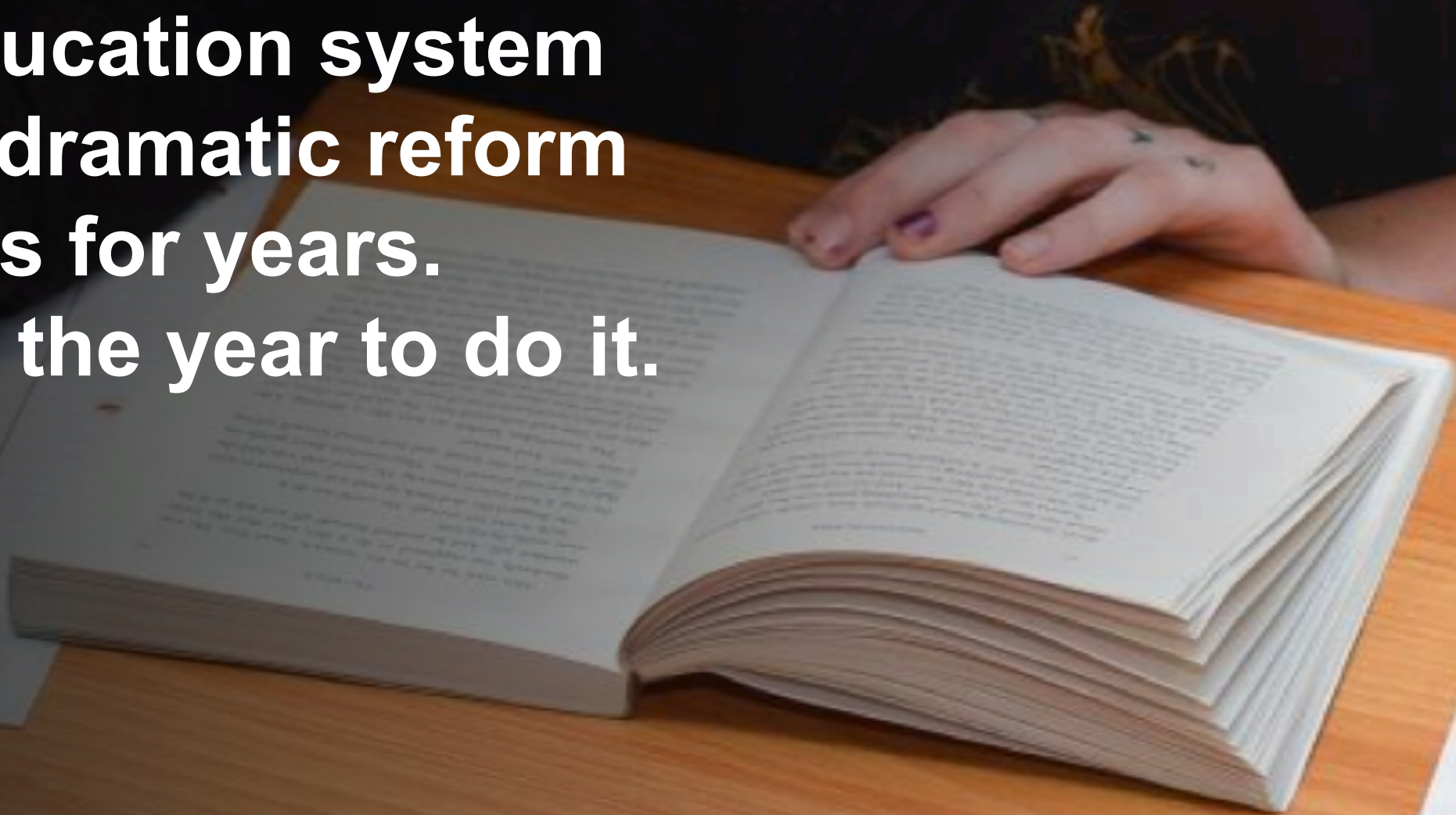
2015

Opportunity
Agenda

Part II:

Education: The Great Equalizer

**Our education system
needs dramatic reform
and has for years.
This is the year to do it.**



We will pursue an ambitious P-12 agenda:

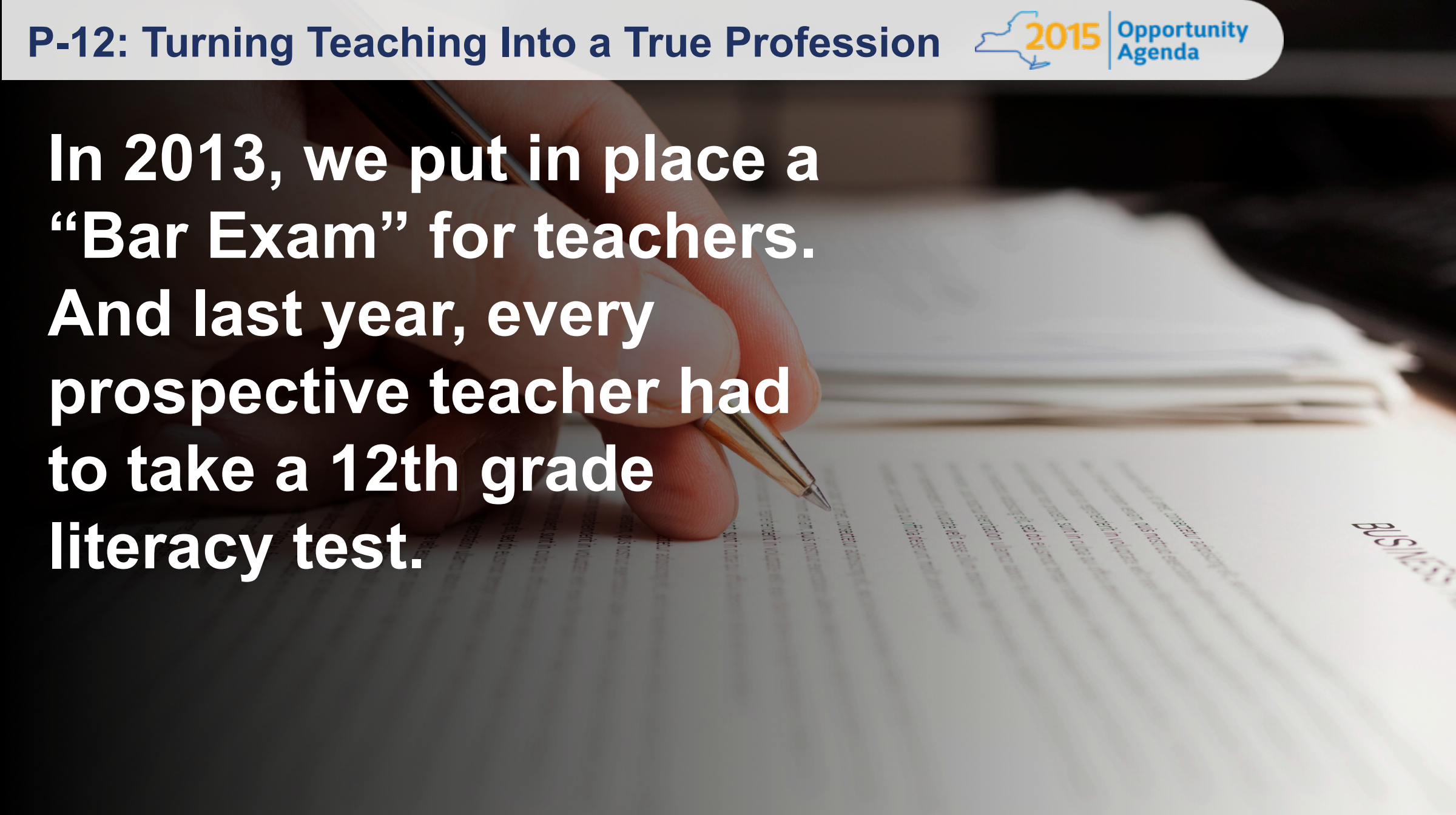
1. Professionalize teaching and increase standards.
2. Strengthen teacher evaluations.
3. Reward excellent teachers with performance pay.
4. Transform the state's failing schools.
5. Expeditiously but fairly remove ineffective teachers.
6. Expand charter schools.
7. Pass the ETC and DREAM Act.
8. Extend mayoral control.
9. Continue support for 4-year old Pre-K.
10. Initiate 3-year old Pre-K.
11. Establish the New York Mentoring Commission.

We all want the best teachers in our classrooms.



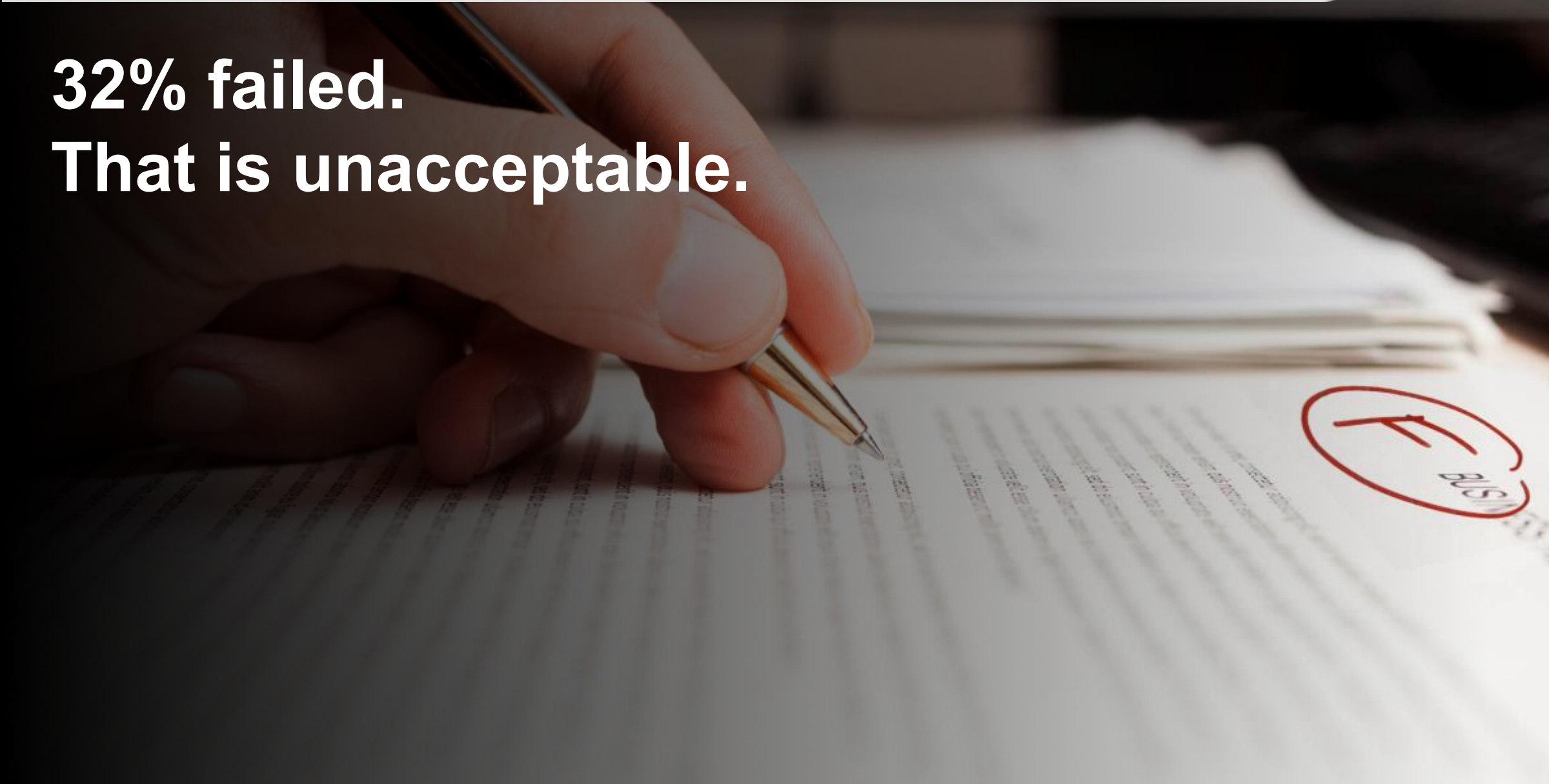
**We must treat teaching
like the profession
that it is.**



A close-up photograph of a hand holding a silver pen, poised to write on a document. The document has faint, illegible text and a "BUSINESS" stamp. The background is blurred, showing more papers.

**In 2013, we put in place a
“Bar Exam” for teachers.
And last year, every
prospective teacher had
to take a 12th grade
literacy test.**

**32% failed.
That is unacceptable.**



We need to set real standards for entering the profession.



To recruit the best and brightest, we propose paying full tuition to SUNY or CUNY for the top graduate program candidates who commit to teaching in New York for at least 5 years.

And we will create a residency program for teachers like the one used for doctors.

New York agreed to implement teacher evaluations 5 years ago through Race to the Top.



By linking funding to implementation of a teacher evaluation plan, we ensured 100% of school districts put a system in place.



**So, the good news is that
we have teacher
evaluations...**



**...but the bad news is
they are baloney.**



Why?

38.1% HS students are college-ready

98.7% of high school teachers rated effective

Why?

31.4% 3rd-8th graders proficient in English

99% of their teachers rated effective

Why?

35.8% 3rd-8th graders proficient in math

98.1% of their teachers rated effective

The problem is clear. And the solution is clear: We need real, accurate, fair teacher evaluations.



We asked the State Department of Education for their ideas and they gave us feedback. We accept their recommendations.

1. To reduce the over-testing of our students, we will eliminate local exams and base 50% of evaluations on State exams.

2. The other 50% of evaluations should be limited to independent classroom observations.



3. Teachers may not be rated effective or highly effective unless they are effective in both the test and observation categories.

4. We will stop local score inflation which has resulted in virtually all teachers being rated effective by setting scoring bands in State law.

5. We propose tenure to be only granted when a teacher achieves 5 consecutive years of effective ratings.

**Once we have a fair
evaluation system we can
incentivize performance.**



And we will. The State will pay a \$20,000 bonus to top teachers who are legitimately rated “highly effective.”

In 2013 we created the Master Teacher Program to reward the highest performing teachers in the system. Today, we have 552 Master Teachers.



NYS Master Teachers

For teachers who need support, we will offer a Teacher Improvement Plan to increase their performance.



In the unfortunate case when a chronically ineffective teacher – despite our help – does not improve, we must protect our students by removing the chronically ineffective teacher from the classroom.



Under the current 3020A system, it is so hard to remove an ineffective teacher that most districts do not even try.

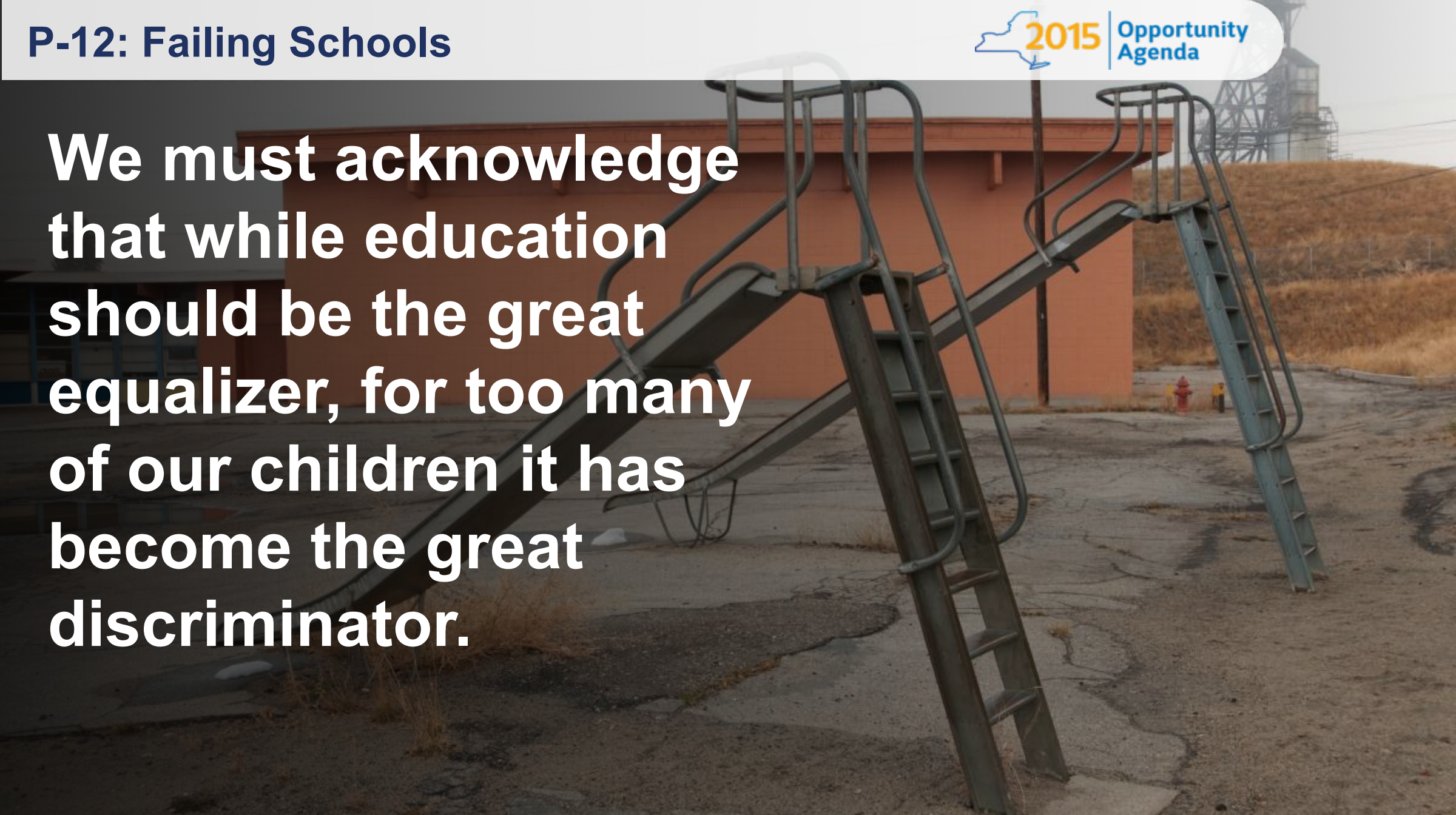


We will follow SED's recommendation and reform the process to make it easier, fairer and faster to remove ineffective teachers from the classroom.

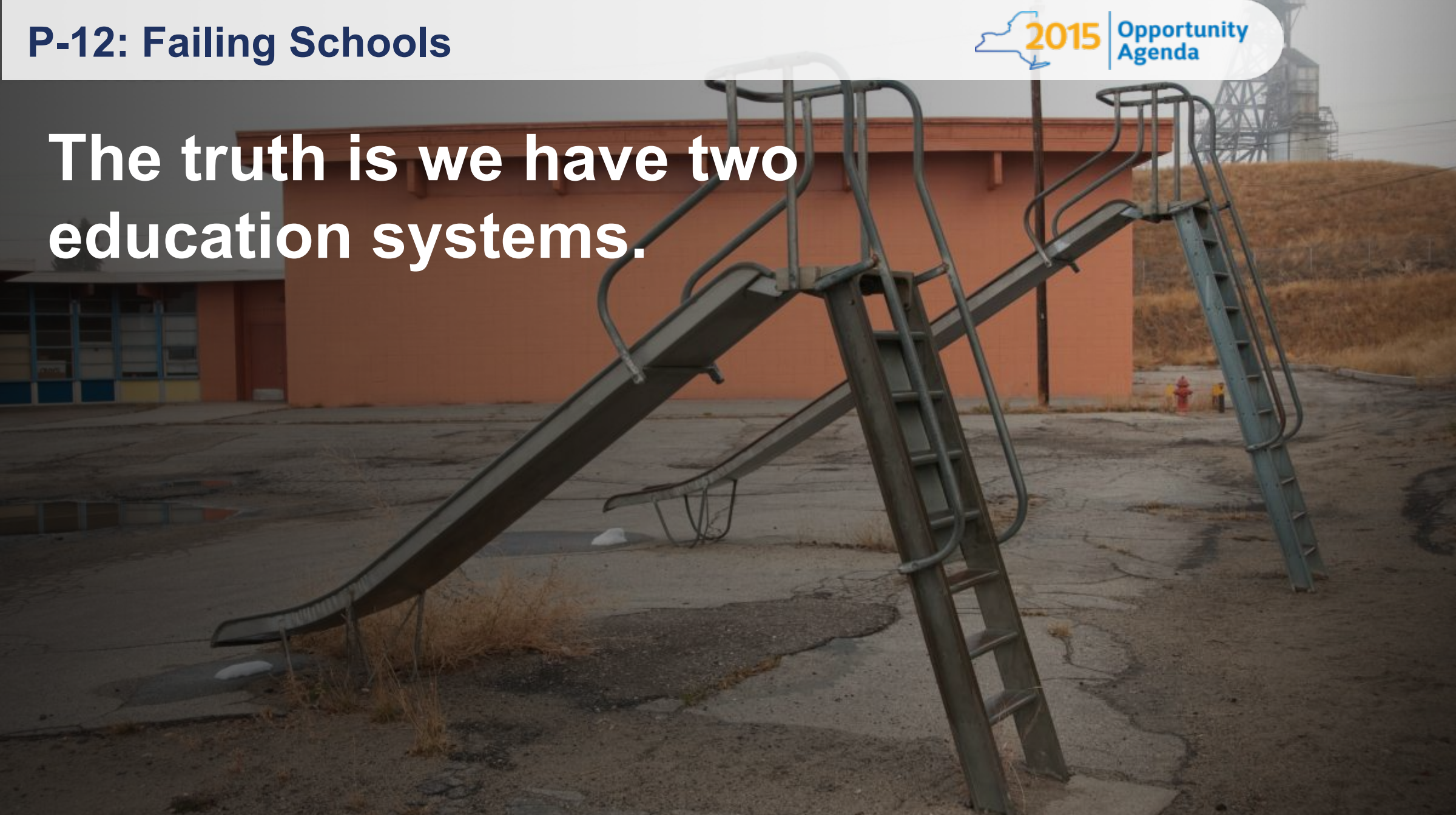
We propose allowing a district to remove a teacher after two ineffective ratings unless the teacher can prove the scoring was fraudulent.

Let's remember that the purpose of the education system is to teach and nurture our children not protect and grow bureaucracy.

We must acknowledge that while education should be the great equalizer, for too many of our children it has become the great discriminator.



**The truth is we have two
education systems.**

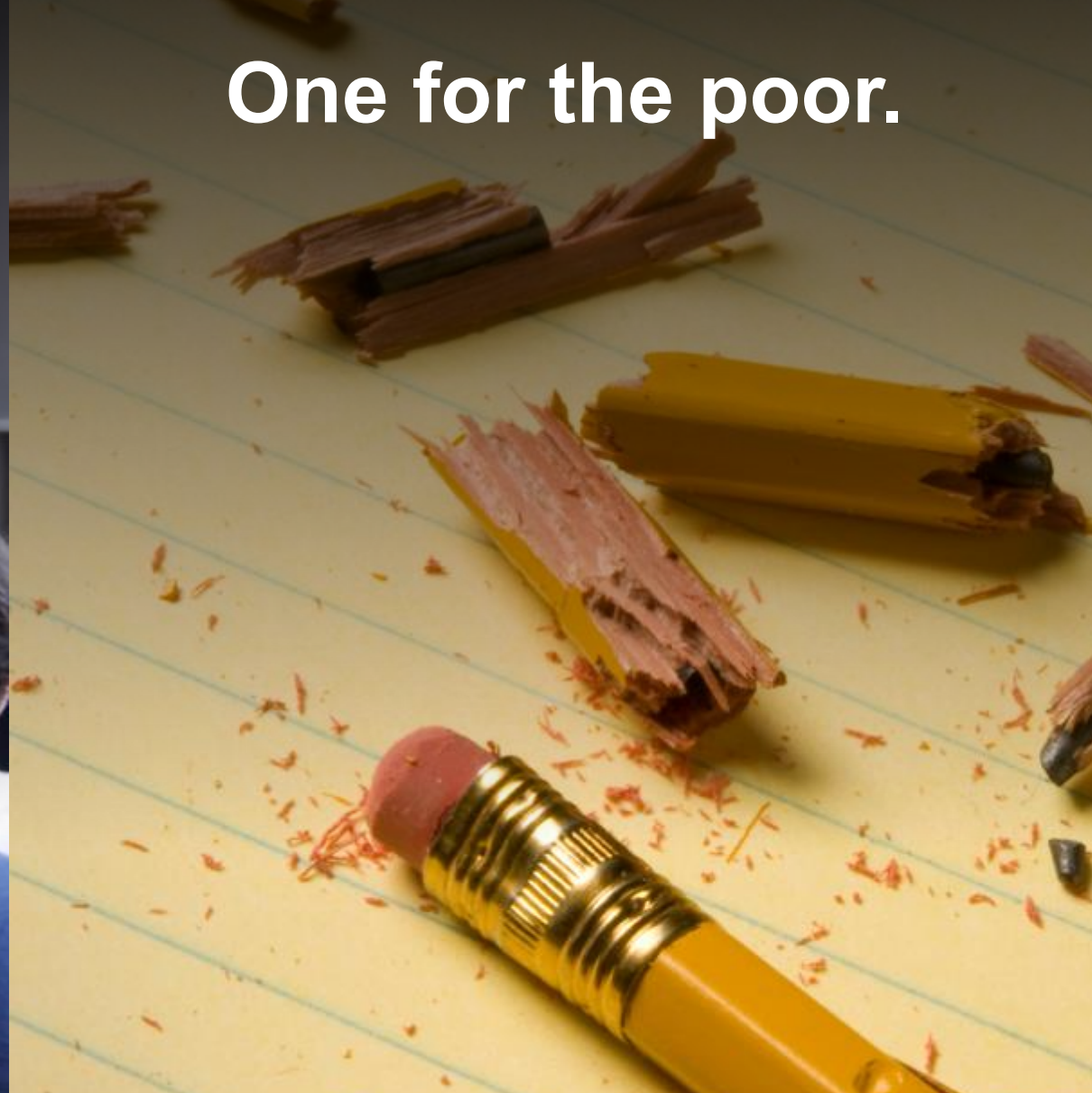


P-12: Failing Schools

One for the rich.



One for the poor.



And the greatest symbol of this disparity is our failing schools.



Students in failing schools lag well behind in virtually every academic category.



Graduation Rates

State
Average

76.4%

Failing
Schools

47%

Worse, more than 9 out of 10 students in failing schools are minority or poor.



There are a shocking 178 failing schools in New York State.



77 have been failing for an entire decade.



Over the last ten years, 250,000 children went through these failing schools while New York State government did nothing.



We should be ashamed.



The education industry's cry that more money will solve the problem is false.



Money without reform only grows the bureaucracy – it does not improve performance.



State Aid to Schools Per Pupil

\$8,114

State average

\$12,634

**State average in high
need districts**

\$16,170

**Failing district:
Buffalo**

This must end.



We will take another recommendation from SED and propose using the Massachusetts Model in New York.

When a school fails for 3 years, a nonprofit, another school district, or a turnaround expert must take over the school.



They must create a plan to dramatically overhaul and improve the entire school.



We will turn each school into a community school and develop a management overhaul plan.



The takeover entity must:

- **Overhaul the curriculum.**
- **Override agreements and terminate underperforming staff.**
- **Provide salary incentives to recruit high-performing educators.**
- **Grant priority for Pre-K, extended learning time, community schools, Early College High Schools, and other State grant programs.**

**Charter schools provide
a viable option for many
of our students.**



We propose giving students in failing schools a preference in charter school lotteries.

The current charter cap is 460. There are 159 slots left, including only 24 in New York City.

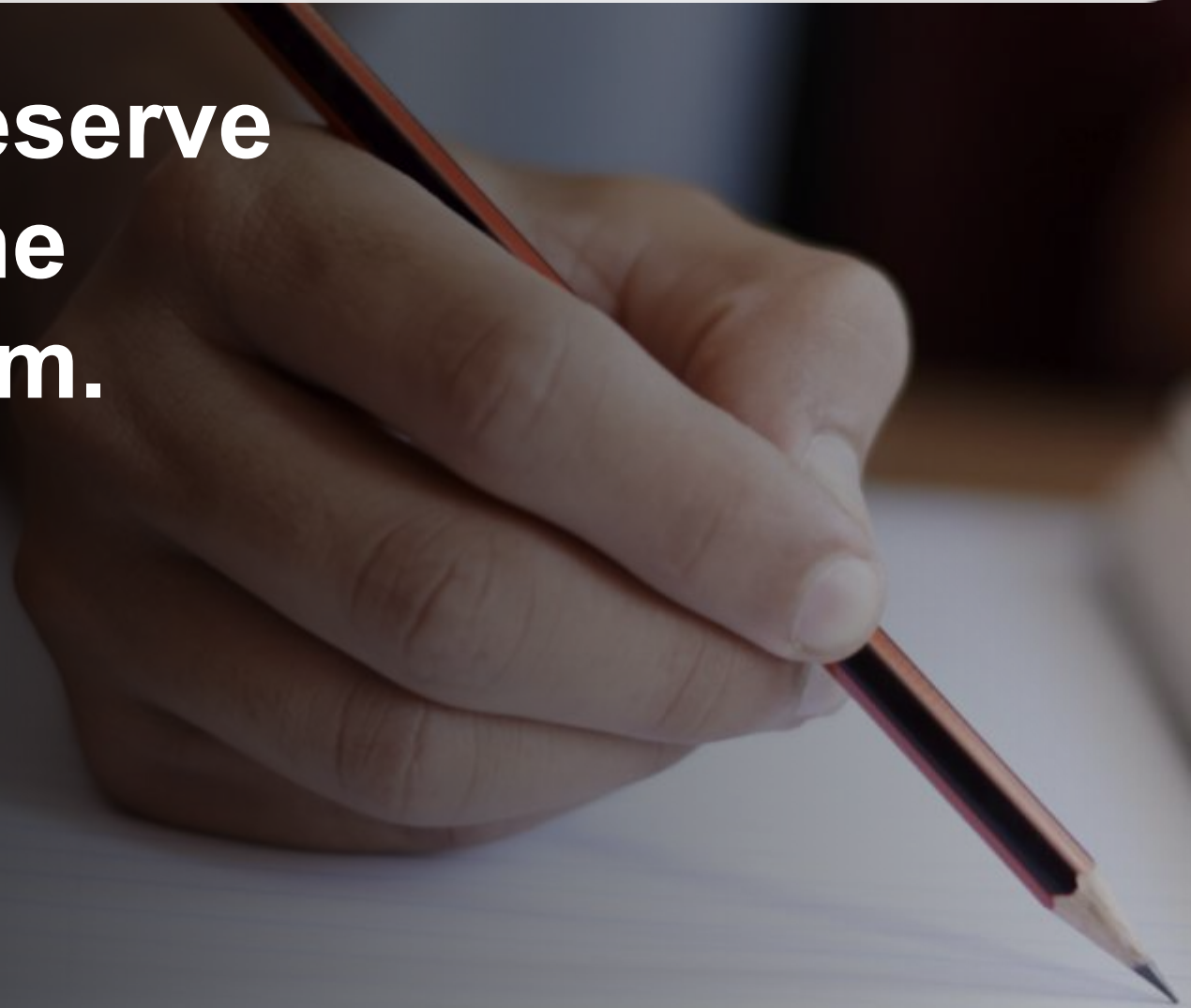


**Let's add another 100
to the cap.**

**And let's make the cap
statewide to eliminate
artificial limits on where a
charter school can open.**

To ensure that charter schools are serving all of the public, we will also propose “anti-creaming” legislation to ensure charters are teaching their fair share of high-needs populations (ELL, learning disabled and free lunch).

**All students deserve
a fair shot at the
American dream.**





Let's pass the \$100 million Education Tax Credit for public and private scholarships.

Policy Proposals #49 & 50



Let's pass the DREAM Act – with \$27 million in this year's budget to make it a reality.

If we are serious about fixing this problem, then cities also have to be a part of the solution. We are calling on the mayors to join us.



**Let's extend mayoral control
in New York City and
consider the possibility in
other cities.**

**We know that the
earlier students enter
a classroom, the
more opportunity and
success they have
later in life.**



**Therefore, we have committed
\$1.5 billion to phase in full day
Statewide Universal Pre-K for
4-year olds.**



**Let's keep high-quality
Pre-K for 4-year olds
going by investing
\$365 million this year.**

**And lets take the next step
in state-of-the-art early
education and begin
designing programs to
help 3-year olds.**



3-year olds enrolled in high-quality programs make some of the largest gains in cognitive and behavioral skills.



**So let's invest \$25 million
to begin offering Pre-K for
3-year olds in our poorest
communities where kids
need it most.**




**We know mentoring
programs work and
make a big difference
and there are citizens
who want to help.**



New York once led the way in mentoring.





**We should again –
and we will.
We will set up a
Mentoring Commission
and it will be led pro bono
by Mrs. Matilda Cuomo.**

Mrs. Matilda Cuomo

This is a bold reform agenda.



**If we pass these reforms,
we propose an increase in
State support to the highest
level ever.**



State aid is scheduled by the existing formula to grow by 1.7%, or \$377 million.

1.7%

\$377 million

**We propose an
increase of 4.8%, or
\$1.1 billion...**

1.7%

\$377 million

4.8%

\$1.1 billion

...IF you stand up for the students and pass these reforms.





2015

Opportunity
Agenda

Part III: Public Safety

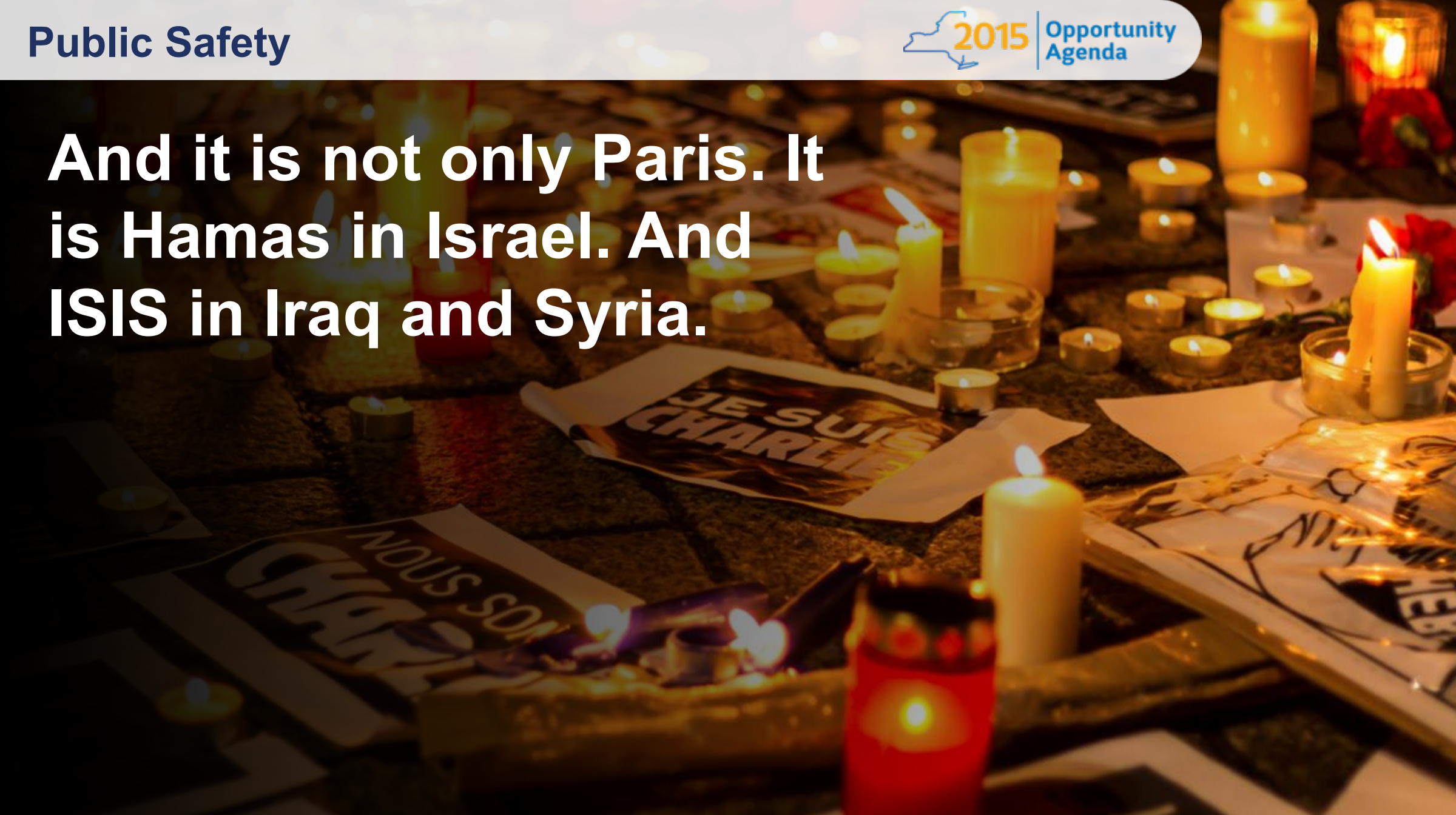
**9/11 marked the beginning
of our war on terrorism,
not the end.**



If anyone doubted that terrorism poses a threat to democracy, the attacks in Paris this month were a stark reminder.



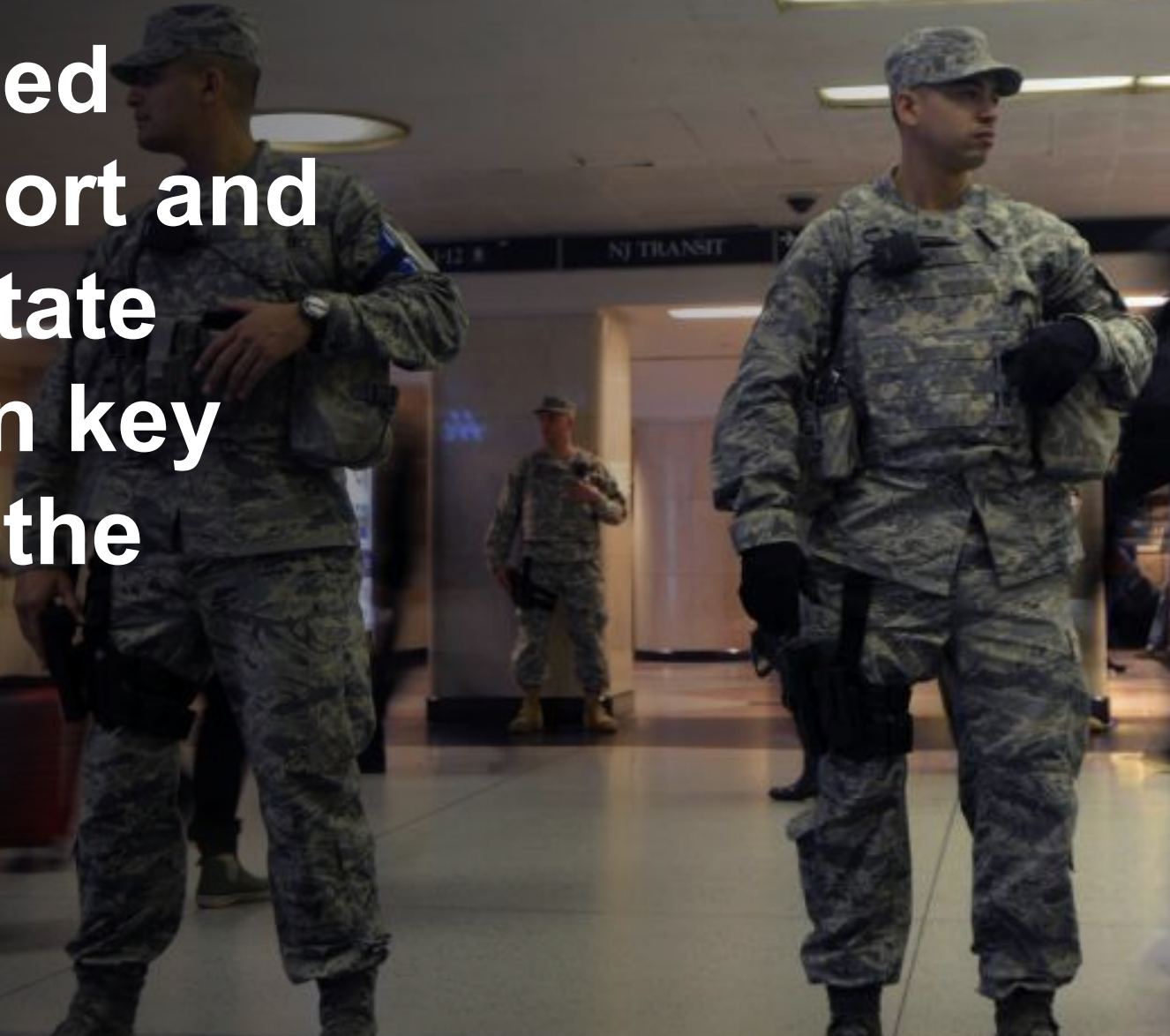
**And it is not only Paris. It
is Hamas in Israel. And
ISIS in Iraq and Syria.**



**Terrorists have
evolved and
adapted. We must
do the same.**



This fall we doubled National Guard, Port and MTA Police and State Police presence in key areas because of the heightened alert.



Given the recent attacks overseas, we believe we should continue our surge levels with more State Troopers and 300 National Guardsmen backed by a \$40 million commitment.

We will conduct a security review of our state's counter-terrorism capacity involving the MTA, Port Authority and State Police and their coordination with local authorities – and we are asking Ray Kelly, the State's Special Advisor for Homeland Security, to do it.

This year, we are investing \$15 million to open the nation's first emergency preparedness college in Albany with a satellite campus in Oriskany.

An architectural rendering of a modern, multi-story building with a grey facade and large windows. The building is situated on a green lawn. The text "COLLEGE OF EMERGENCY PREPAREDNESS" and "UNIVERSITY AT ALBANY State University of New York" is visible on the building's exterior.

COLLEGE OF EMERGENCY PREPAREDNESS
UNIVERSITY AT ALBANY State University of New York

We propose creating the \$15 million STORM online system to coordinate federal, State and local emergency response efforts and to track local costs and reimbursements for FEMA.

**And we will be training
all local governments
in state-of-the-art
emergency response
techniques over the
next year.**

**In a weather emergency,
we need the right
equipment.**



We propose investing \$50 million in snow plows to keep our roads open, and new emergency vehicles and GPS systems because having the right equipment is a matter of life and death.



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Part IV:

Government Reform

I've talked today about
what **we** have done –
and what **we** need to do.



“We” – the committee is
called government.



**The more people trust
government, the more
capacity government has
to do good work.**



We need to continue to
restore the public's trust.



Let's pass real campaign finance reform, public financing, and a pay commission to reduce the influence of money in our government.



2015

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Part V:

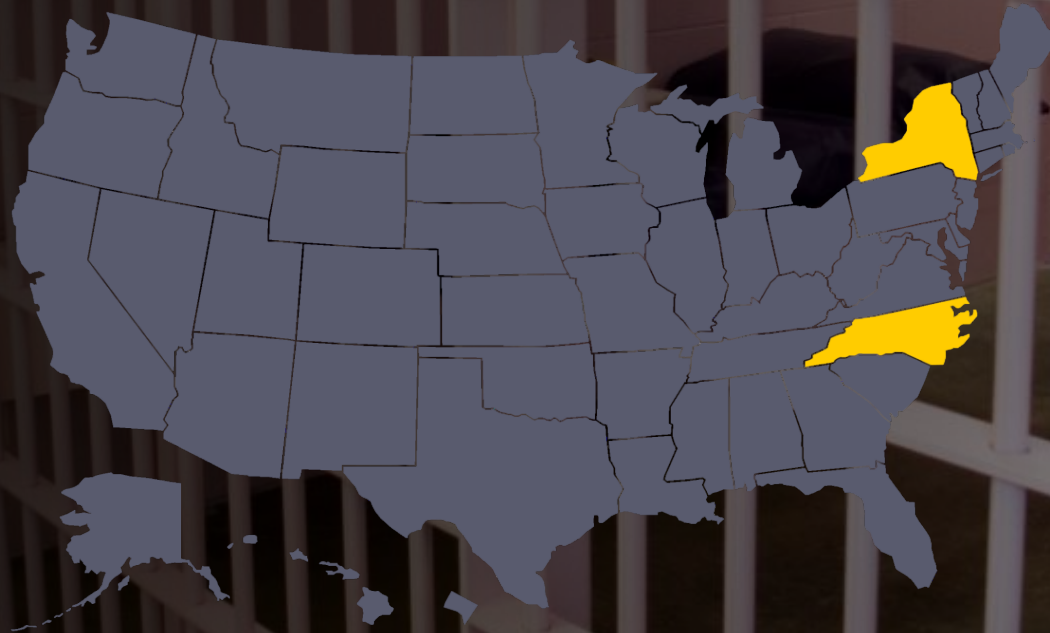
Fairness for All

Our social justice agenda:

1. Raise the age.
2. Restore confidence and trust in the justice system.
3. Stand up for New York's women.
4. Adopt statewide sexual assault policy.
5. Provide assistance to our homeless.

We are proud of our reforms to the justice system, including closing more prisons than at any other time in our history.

But New York is one of only two states to draw a bright line for adult criminal responsibility at age 16, no matter the offense.



**Last year, we
convened a panel
to recommend how
we should right
this injustice.**



This year, let's raise the age of criminal responsibility to get 16 and 17-year olds out of adult prisons – where they are being hurt, not helped.

The promise of equal justice is a New York promise and it is an American promise.



Fairness for All: Justice Agenda

2015 Opportunity Agenda

It is a national problem.

Ferguson, Missouri

New York, New York

Los Angeles, California

Sanford, Florida

**It is a problem in reality
and it is a problem in
perception.**





We are proposing a seven point Justice Agenda:

- 1. Statewide Reconciliation Commission on Police/Community Relations.**
- 2. Recruit more minorities into law enforcement.**
- 3. Provide race and ethnic data on police actions statewide.**
- 4. Fund replacement vests, body cameras and bullet-proof glass for patrol cars in high crime areas.**
- 5. District Attorneys may issue a GJ report or a Letter of Fact explaining proceedings if there is no true bill on a police fatality.**
- 6. Governor appoints an Independent Monitor to review police cases where civilian dies and no true bill issued and can recommend a special prosecutor to be appointed.**
- 7. Independent Monitor will have access to grand jury information, which will be protected.**

**That is our Justice
Agenda and we will
continue to work
with all parties.**



Women are still not treated equally to men in society. We must pass the full 10-point Women's Equality Act.

New York now has more schools being investigated for sexual assault than any other state in the nation.



This is unacceptable.



**New York should lead in
protecting our students.**

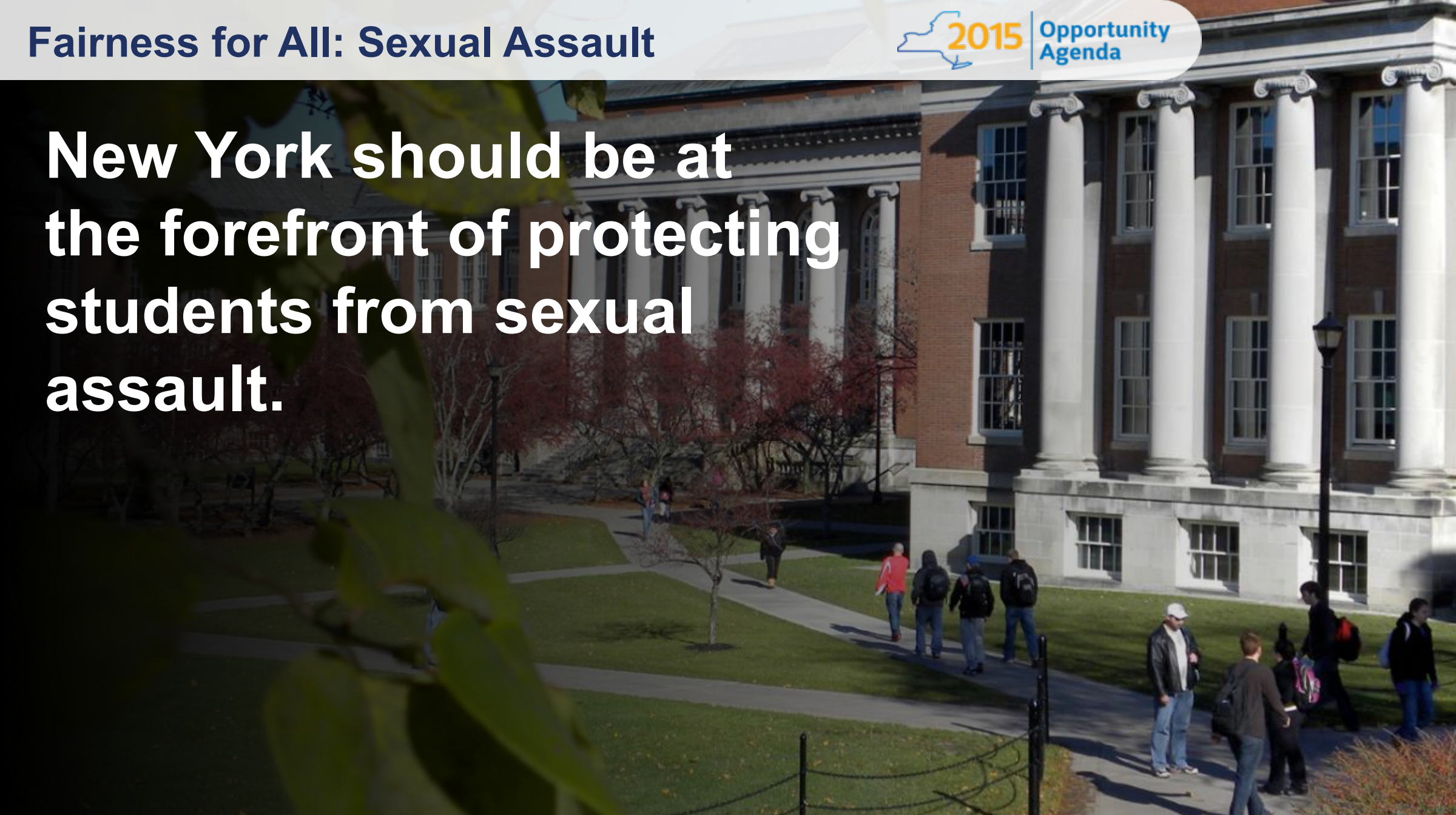


Last fall, SUNY approved our proposal to mandate affirmative consent and ensure a woman's access to law enforcement.



**This year, we will
introduce a law to extend
these protections to every
student in the state.**

New York should be at the forefront of protecting students from sexual assault.



**We have more
homeless today
than ever before.**



It is a disgrace.

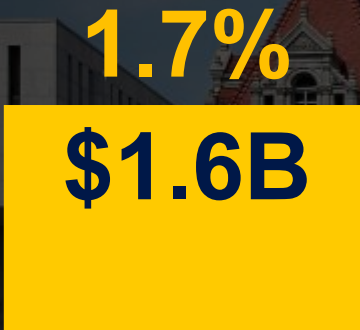


We will increase our investment to \$403 million – a 20% increase since 2010 – to aid in the fight against homelessness.

The background of the slide is a photograph of the Indiana State Capitol building. The building is a large, ornate structure with a red-tiled roof and many windows. In the foreground, two flagpoles stand, one with the Indiana state flag and the other with the United States flag. The sky is a clear blue.

**On the numbers, our 2015
Opportunity Agenda looks like this...**

Change in Spending



State Total



Agency



Medicaid Index



Education

New Initiatives and Investments

Property Tax/Renters Relief	\$350M
Affordable Housing	153M
NYSUNY2020 & NYCUNY2020	110M
Homelessness	50M
Not-for-Profit Housing & Community Development	50M
STARTUP-NY	50M
Tourism/I LOVE NY	45M
DREAM Act	27M
Education Tax Credit	100M
Pre-K for 3-Year Olds	25M
STORM Online System	15M
Student Loan Forgiveness for Low Wage/High Debt	5M
Emergency Food Access	4.5M
Full scholarship for masters in teaching	3M

Total Settlement Funds: \$5.4B

\$850M

**Federal Liabilities
(OPWDD)**

\$1.5B

**Upstate
Revitalization**

\$3.05B

**Infrastructure &
Other Investments**

Investments from Settlement Funds

Thruway Stabilization/TPZ	\$1.285B
High Speed Broadband	500M
Upstate Hospital Improvements	400M
4 Metro-North Stations	250M
LI/West. Transit Parking Development	150M
Local Government Efficiency Grants	150M
Emergency Response/Security	150M
Upstate Ports/State Fair	115M
Southern Tier/Hudson Valley Farmland	50M
Total	\$3.05B



2015

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2015

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Governor Andrew M. Cuomo



NEW YORK
STATE OF
OPPORTUNITY.

