



STATE OF NEW YORK  
**EXECUTIVE CHAMBER**  
ALBANY 12224

**ANDREW M. CUOMO**  
GOVERNOR

November 1, 2012

Mr. Kevin Burke, Chief Executive Officer  
Consolidated Edison Co. of New York, Inc.  
4 Irving Place  
New York, NY 10003-3598

Mr. William Longhi, President &  
Chief Executive Officer  
Orange and Rockland Utilities, Inc.  
One Blue Hill Plaza  
Pearl River, NY 10965

Mr. James Laurito, President &  
Chief Executive Officer  
Central Hudson Gas & Electric Corp.  
284 South Avenue  
Poughkeepsie, NY 12601

Mr. Mark S. Lynch, President  
Rochester Gas & Electric Corp. &  
New York State Electric & Gas Corp.  
89 East Avenue  
Rochester, NY 14649

Mr. Ken Daly  
Chief Operating Officer  
National Grid – NY  
One Metro Tech Center  
Brooklyn, NY 11201

Mr. Thomas B. King, President  
National Grid, USA  
201 Jones Road – 5<sup>th</sup> Fl.  
Waltham, MA 02451-1120

Mr. Michael Hervey  
Chief Operating Officer  
Long Island Power Authority  
333 Earle Ovington Blvd., Suite 403  
Uniondale, NY 11553

Gentlemen:

In the aftermath of Hurricane Sandy, New Yorkers are faced with responding to its continued harsh impacts on literally every facet of life. I recognize there are men and women in the field now working hard to restore service, and we are grateful for their efforts. But it is your job to provide them with adequate resources and support to get the job done in a timely and safe manner. Utilities, like elected officials, are vested with the public's trust. In the case of utilities, in exchange for conducting business and generating profits for their shareholders, they are



entrusted to provide safe and adequate utility service. When they fail to keep the public's trust, they must answer.

Because we had several days' notice of an event of catastrophic proportions, State and local government and New Yorkers prepared for an impending storm. Indeed, the public depended on utilities to prepare for such an event, respond to emergencies and to return, as quickly as possible, to providing safe and adequate electricity. The response of your companies to this emergency will be, in great part, a function of how well you prepared for it and a testament to how seriously you view this responsibility.

If you failed to prepare, however, as evidenced by your response, it is a failure to keep your part of the bargain – a failure to keep the trust that New Yorkers have placed in you by granting you the privilege to conduct utility business in New York State; in particular, the certificates of public convenience and necessity ("Certificate") granted by the State under the Public Service Law. New Yorkers should not suffer because electric utilities did not reasonably prepare for this eventuality. In the context of the ongoing emergency, such a failure constitutes a breach of the public trust.

Under such circumstances, I would direct the Public Service Commission to commence a proceeding to revoke your Certificates. With respect to the Long Island Power Authority, I will make every change necessary to ensure it lives up to its public responsibility. It goes without saying that such failures would warrant the removal of the management responsible for such colossal misjudgments.

Sincerely,



ANDREW M. CUOMO