



Cabinet Meeting

November 16, 2011

Governor Andrew M. Cuomo

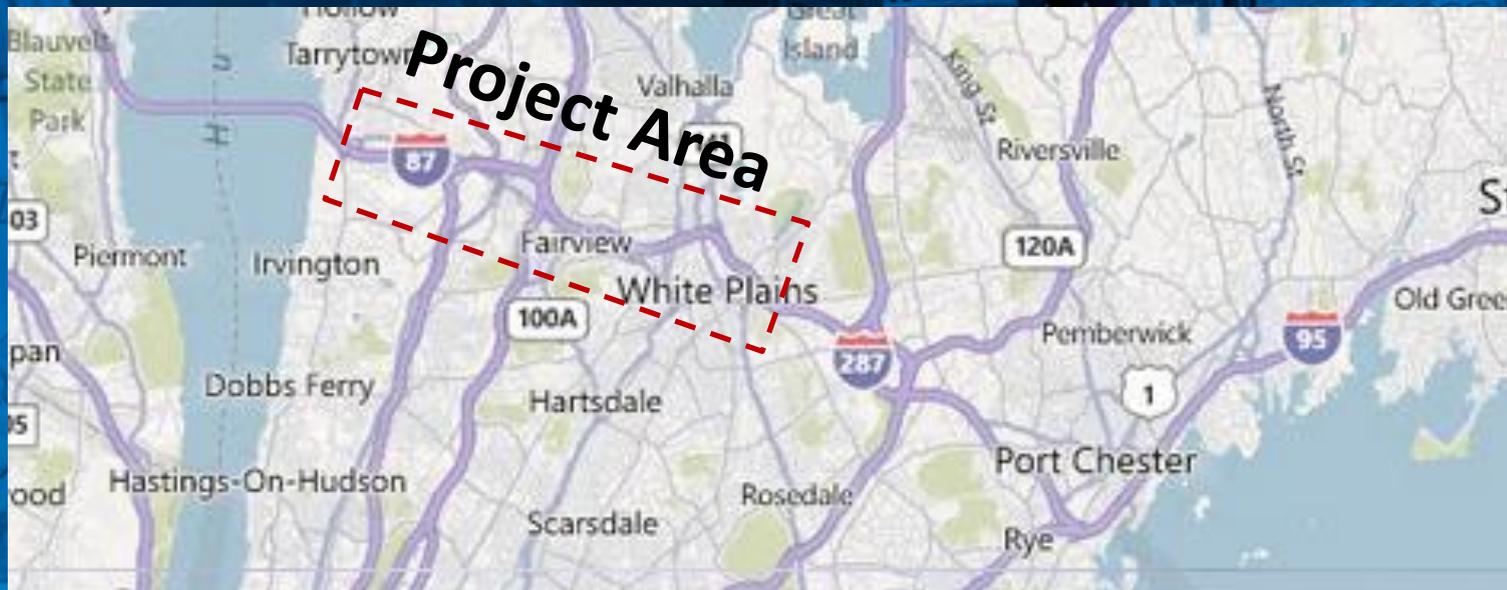


Interstate 287 Task Force: Getting the Job Done

Peter M. Lehrer, Chairman of I-287 Task Force
Joan McDonald, NYSDOT Commissioner

The Challenge

- For the past decade, I- 287 has suffered from rising costs and unexpected delays
- In June 2011, Governor Cuomo formed this task force to assess the problems and find solutions

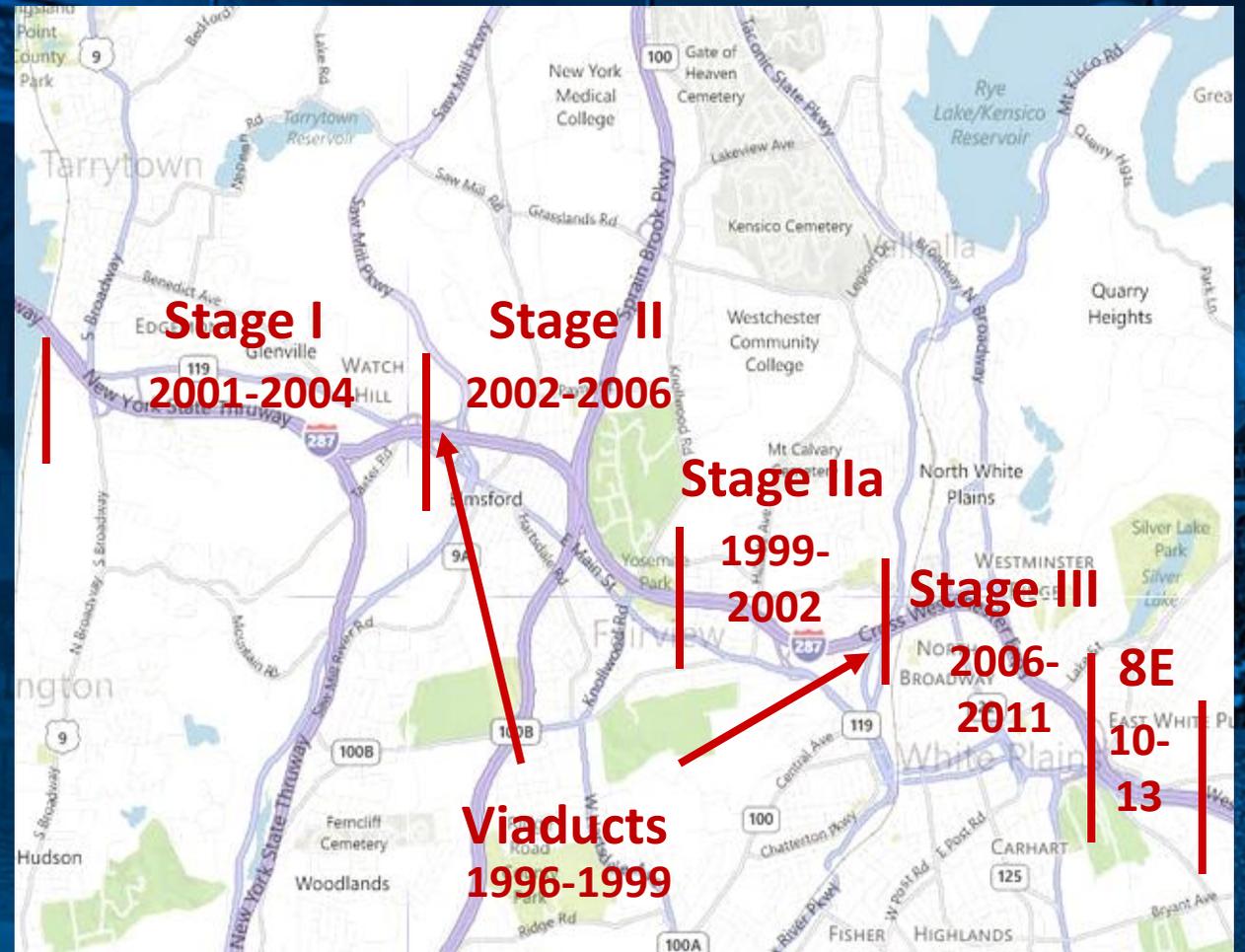


What is the I-287 Project?

Background on I-287:

- Opened in 1960
- Didn't meet interstate standards
- 6 different construction phases over 15 years

In 1990s, the I-287 Project was implemented to rehabilitate roadway and bridges as well as address safety and traffic issues

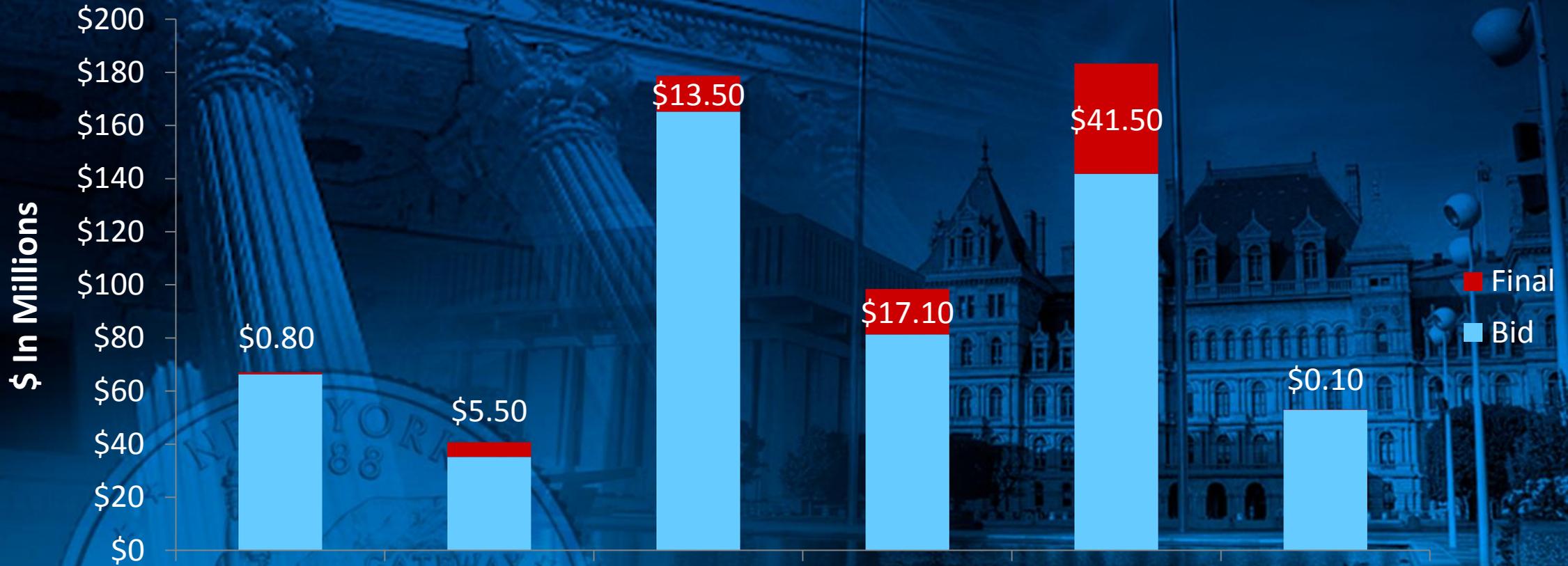


The I-287 Project

- Cost overruns of \$78 million between 1996 – 2011
- Over past decade, repeated delays pushed back completion of the project by 3 years

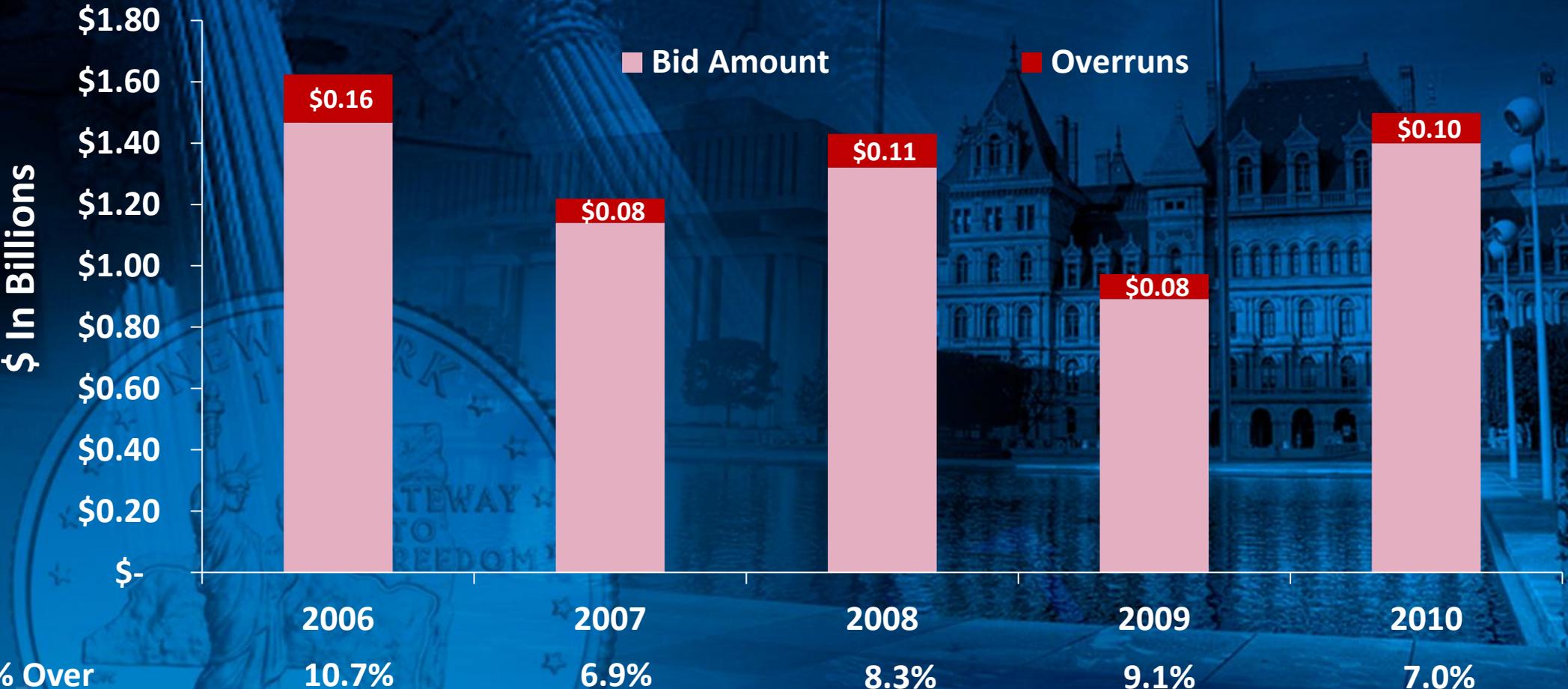


I-287 Overruns by Stage

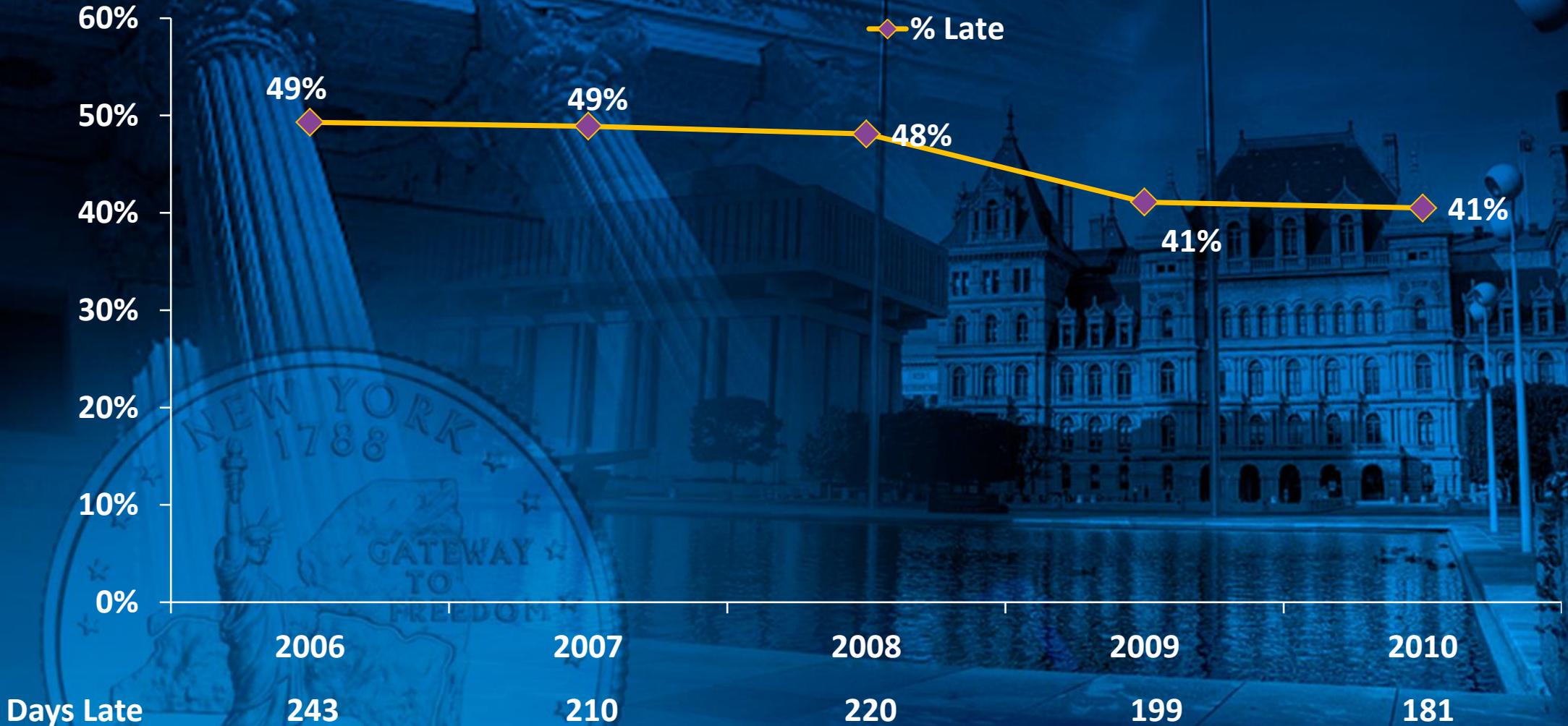


	Viaducts	Stage II-A	Stage I	Stage II	Stage III	Exit 8E
Years	1996-1999	1999-2002	2001-2004	2002-2006	2006-2011	2010-2013
\$ Overruns	\$0.80m	\$5.40m	\$13.50m	\$17.10m	\$41.50m	\$0.1m
% Over	1%	15%	8%	21%	29%	0%

Cost Overruns for DOT Projects Between 2006-2010



DOT Projects Completed Late, 2006-2010



Recommendations: Project Management

- Better understanding of site conditions
- Revamp contract process to better share risk
- Independent 3rd party verification
- Input from experts for complex projects
- Approve change orders within 30 days

Recommendations: Agency Management

- Increase oversight
- New approval process for large projects
- Fund statewide projects without formulas
- Match staff skills with project needs
- Create accountability

DOT Action Plan: *Project Management*

Action

- *Established the NYSDOT Capital Program Delivery Committee (CPDC) to evaluate projects, designers and managers*
- *Issued RFP for expert consultants to analyze the project designs before they begin*
- *Established monthly coordination meetings to review issues and coordinate communication*
- *Instituted process to accept or reject change orders within two weeks*

Status



In progress



DOT Action Plan: *Agency Management*

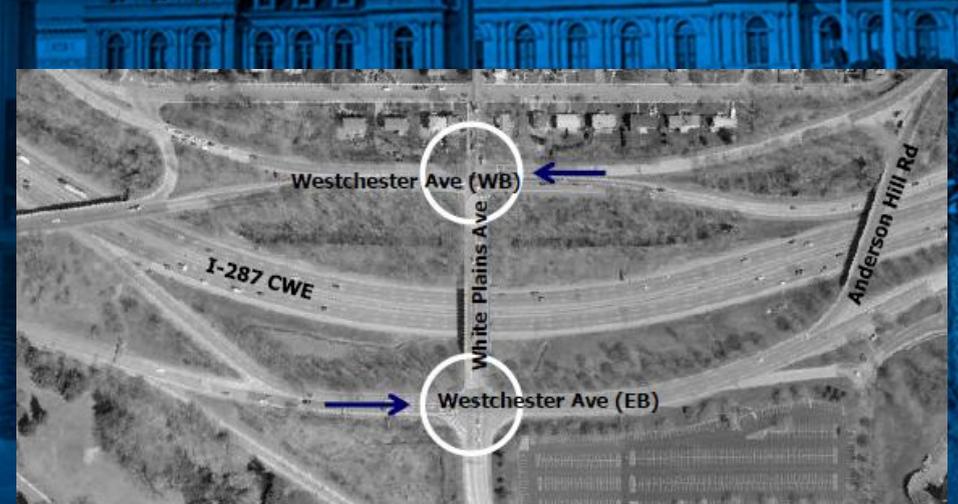
Action	Status
▪ <i>CPDC meeting monthly to review projects and performance</i>	✓
▪ <i>No large project approved until CPDC reviews and approves budget and design</i>	✓
▪ <i>CPDC Redesigning the funding process to better direct money to major projects</i>	✓
▪ <i>CPDC looking across all regions when staffing projects</i>	✓
▪ <i>Revising performance reviews process to ensure initiatives and projects meet highest standards</i>	In progress

DOT 2012 Performance Goals

- **90%** of projects delivered on-time (industry standard)
- No more than **5%** overruns for all DOT projects (industry standard)
- All cost and schedule performance data will be available to the public via DOT's website

Finishing the 287 Job

The date for the Exit 8E project's substantial completion has been moved up from August 2013 to **December 2012**





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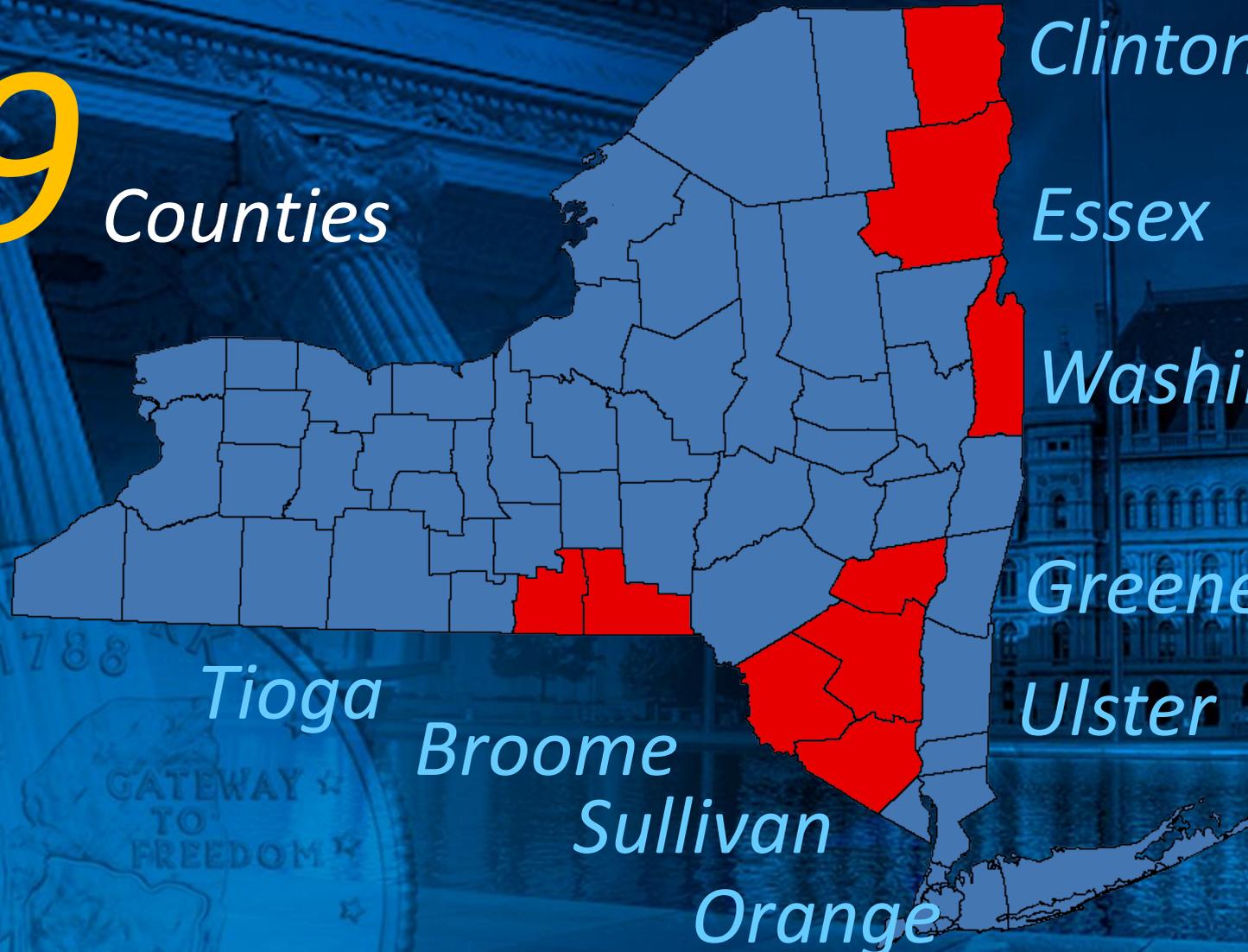
Upstate Flood Recovery Task Force UPDATE

President Matthew Driscoll, EFC

HELP for Water Systems

- Providing \$25 million in no-interest loans to repair water systems
- Applications may be submitted through December 31, 2011
- 14 Municipalities in 9 counties across the state have successfully applied for nearly \$13 million:

9 Counties



Clinton

Essex

Washington

Greene

Ulster

Tioga

Broome

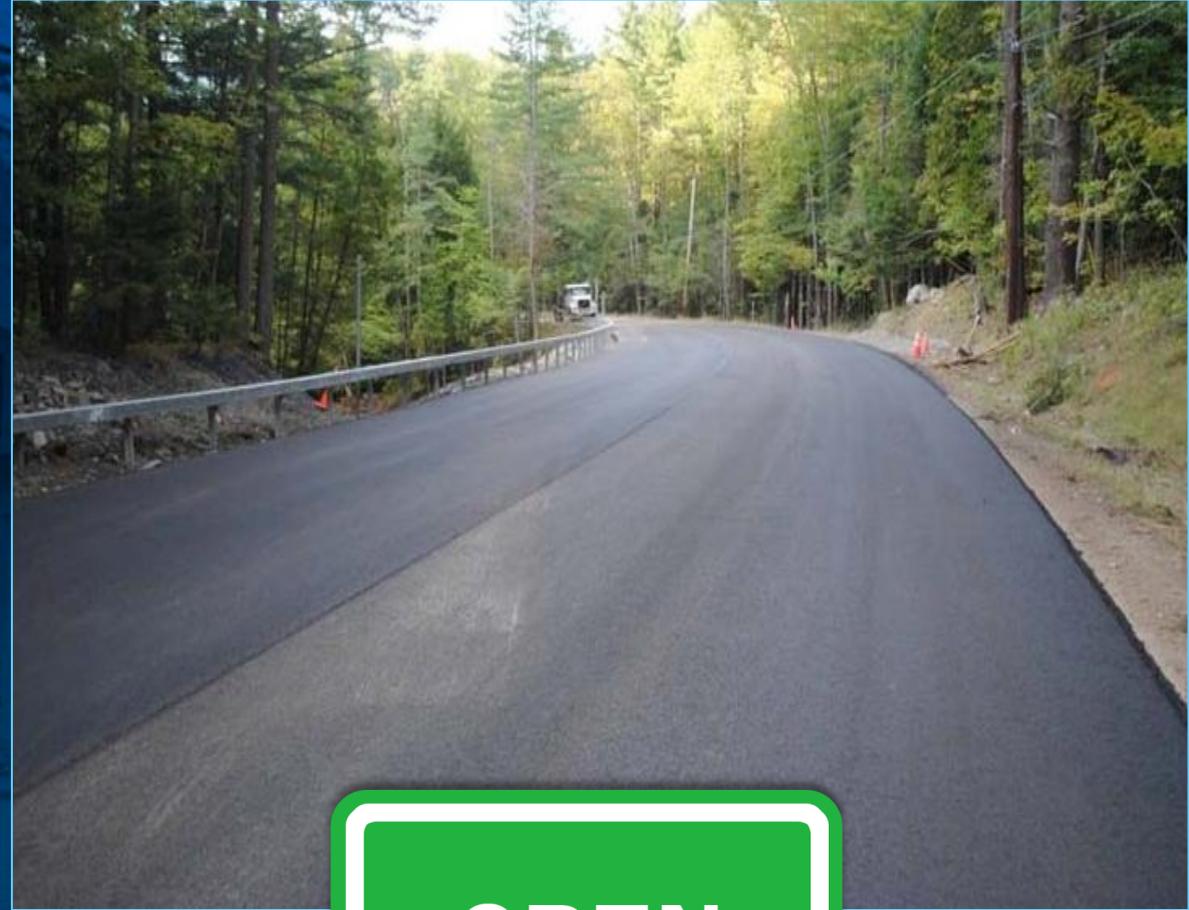
Sullivan

Orange

Essex County - Route 73



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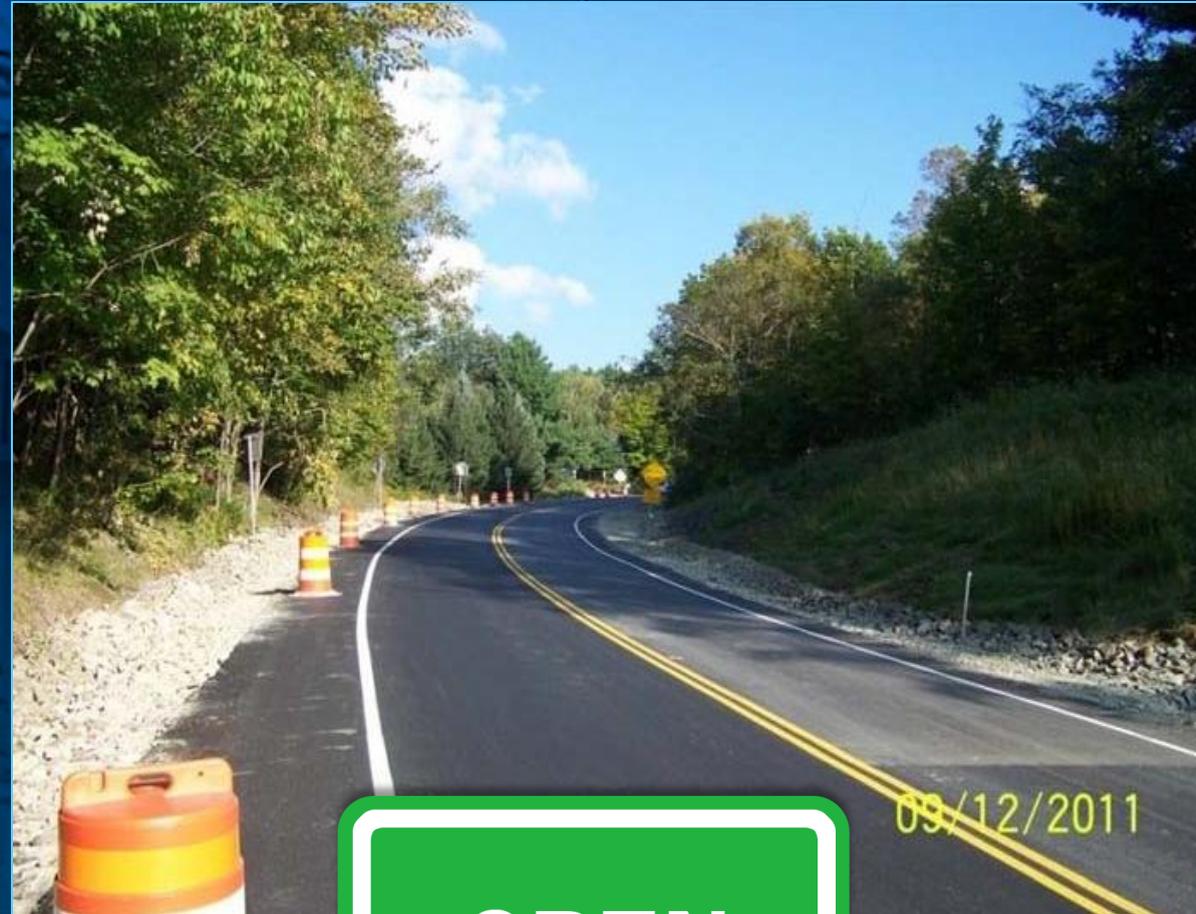


OPEN

Rensselaer County – Route 2



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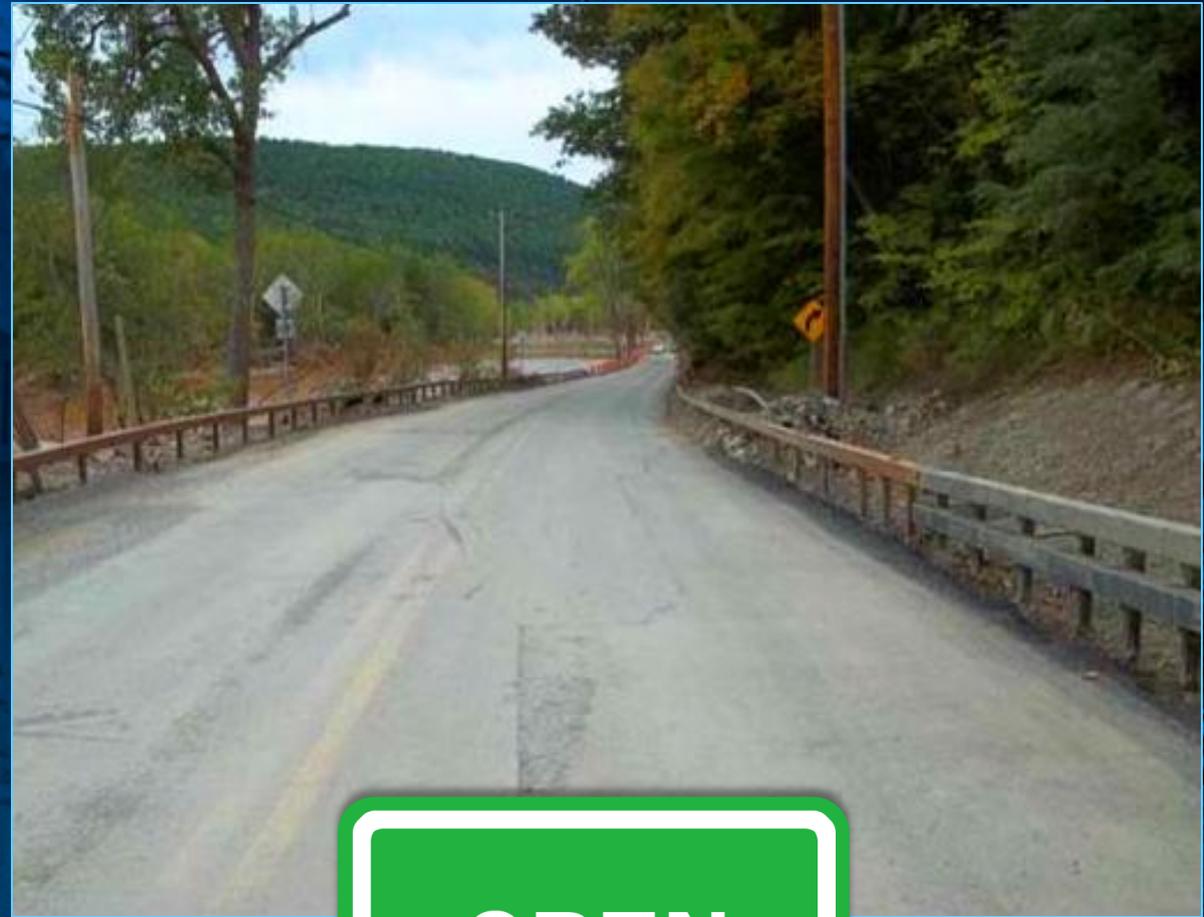


OPEN

Schoharie County - Route 30

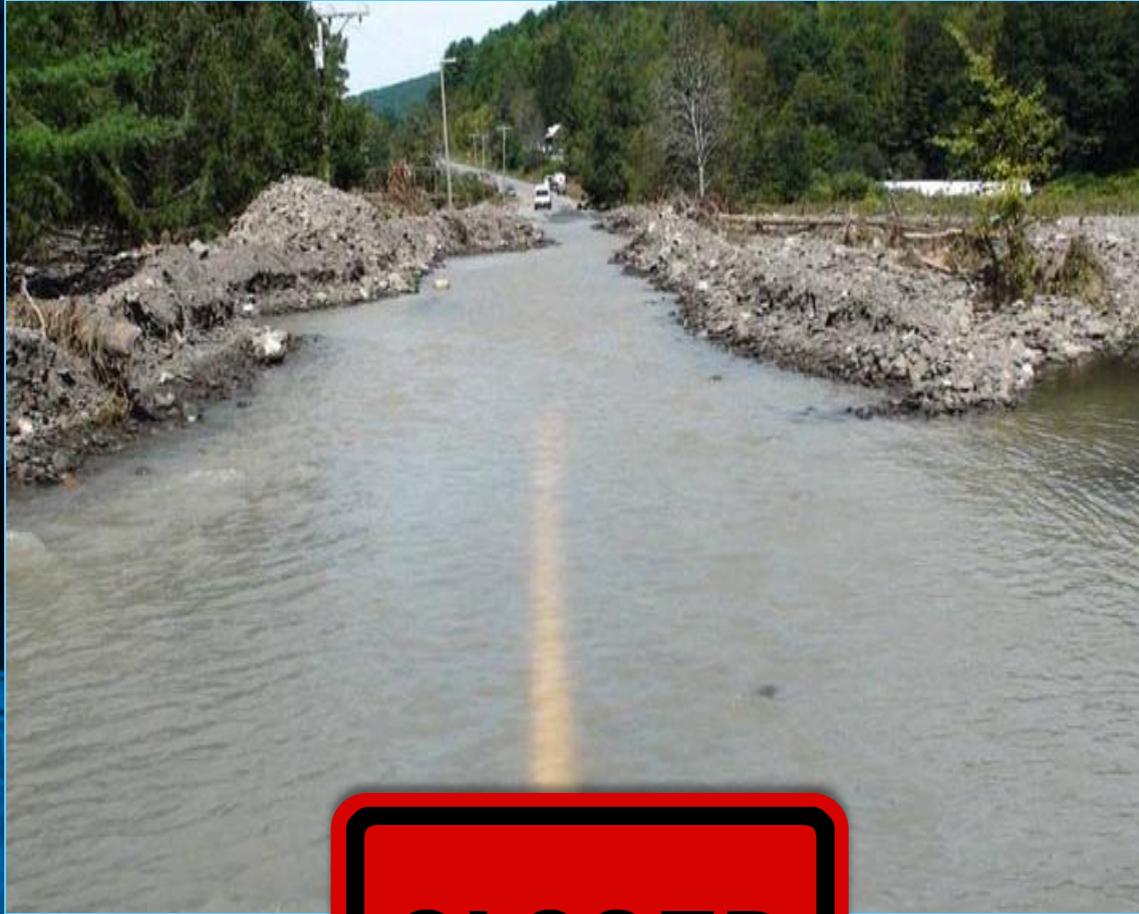


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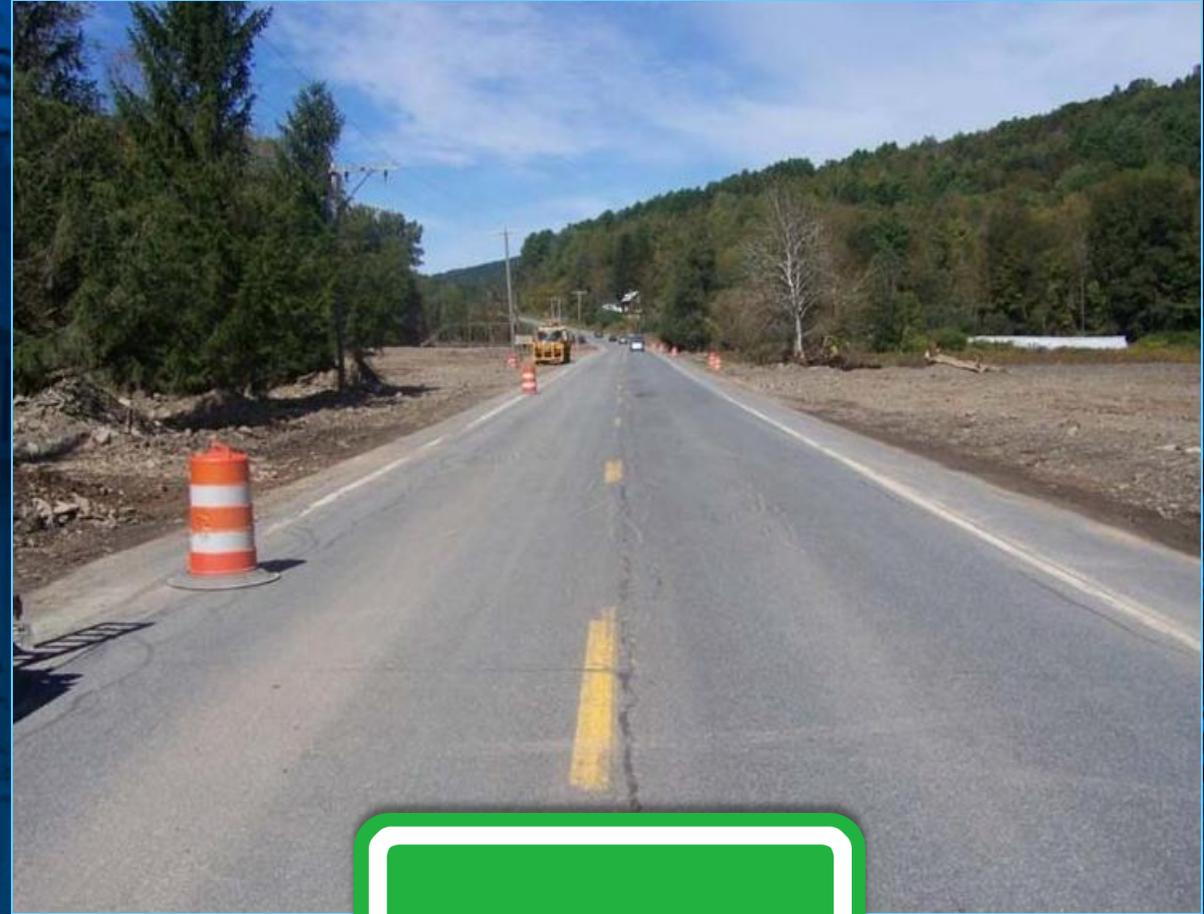


OPEN

Greene County - Route 145



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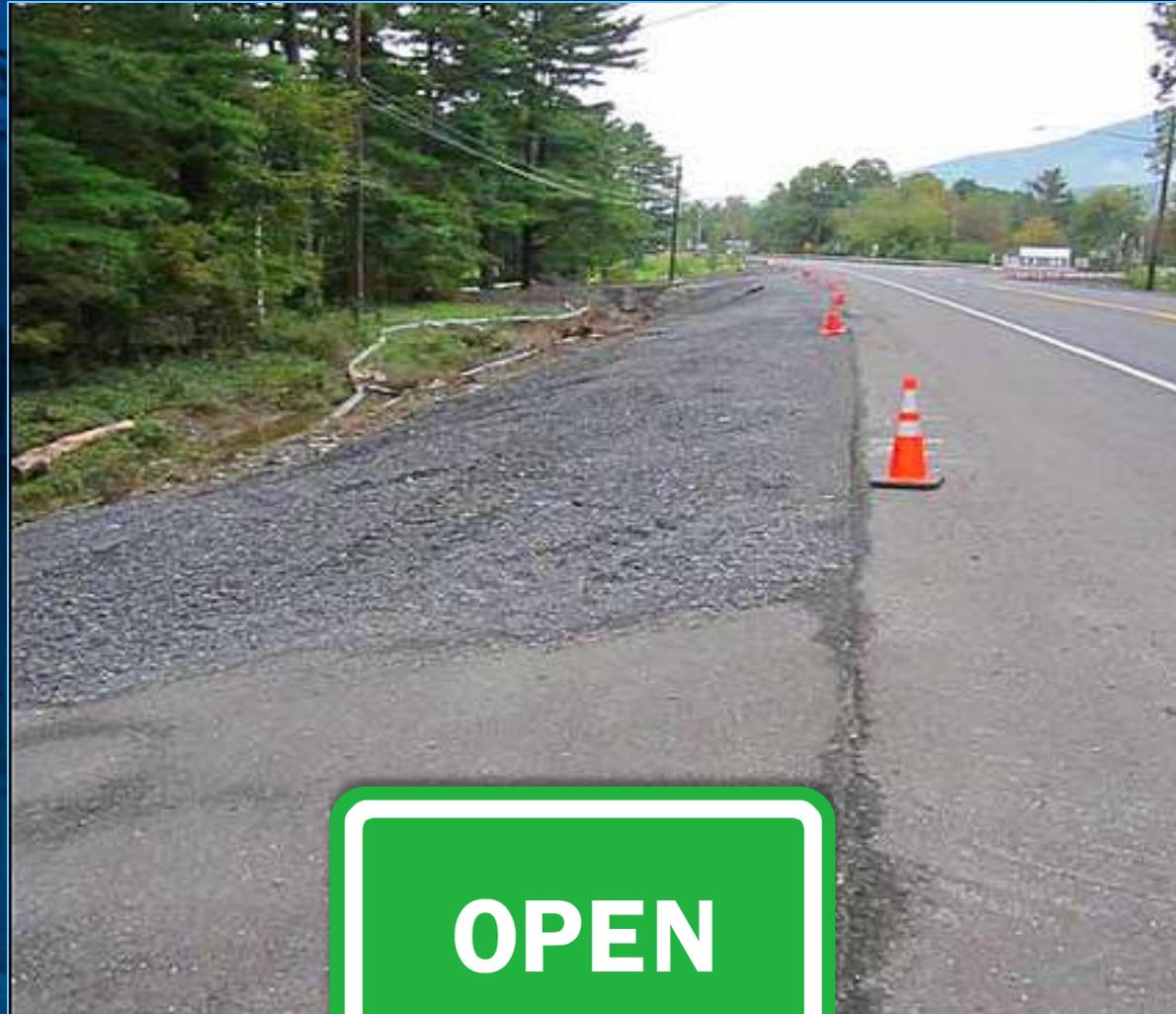


OPEN

Ulster County - Route 28

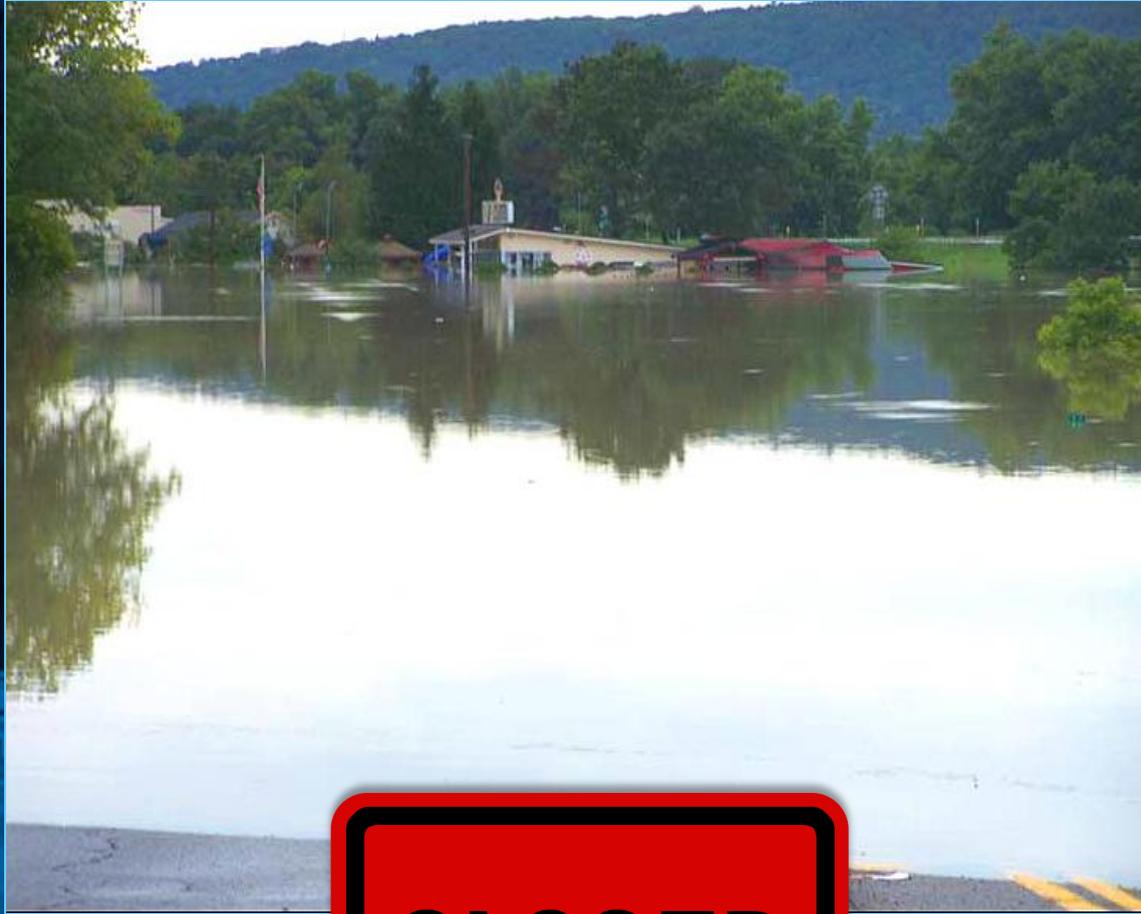


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Tioga County - Route 434

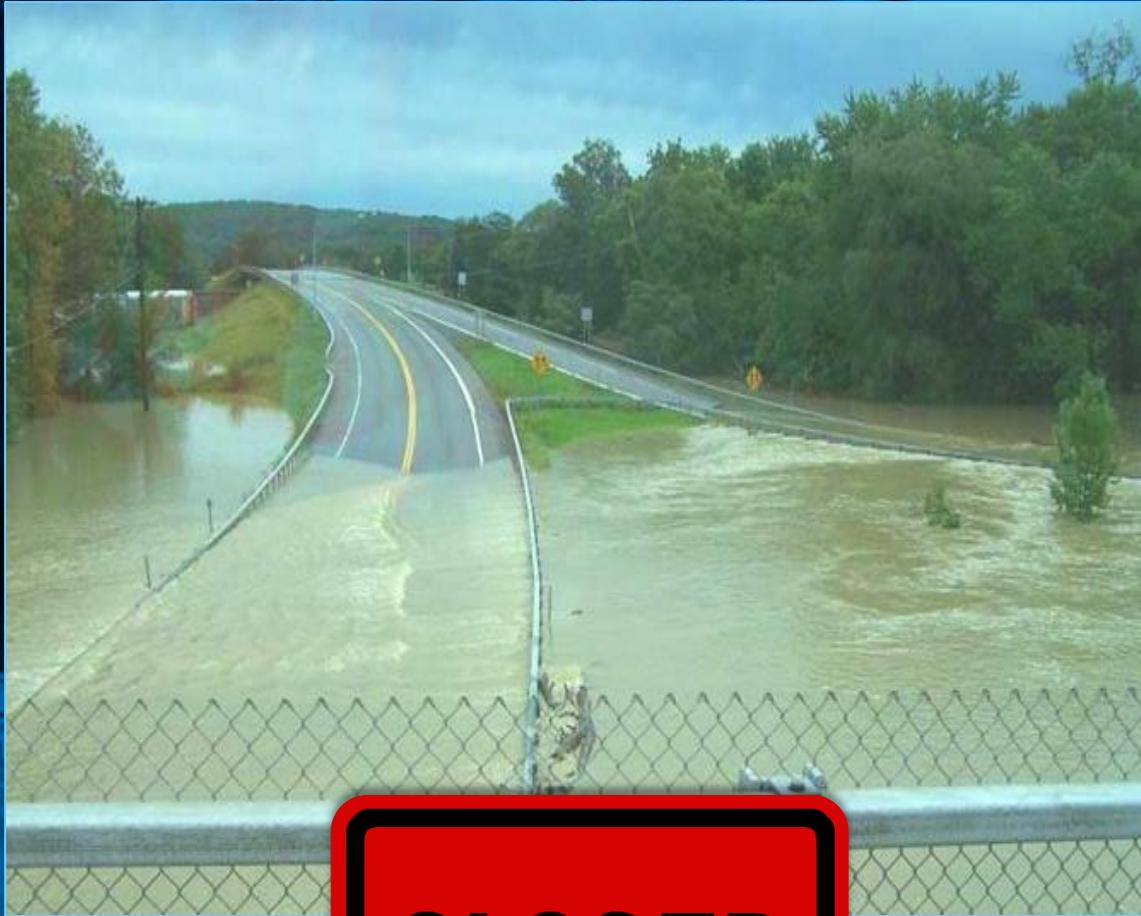


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Tioga County – Route 17C



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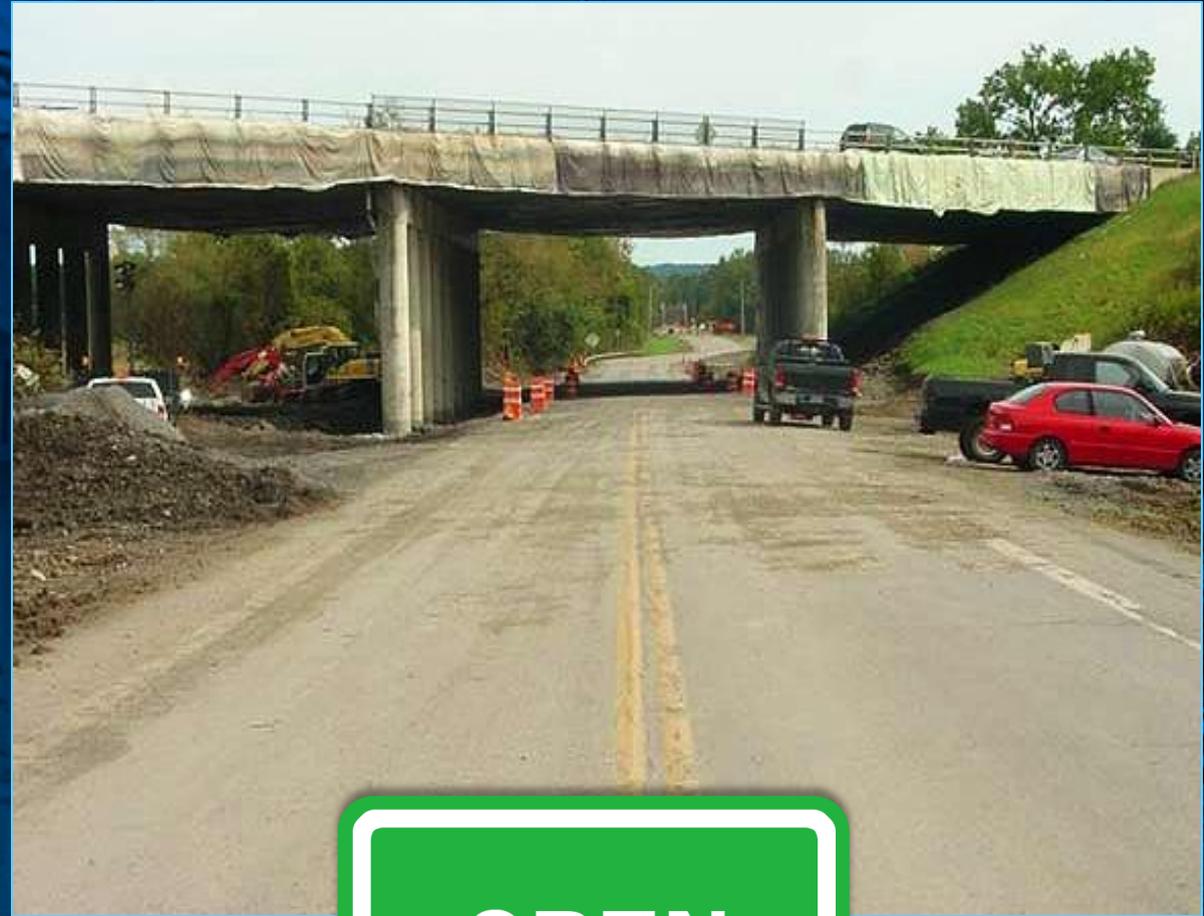


OPEN

Montgomery County – Route 5S under Thruway



CLOSED



OPEN



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