



There's an old saying...  
**“You don't know where you're going  
until you know where you've been.”**

**NYS**



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**When we began our journey  
three years ago...**

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The Daily Show  
March 2, 2010

# The New York Crimes

...the once great government of the Empire  
State was considered a joke.

# The New York Times

Espada Charged With Stealing  
From Nonprofit

By WILLIAM K. RASHBAUM  
December 14, 2010

**AP** Associated Press

Published October 07, 2010

**Ex-NY comptroller pleads guilty in  
pay-to-play**

# Los Angeles Times

New York Takes Legislative Gridlock  
To Next Level

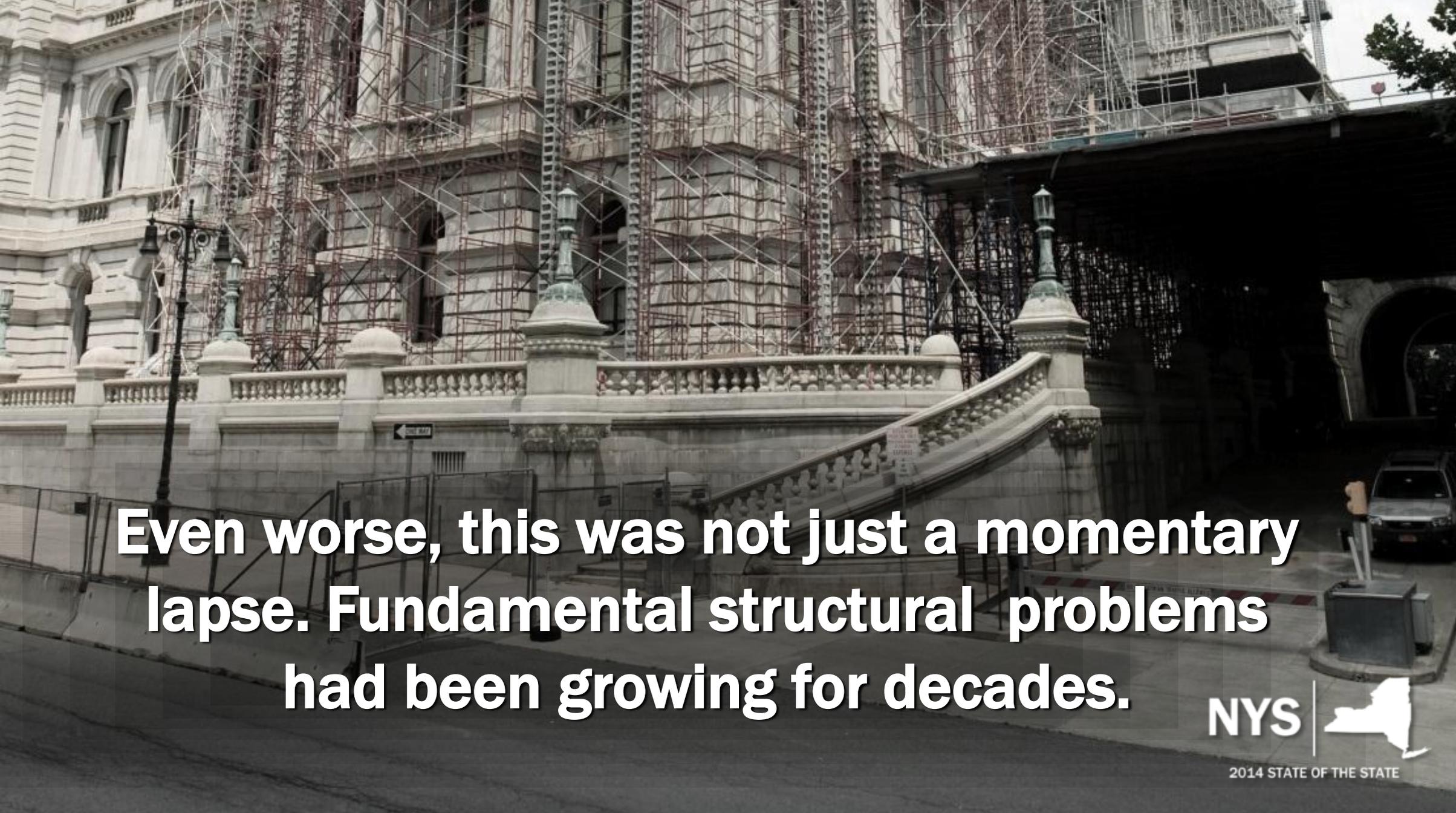
By Mark Z. Barabak and Richard Simon  
July 6, 2009

**Scandals. Indictments. Dysfunction.**

**NYS**



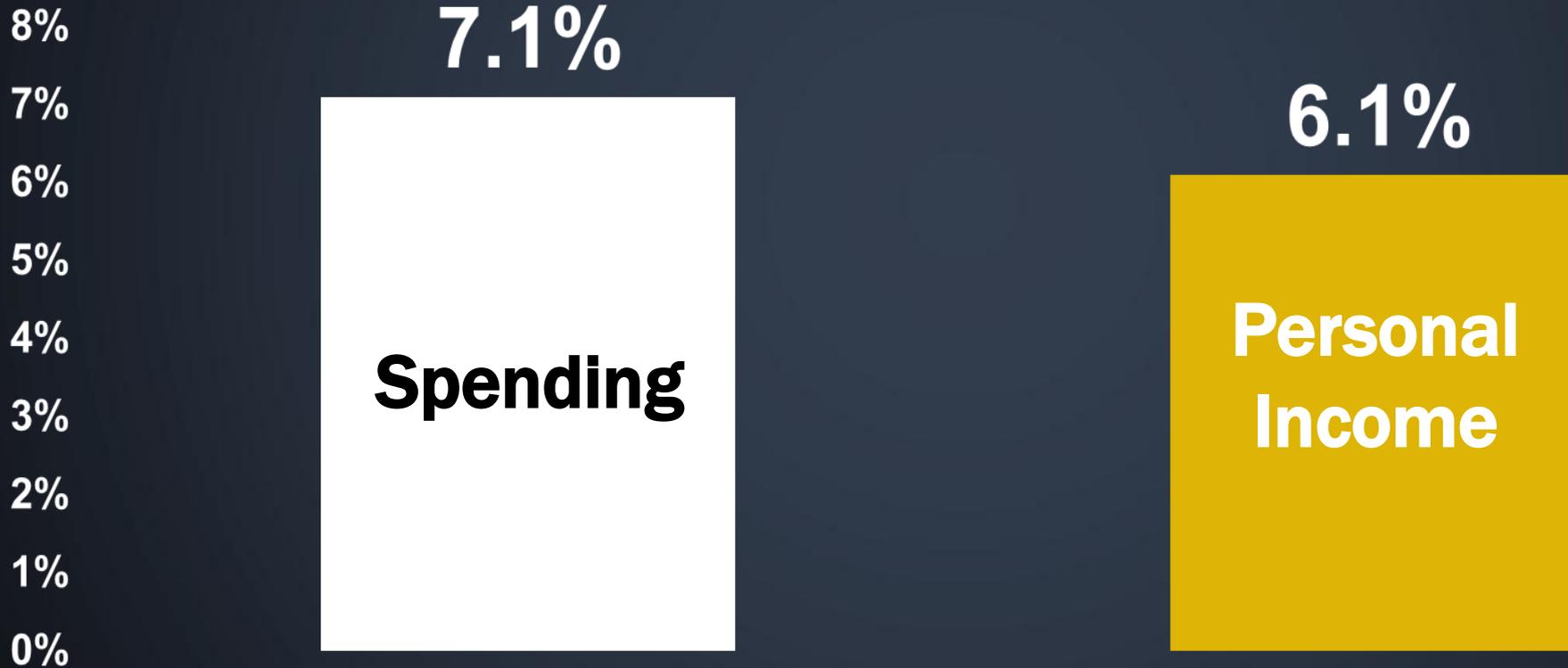
2014 STATE OF THE STATE



**Even worse, this was not just a momentary lapse. Fundamental structural problems had been growing for decades.**

# For decades, NYS had been on a spending spree – Spending outpaced income growth

1950-2010 Growth in Spending  
and Personal Income





If you spend a lot,  
then you have to tax a lot.





And we did.

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A photograph of a broken pink piggy bank lying on a surface covered with a large pile of coins, including pennies, nickels, and dimes. The piggy bank is shattered into several pieces, with one large piece still standing upright on the right side. The background is a dense field of coins, creating a textured, metallic appearance.

**As a result, our taxes had become the highest in the nation.**



**And we were paying the price:  
People and businesses were leaving the state.**

# The New York Times

## 125 Days Late, a State Budget With New Taxes

By DANNY HAKIM, August 3, 2010

# DAILY NEWS

NEW YORK'S HOMETOWN NEWSPAPER

www.nydailynews.com

## State Budget Watch 76 Days Late

Saturday, June 15, 1996

For decades, Albany was the poster child for gridlock...

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...long before Washington, D.C.  
put it on the front pages.

National Park Service  
U.S. Department of the Interior



Because of the  
Federal Government SHUTDOWN,  
**All National Parks**  
**Are CLOSED**



**Over a 30 year period, 23 budgets were late,  
by an average of 50 days.**

A woman with long blonde hair, wearing a blue and purple long-sleeved shirt, is looking at a map in a mountainous landscape. The map is held in her hands and is partially unfolded. The background shows a vast, hazy mountain range under a clear sky. The text is overlaid on the map and the woman's shirt.

**New York State had lost its way... it was spending more money and getting less results.**



**Because the government had become more concerned with the special interests and their contributions...**

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...than the people  
and their problems.

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**Our governmental failures had real-world  
negative effects...  
... and people suffered.**



**852,000 New Yorkers were unemployed,  
the most since the Great Depression.**

January 2010

A white sign with red lettering that reads "BANK OWNED" is mounted on a white post. The sign is positioned in front of a light-colored house with blue trim around the windows and roofline. The background is slightly out of focus, showing the house and some greenery.

**BANK OWNED**

**Our property taxes were the  
highest in the nation.**

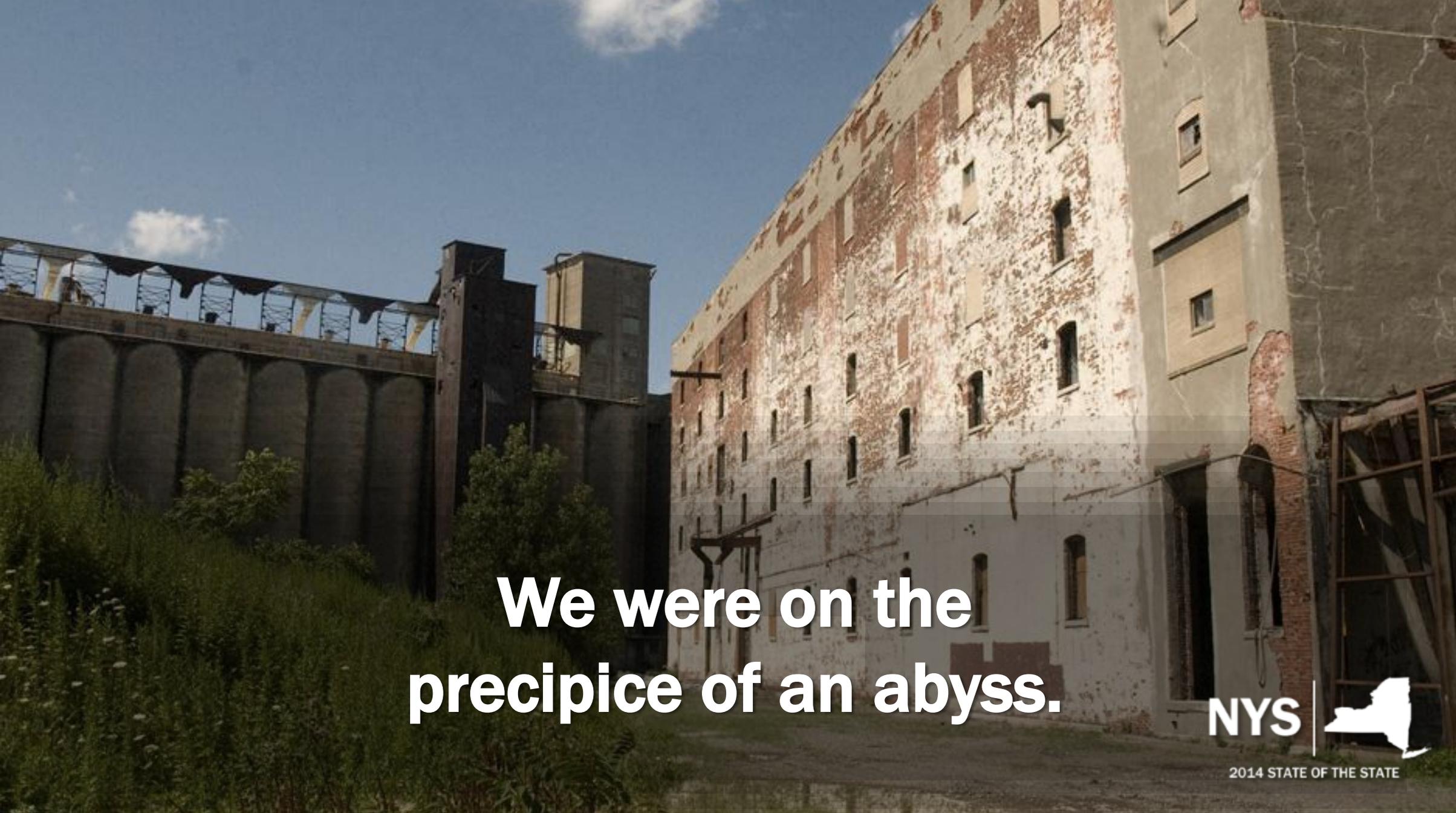
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**Upstate NY was in free fall.**



**We were on the  
precipice of an abyss.**

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**The State's future was  
hanging in the balance.**

ROCHESTER

# Democrat and Chronicle

A GANNETT COMPANY

ROCHESTER, NEW YORK

DEMOCRATANDCHRONICLE.COM

MONDAY, JULY 11, 2011

## Cuomo facing uphill battle



LATE CITY FINAL

www.nypost.com

50¢

## Andrew's long odds

By Bob McManus  
November 4, 2010



LATE CITY FINAL

www.nypost.com

50¢

## Dark clouds over NY in 1st Cuomo speech

By Frederic U. Dickel and Brendan Scott



## New Governors Confront Daunting State Budget Woes

By Gwen Ifill; John Myers; Karen Kasler; Karen DeWitt | Jan. 3, 2011

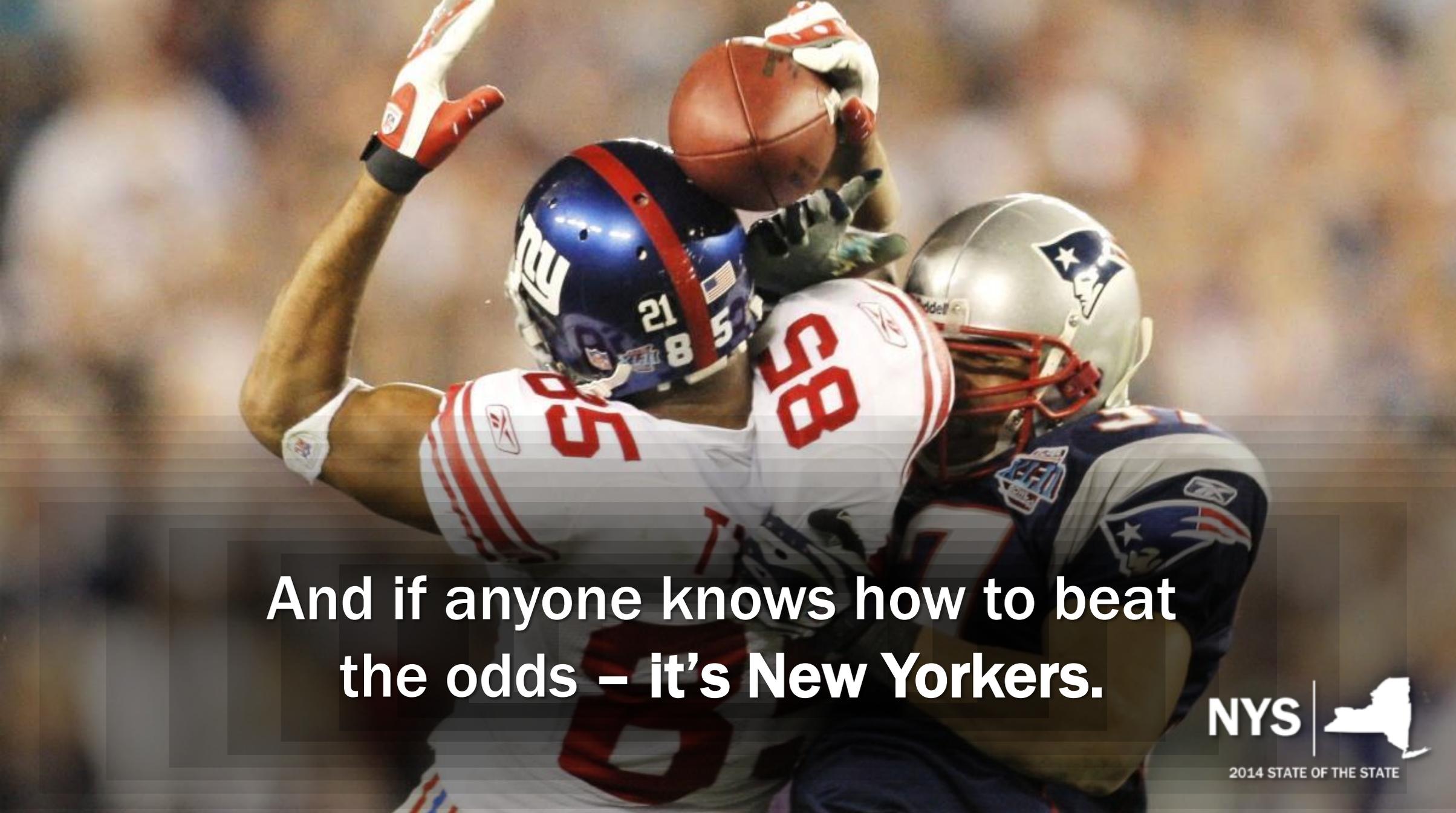
The naysayers didn't give  
us much of a chance.

**But we knew that  
fortune favors the bold.**

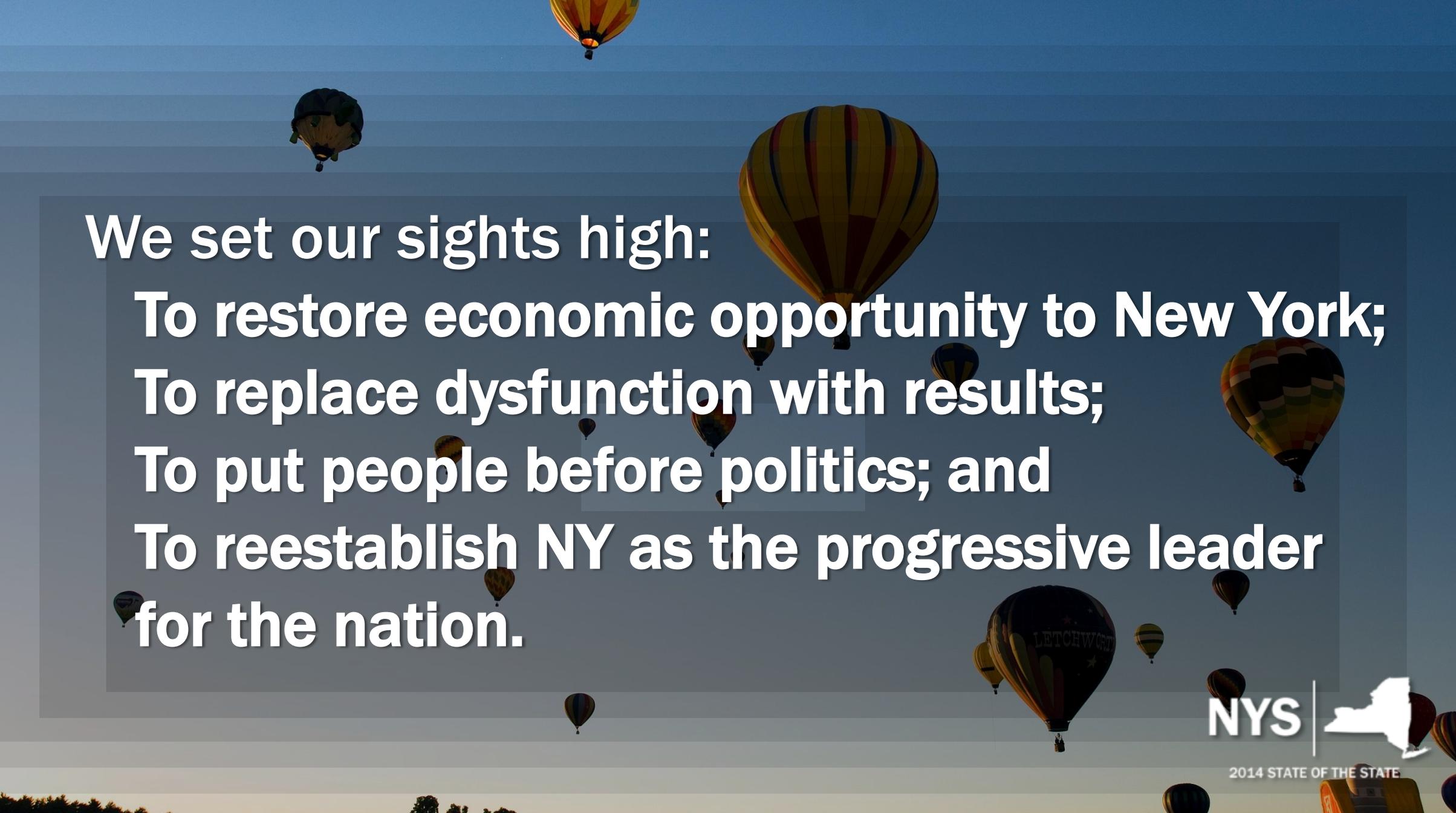
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**And if anyone knows how to beat  
the odds – it's New Yorkers.**



**We set our sights high:**

**To restore economic opportunity to New York;**

**To replace dysfunction with results;**

**To put people before politics; and**

**To reestablish NY as the progressive leader**

**for the nation.**



**We stopped talking and  
we started doing.**



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**In 3 years you have  
reversed decades of failure.**

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**And made dramatic and undeniable progress.**

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Balance

Payments

\$151,000

\$151,547

\$151,547

\$1,072

\$1,072

\$1,072

For the first time in modern political history the  
State has real fiscal discipline.  
We've held spending to 2%.



**For the first time in 40 years spending is below inflation and personal income growth.**

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And because we spent less...  
**We could tax less.**

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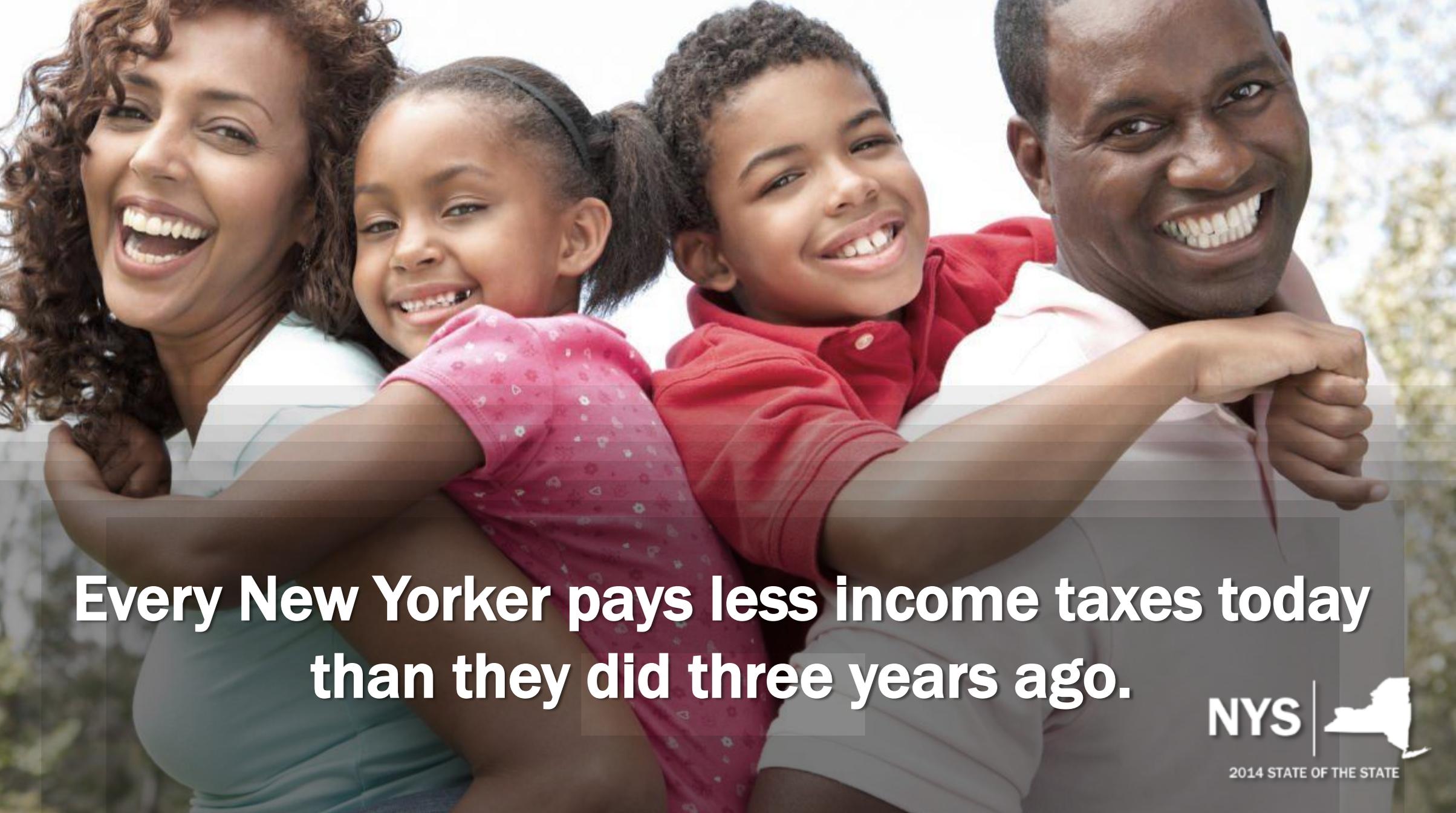


And we did.

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**Every New Yorker pays less income taxes today  
than they did three years ago.**

A photograph of a family of four smiling and huddled together in front of a house. The father is in the center foreground, wearing a dark polo shirt. The mother is behind him to the right, wearing a dark top. A young boy is on the far right, wearing a light blue striped shirt. A young girl is on the left, wearing an orange shirt. The background shows a green lawn and a house with a porch.

**We now have the lowest middle class tax rate in 60 years.**

# Not just the lowest – also the fairest:

BEFORE  
**2009**

6.85%

SINCE  
**2011**

6.45%

6.65%

6.85%

8.82%

\$40,000

\$150,000

\$300,000

\$2 MIL.

We went from a flat tax to a fair tax.

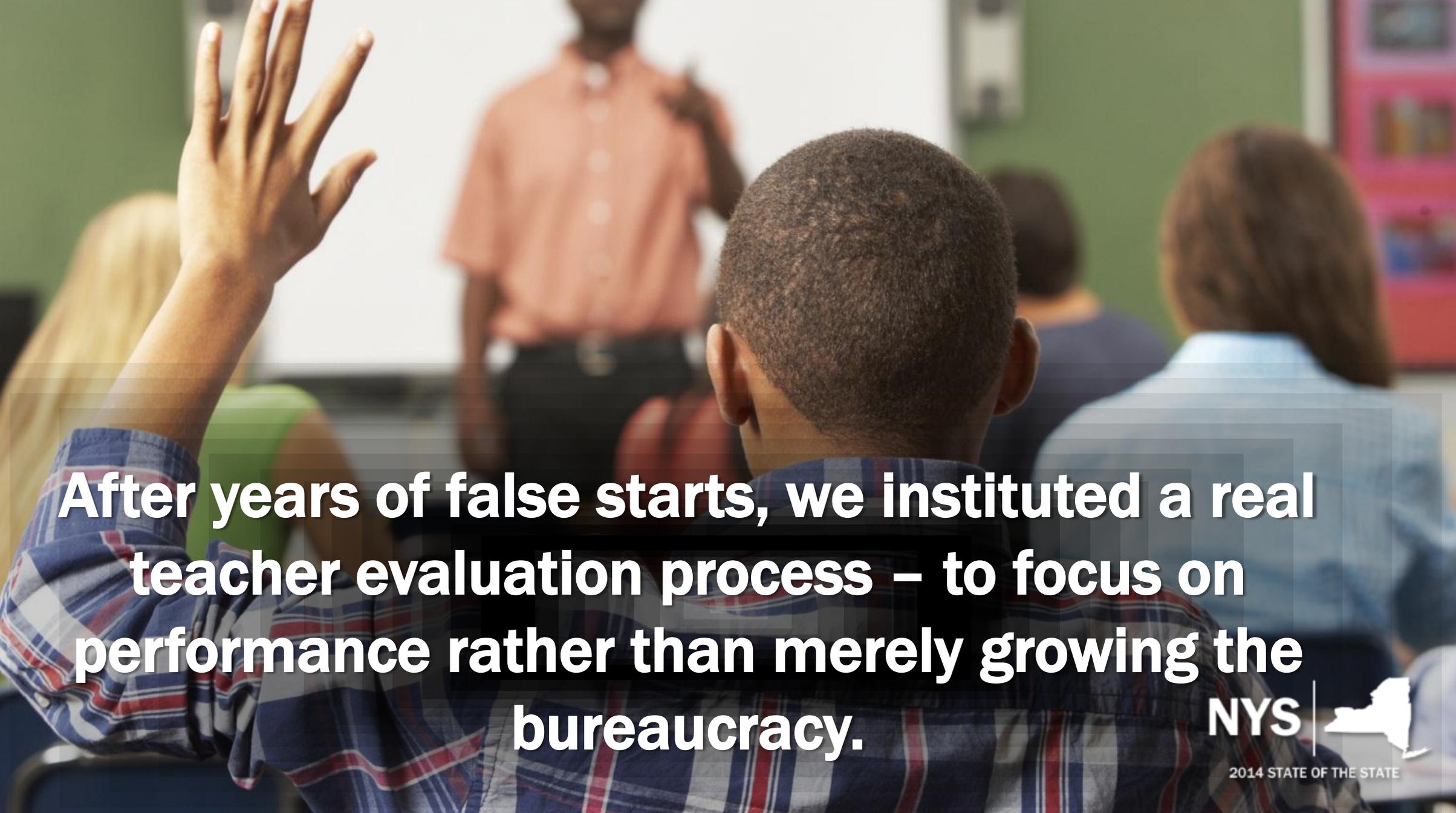


**After trying for 20 years, we passed the state's first property tax cap.**

# NEW YORK STATE BUDGET

2013 - 2014

**For the first time in 30 years, we broke the gridlock that had plagued Albany and passed three on-time budgets in a row.**

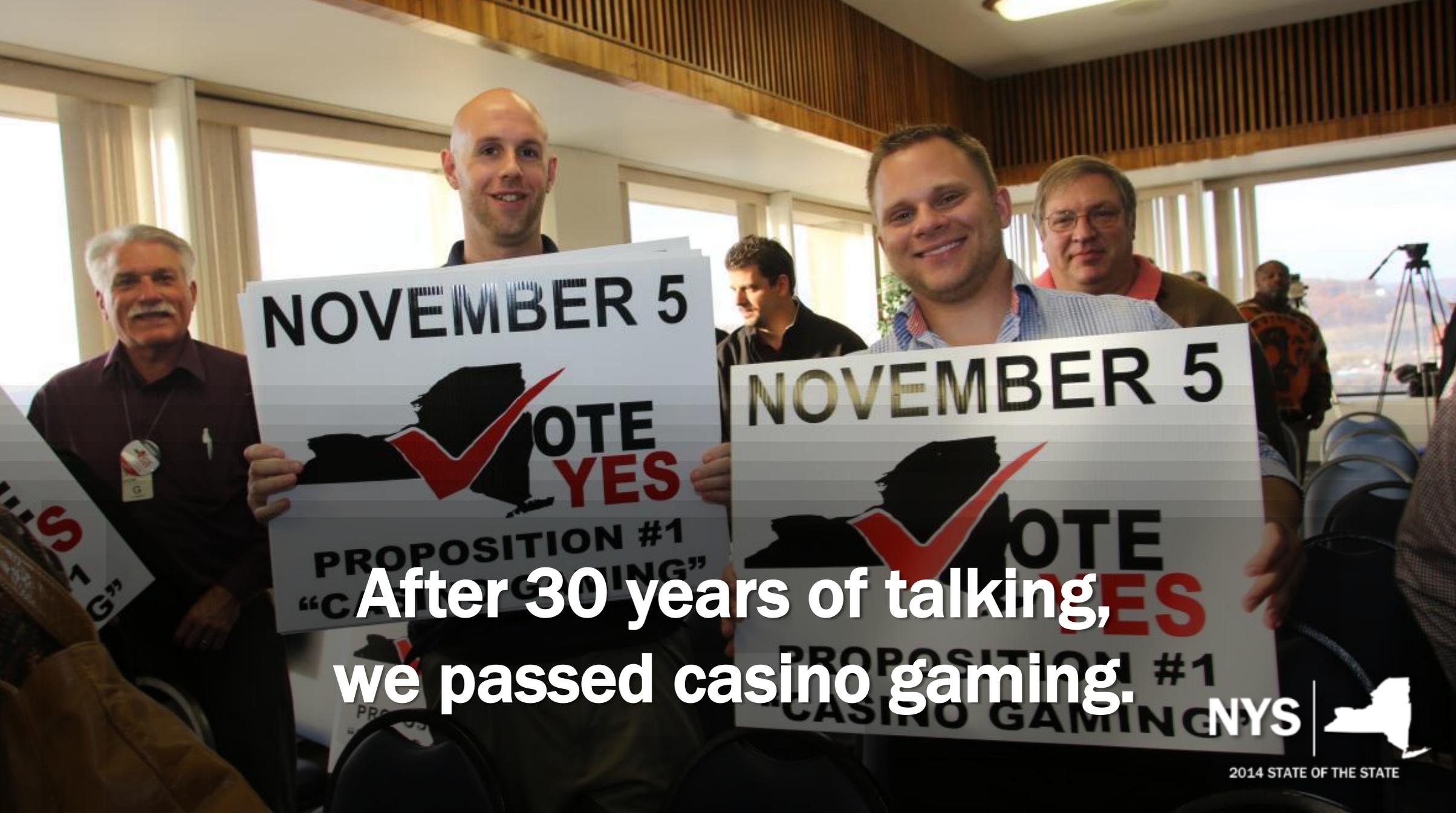
A photograph of a classroom. In the foreground, the back of a young boy's head and shoulders is visible; he is wearing a blue and white plaid shirt. To his left, a hand is raised in the air. In the background, a teacher in a red shirt stands near a whiteboard, and other students are seated at desks. The scene is brightly lit, suggesting a typical classroom environment.

**After years of false starts, we instituted a real teacher evaluation process – to focus on performance rather than merely growing the bureaucracy.**

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NOVEMBER 5



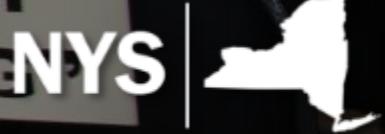
PROPOSITION #1  
"CASINO GAMING"

NOVEMBER 5



PROPOSITION #1  
CASINO GAMING

After 30 years of talking,  
we passed casino gaming.





**And after decades of conflicts we renewed our spirit of partnership with the Indian Nations.**

Governor Andrew M. Cuomo

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# Let's Recognize:

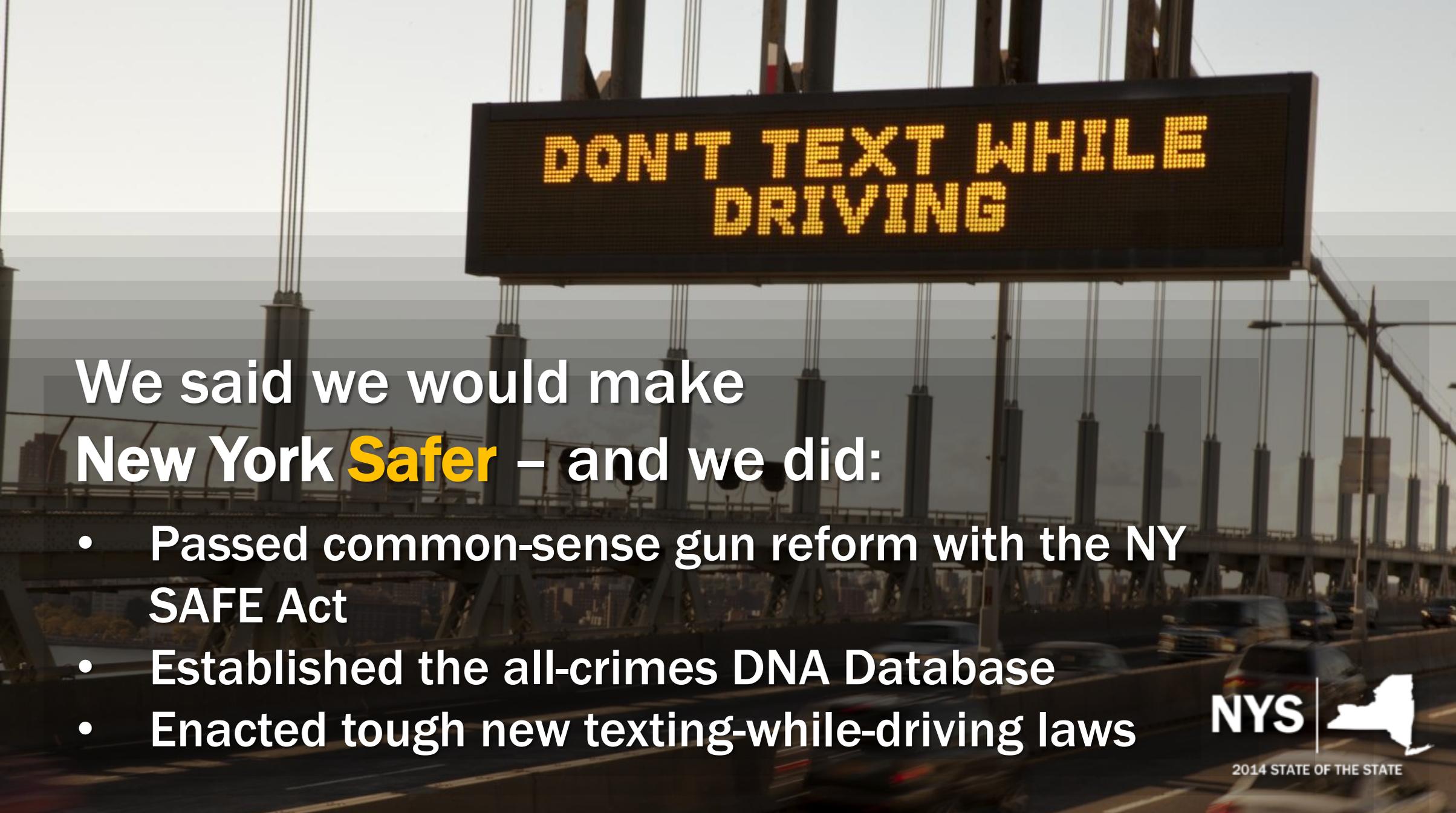
**Ray Halbritter, Nation Representative,  
Oneida Nation of New York**



**Ron LaFrance, Jr., Chief,  
Saint Regis Mohawk Tribe**

**Beverly Cook, Chief,  
Saint Regis Mohawk Tribe**

**Michael Kimelberg  
Seneca Nation of Indians**



**DON'T TEXT WHILE  
DRIVING**

We said we would make  
New York **Safer** – and we did:

- Passed common-sense gun reform with the NY SAFE Act
- Established the all-crimes DNA Database
- Enacted tough new texting-while-driving laws

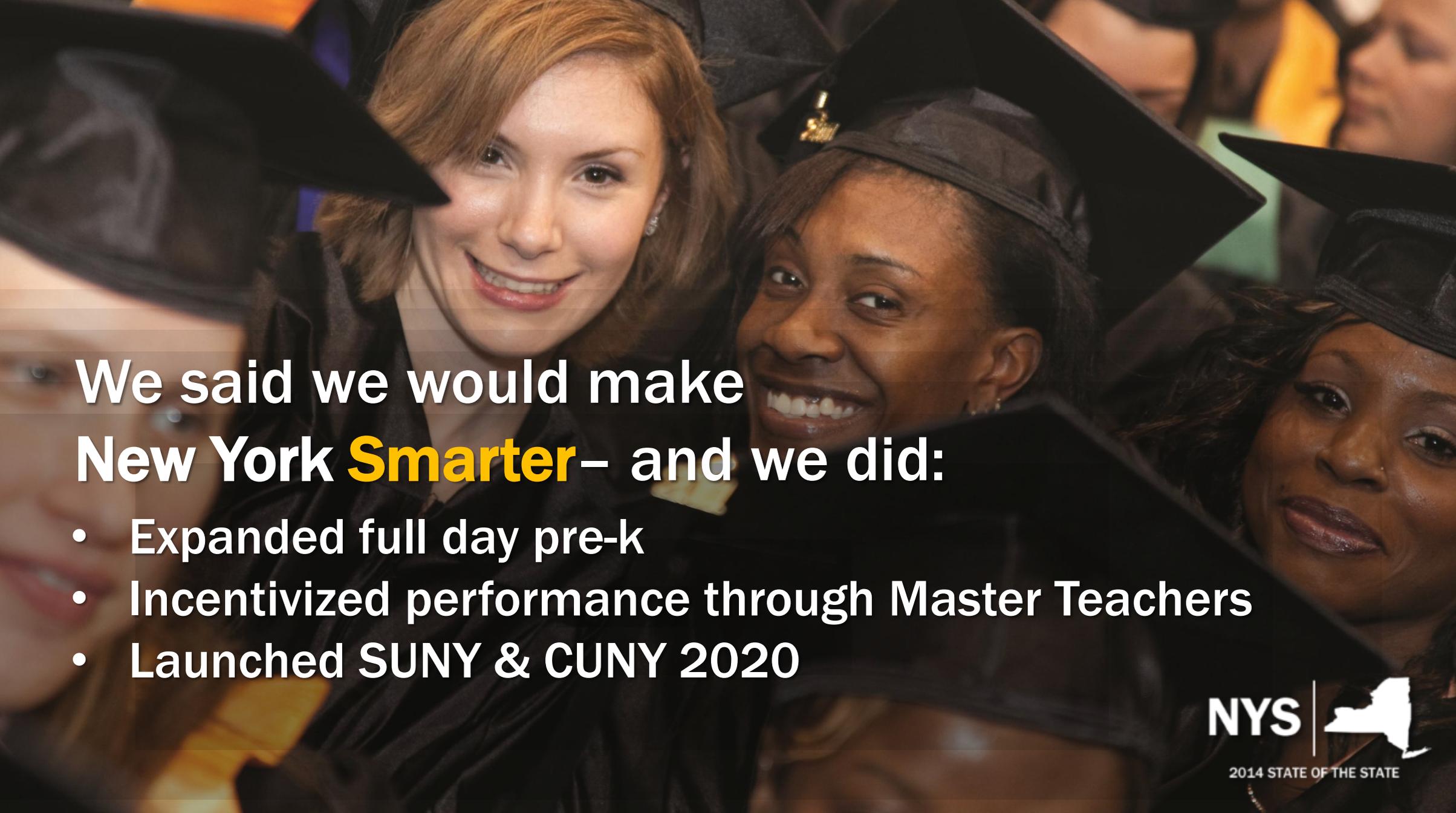
We said we would make  
**New York Healthier** – and we did:

- Provided affordable health insurance to more than 265k New Yorkers through our exchange
- Expanded insurance coverage for autism
- Became a national leader in sepsis prevention



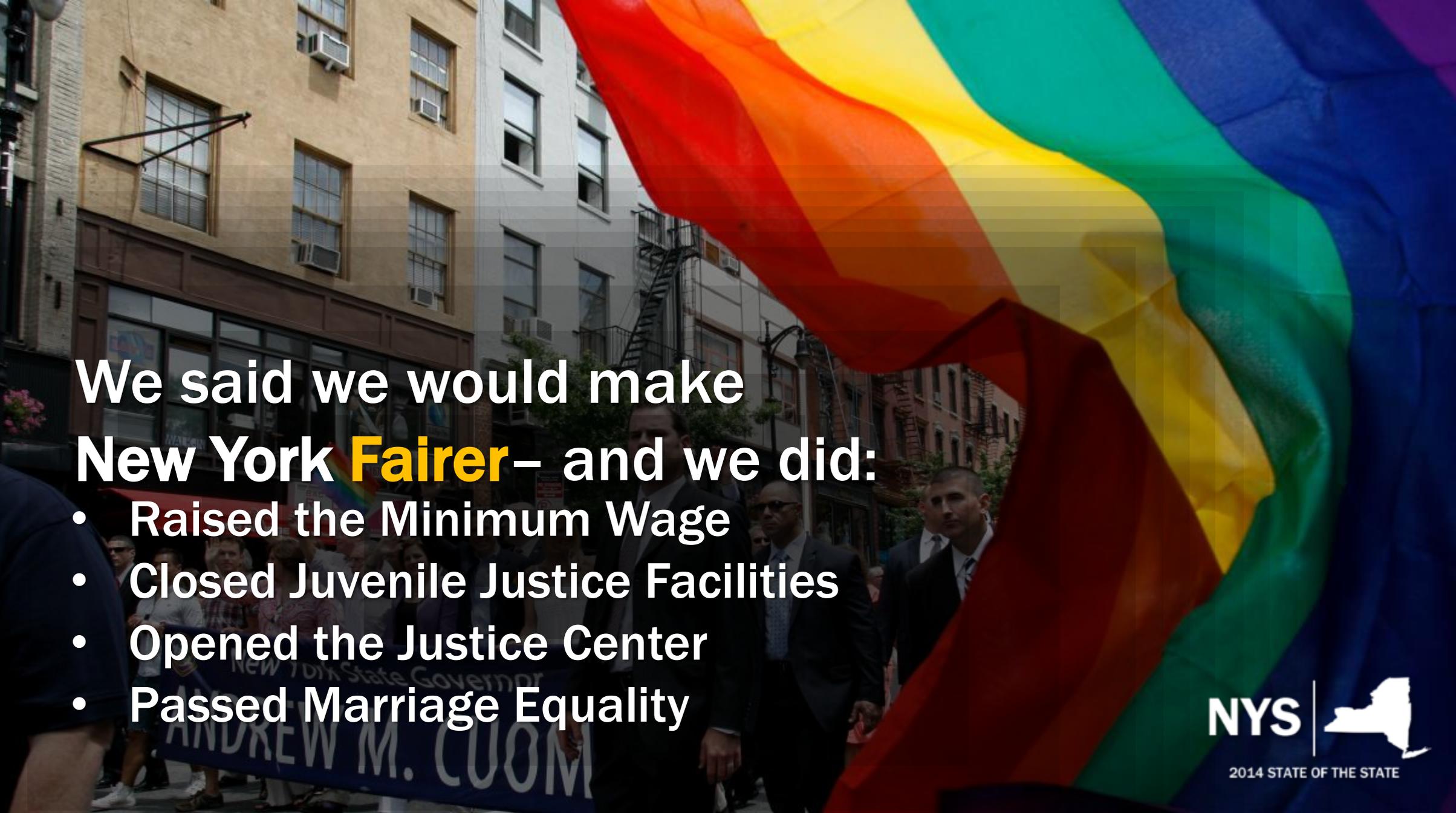
We said we would make  
**New York Cleaner** – and we did:

- Grew the Environmental Protection Fund
- Created \$1B NY Green Bank
- Invested in solar energy through our NY Sun initiative



We said we would make  
New York **Smarter** – and we did:

- Expanded full day pre-k
- Incentivized performance through Master Teachers
- Launched SUNY & CUNY 2020



We said we would make  
New York **Fairer** – and we did:

- Raised the Minimum Wage
- Closed Juvenile Justice Facilities
- Opened the Justice Center
- Passed Marriage Equality



**The proof is in the pudding and the  
arrows are pointing up.**

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**We have added  
380,000  
new private  
sector jobs  
since  
2010.**

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**NYS is ranked  
#2 in jobs  
created since the  
recession  
and we have  
the most jobs  
in our history.**



**Exports  
are up  
15%.**

**Ratings are up  
from all  
three  
agencies.**

## **Bloomberg Businessweek**

Fitch Revises Outlook on New York State GO  
and Related Debt to Positive from Stable

May 31, 2012

## **THE WALL STREET JOURNAL**

S&P Raises Outlook on New York State to  
Positive

August 27, 2012

By

## **Bloomberg Businessweek**

Cuomo's N.Y. Budget Performance Draws  
Moody's Affirmation

By Freeman Klopott and Michelle Kaske

Aug 23, 2013

**NYS** 

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**And because jobs, exports & our ratings are up**  
**Unemployment is down in every region of the state**

	<b>NOV. 2010</b>	<b>NOV. 2013</b>
<b>CAPITAL REGION</b>	<b>7.5</b>	<b>5.7</b>
<b>CENTRAL NY</b>	<b>8.4</b>	<b>6.7</b>
<b>FINGER LAKES</b>	<b>7.9</b>	<b>6.3</b>
<b>HUDSON VALLEY</b>	<b>7.5</b>	<b>5.8</b>
<b>LONG ISLAND</b>	<b>7.3</b>	<b>5.4</b>
<b>MOHAWK VALLEY</b>	<b>8.4</b>	<b>7.0</b>
<b>NEW YORK CITY</b>	<b>9.1</b>	<b>8.0</b>
<b>NORTH COUNTRY</b>	<b>9.9</b>	<b>8.3</b>
<b>SOUTHERN TIER</b>	<b>8.1</b>	<b>6.6</b>
<b>WESTERN NY</b>	<b>8.3</b>	<b>6.7</b>



We gave New Yorkers a government that costs less, taxes less and does more.

**The progress is not just in the numbers...**



You can feel it in every region  
of our State.



**In the lower Hudson Valley,  
The New NY Bridge is rising.**



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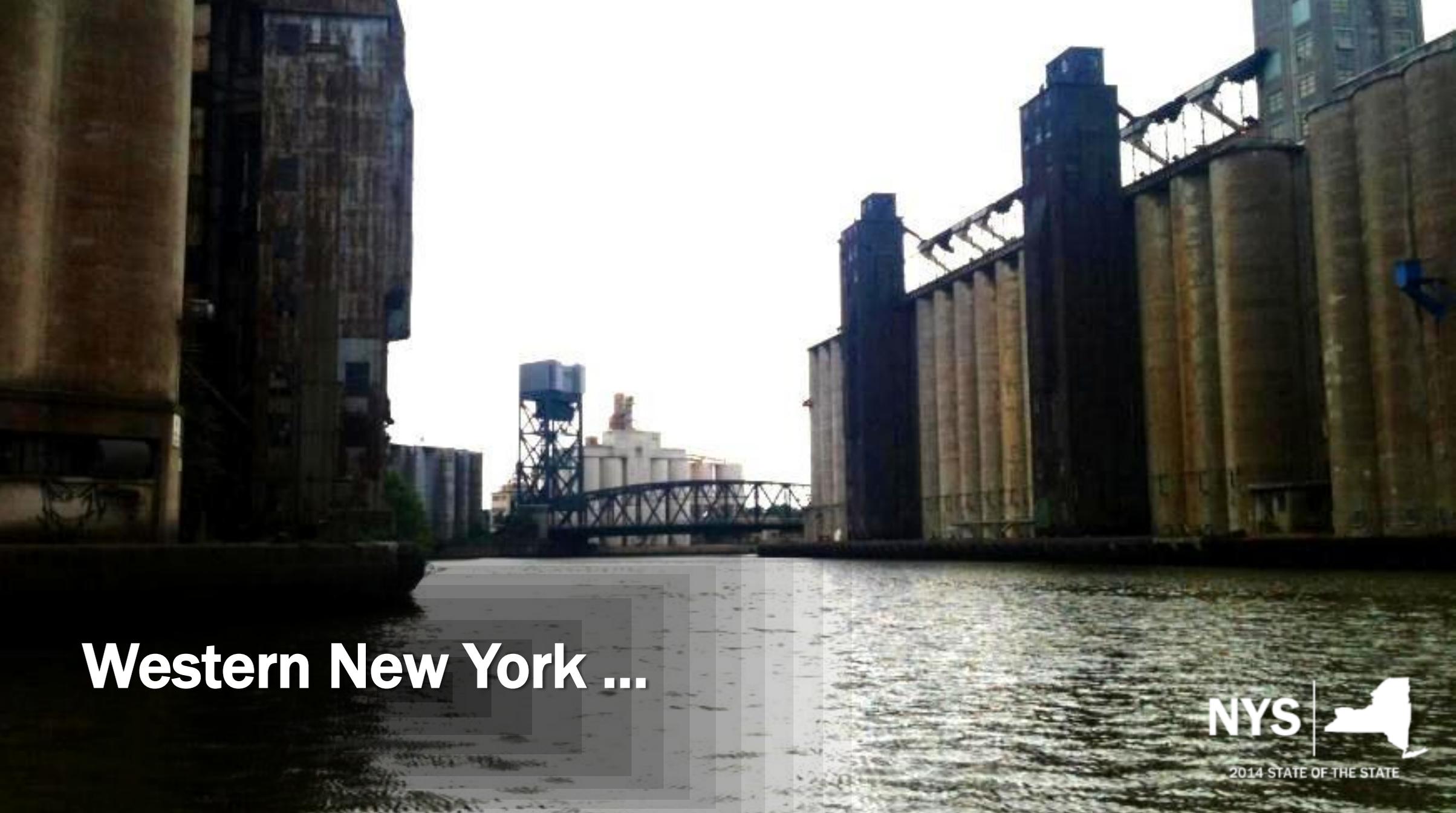
NANO UTICA

**In Utica, there's a new future  
through Nanotechnology.**

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**Even the two regions of the State that needed  
the most help 3 years ago.**



**Western New York ...**



**...and the North Country**



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North Country  
REDC Hat Trick  
\$274 Million Award

**They are different places  
in just 3 short years.**



**Western NY is in the  
midst of a transition.**



**Republic Steel closed in 1984:  
A symbol of the old Buffalo.**

An aerial night view of a modern architectural complex. The buildings feature prominent curved, cylindrical forms and are illuminated with a vibrant blue light. The complex is surrounded by landscaped grounds with trees and a winding path. A large body of water is visible on the right side of the image.

**RiverBend is rising on the same site today.**



**There are even sightings in Buffalo's sky  
of a species long thought to be extinct...**

# Cranes.



# THE BUFFALO NEWS

“In Buffalo, for decades, the norm has been a glum acceptance that we live in a second-rate city with a fourth-rate economy and that there was nothing to do about it but moan....[O]ver the course of a year or so, the pall lifted and **Western New Yorkers started to regain confidence in their city and the direction in which it was headed....[I]t qualifies as the story of the year. Maybe the decade.**”

*-Buffalo News Editorial, December 31, 2013*



**The North Country –  
long ignored by Albany...**



**THE NEXT STEP FORWARD  
IN THE FUTURE OF  
THE PLATTSBURGH SITE**



**WE CAN BUILD SUCCESS EVERY DAY WITH**  
Zero Accidents  
Zero Backorders  
Zero Cost Overruns  
Zero Defects  
Zero Employee Injuries  
With Employee Engagement

**... has a new economic life.**

**At the Trudeau Institute, an emerging,  
world-class biotech hub.**

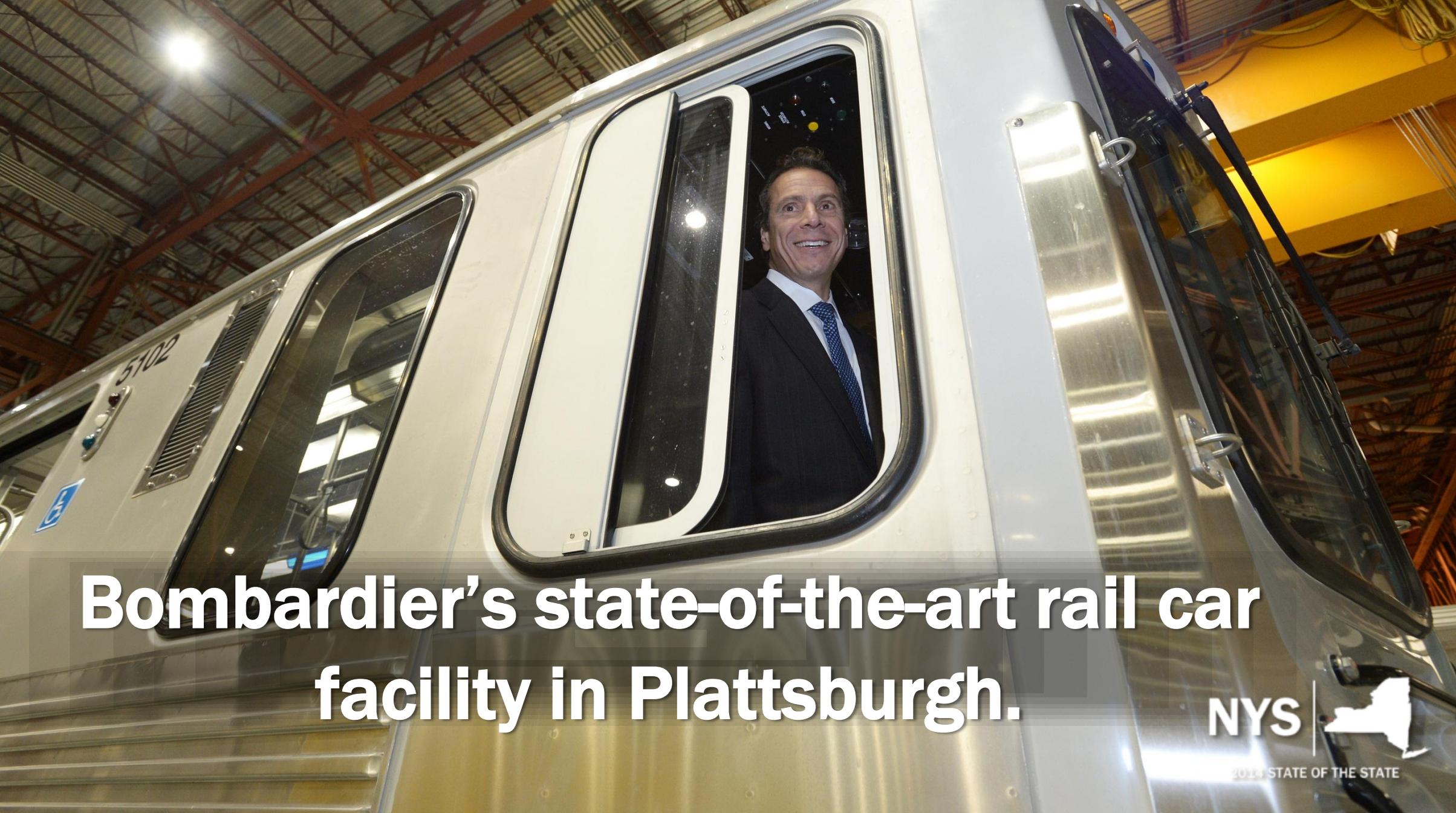


# A new hotel in Saranac Lake.

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**Bombardier's state-of-the-art rail car facility in Plattsburgh.**

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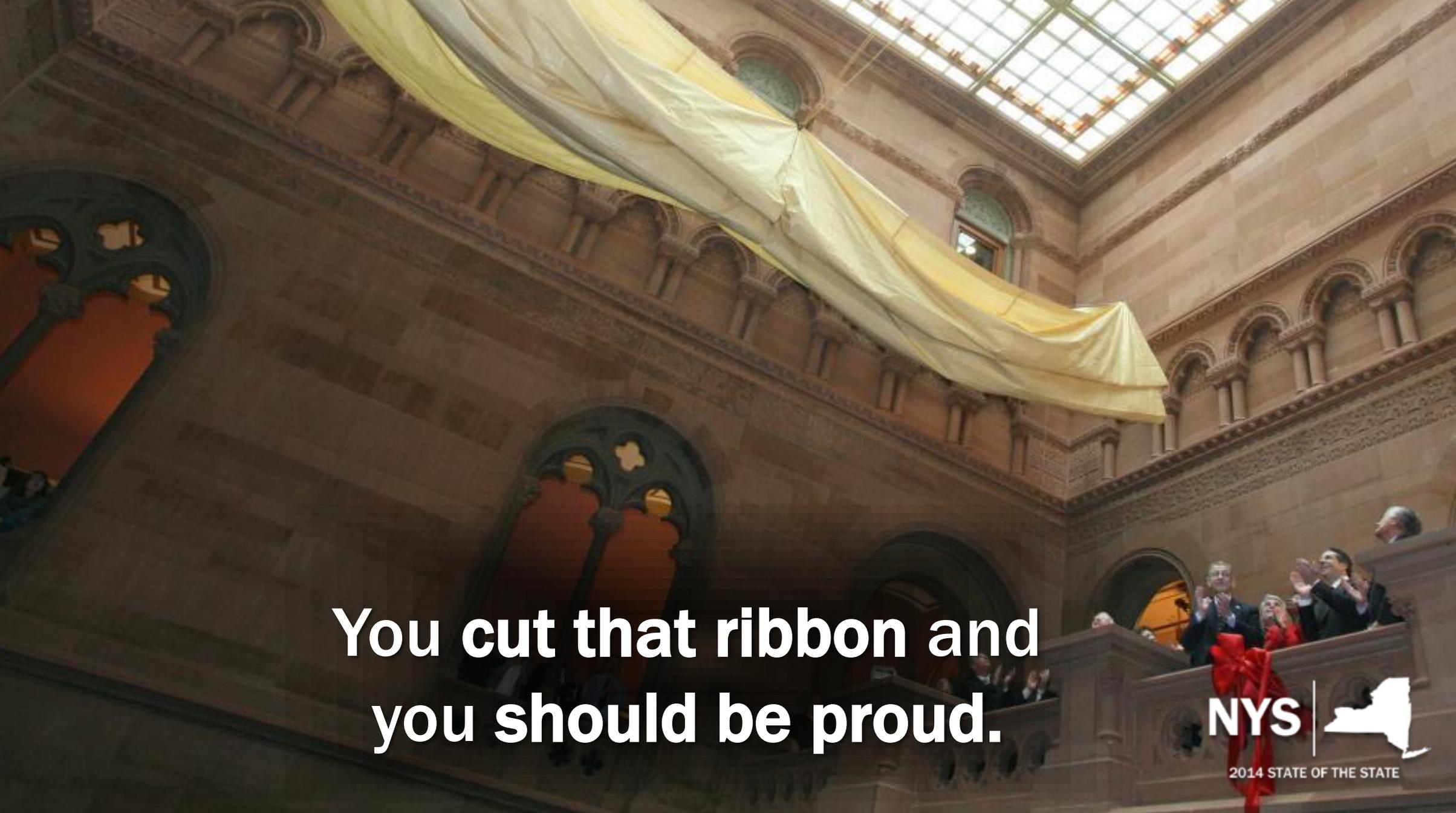


**3 years ago the Capitol was literally and figuratively crumbling...**

A wide-angle photograph of the New York State Capitol building in Albany, New York. The building is a grand, multi-story structure with a red-tiled roof and numerous windows. In the foreground, a bronze statue of a woman on horseback stands on a pedestal. The scene is set against a clear blue sky, with green trees and a field of red tulips in the foreground.

**Today it is shining brighter  
than in decades.**



The image shows the interior of a grand, ornate building, likely a state capitol. A large, long yellow ribbon is stretched across the upper part of the room, held up by a thin wire. A group of people, including men in suits and women in red, are gathered on a balcony on the right side of the frame. They are clapping and looking towards the ribbon. A large red ribbon is tied around the balcony railing in the foreground. The architecture features high ceilings with a skylight, arched windows with decorative tracery, and multiple levels of balconies. The overall atmosphere is one of a significant public event.

**You cut that ribbon and  
you should be proud.**

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**We did what we said  
we would do.**

**Creating Jobs and Cutting Taxes**





ator Dean Skelos  
Governor Andrew M. Cuomo  
Speake

**We changed the  
direction of our state.**

**Creating Jobs and Cutting Taxes**



**Congratulations.**



## **Let's Recognize:**

**Dean Skelos**

**Senate Majority Coalition Leader**

**Jeff Klein**

**Senate Majority Coalition Leader**

**Sheldon Silver**

**Assembly Speaker**

**We have much  
more to do.**

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But now we are energized by  
a new strength, pride  
and confidence.

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**Let us build on  
our success.**



**For NYS Job Number One  
is jobs.**

# Our Job Growth Strategy

STATEWIDE

1. Reduce Taxes.

*Step 1 – Macro*  
**Top Down**



2013-14  
Executive Budget &  
Management Plan  
Governor Andrew M. Cuomo  
January 22, 2013

Our financial restructuring of the state has paid off.



We have gone from a **\$10 billion deficit** to a **\$2 billion surplus.**



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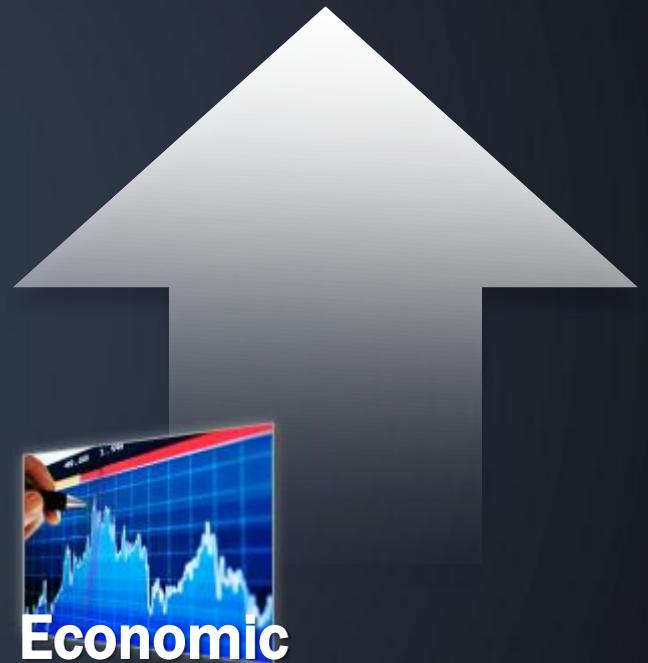
**This year, within the 2% spending cap we  
can increase our investments in**



**Education**



**Healthcare**



**Economic  
Development**

**And provide more tax relief.**



**The Bipartisan Pataki-McCall Tax Relief Commission did good work.**

**Committed to Cutting Taxes**





**There is no economic future as the tax  
capital of the nation.**



**People move...**



**Businesses flee...**

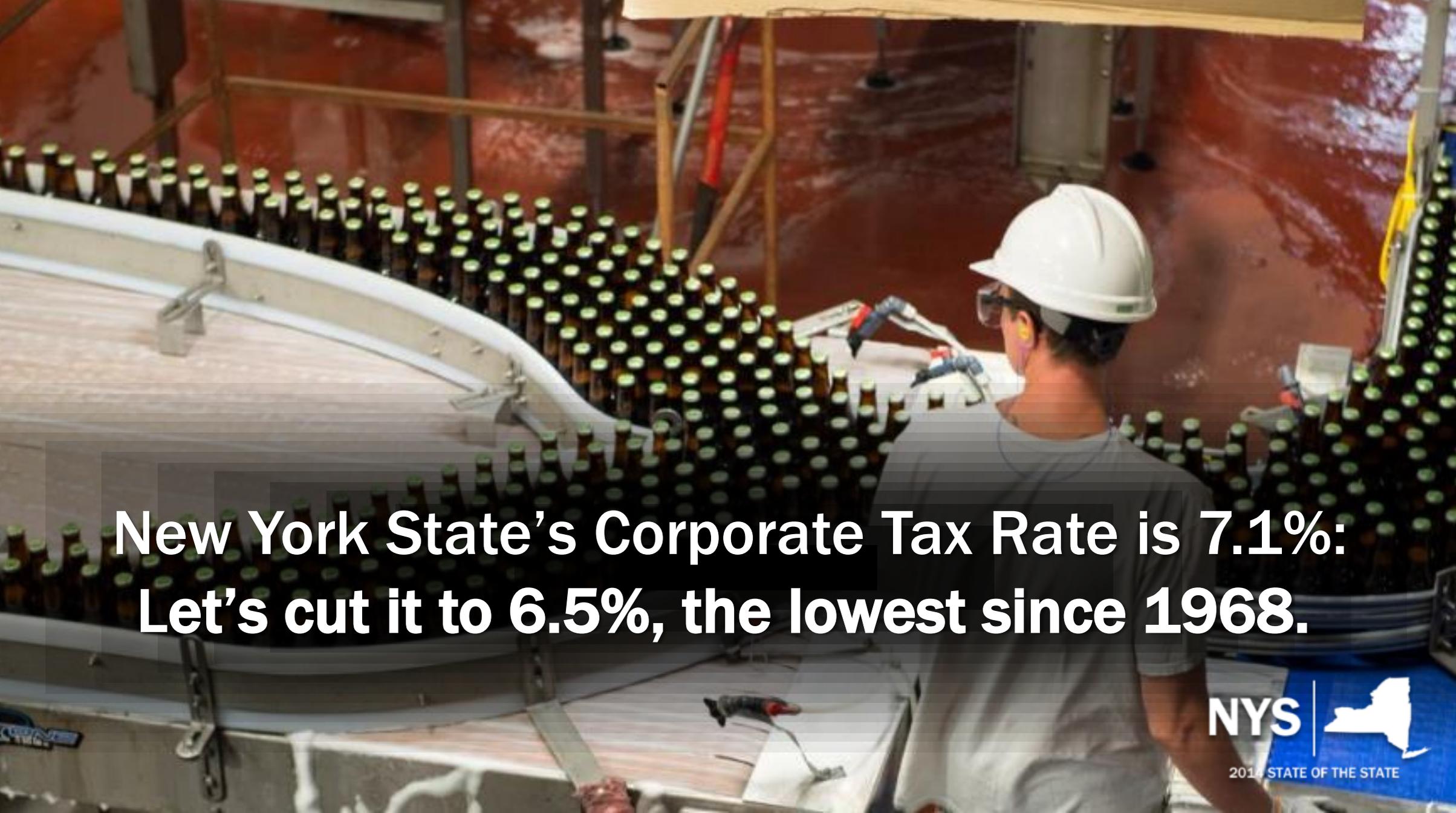


Fine Crafts Leather  
Jewelry Games  
88

Nicoletta's

PIONEER  
SPORTS CARDS

**Let's continue to make our state more competitive:  
Let's cut more burdensome business taxes.**



**New York State's Corporate Tax Rate is 7.1%:  
Let's cut it to 6.5%, the lowest since 1968.**

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A young man wearing a yellow hard hat, safety glasses, and earplugs is focused on adjusting a control panel in a factory setting. The background shows a blurred industrial environment with other workers and machinery.

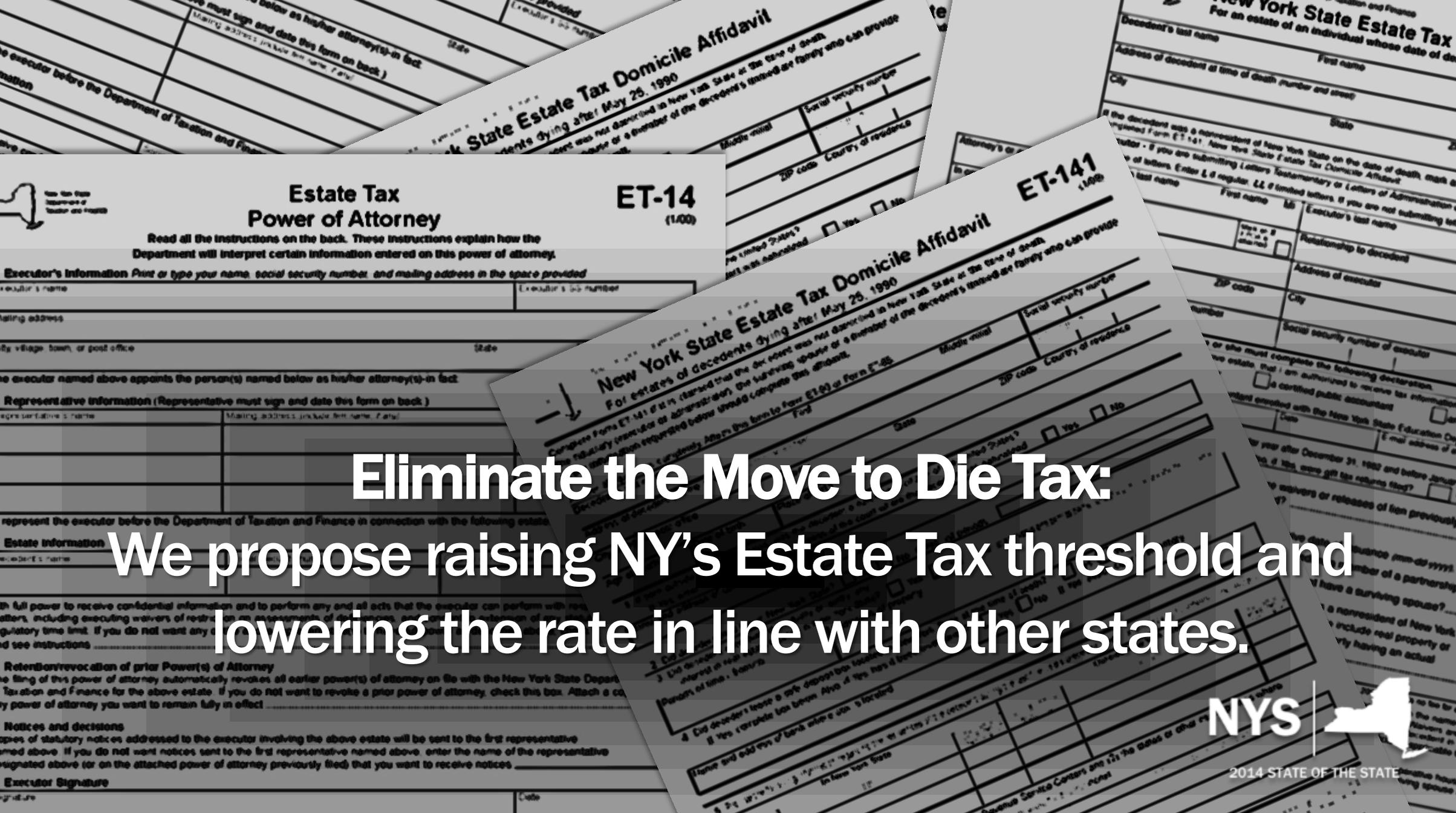
**A Manufacturers' Tax Credit:  
20% of the firm's property tax liability.**

New York is one of only 15 states with an estate tax.  
And our exemption levels are among the lowest and  
our rates are among the highest.

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# Eliminate the Move to Die Tax:

We propose raising NY's Estate Tax threshold and lowering the rate in line with other states.



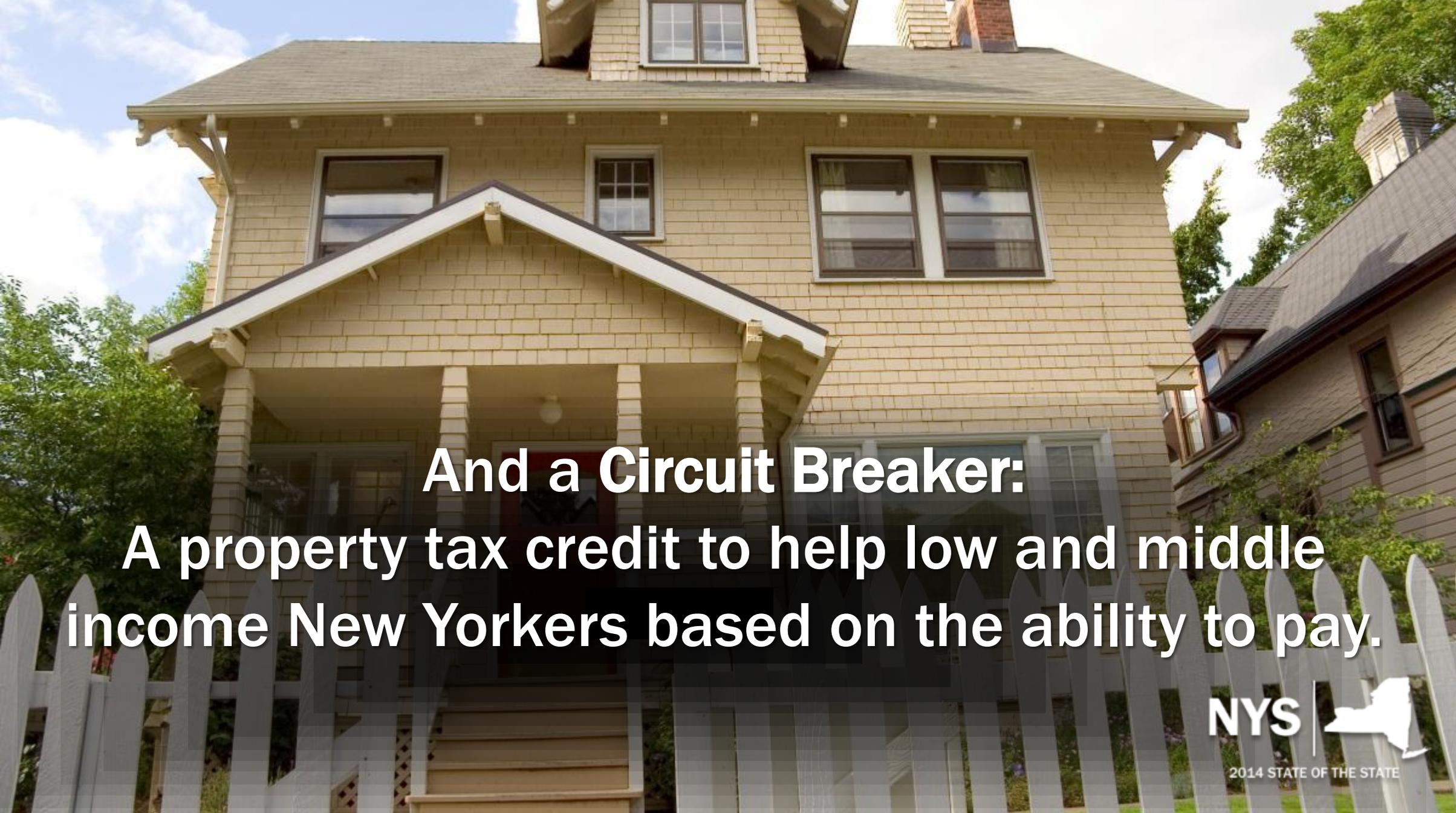


**We also need a Renters' Tax Credit to help New Yorkers afford increasing housing costs.**

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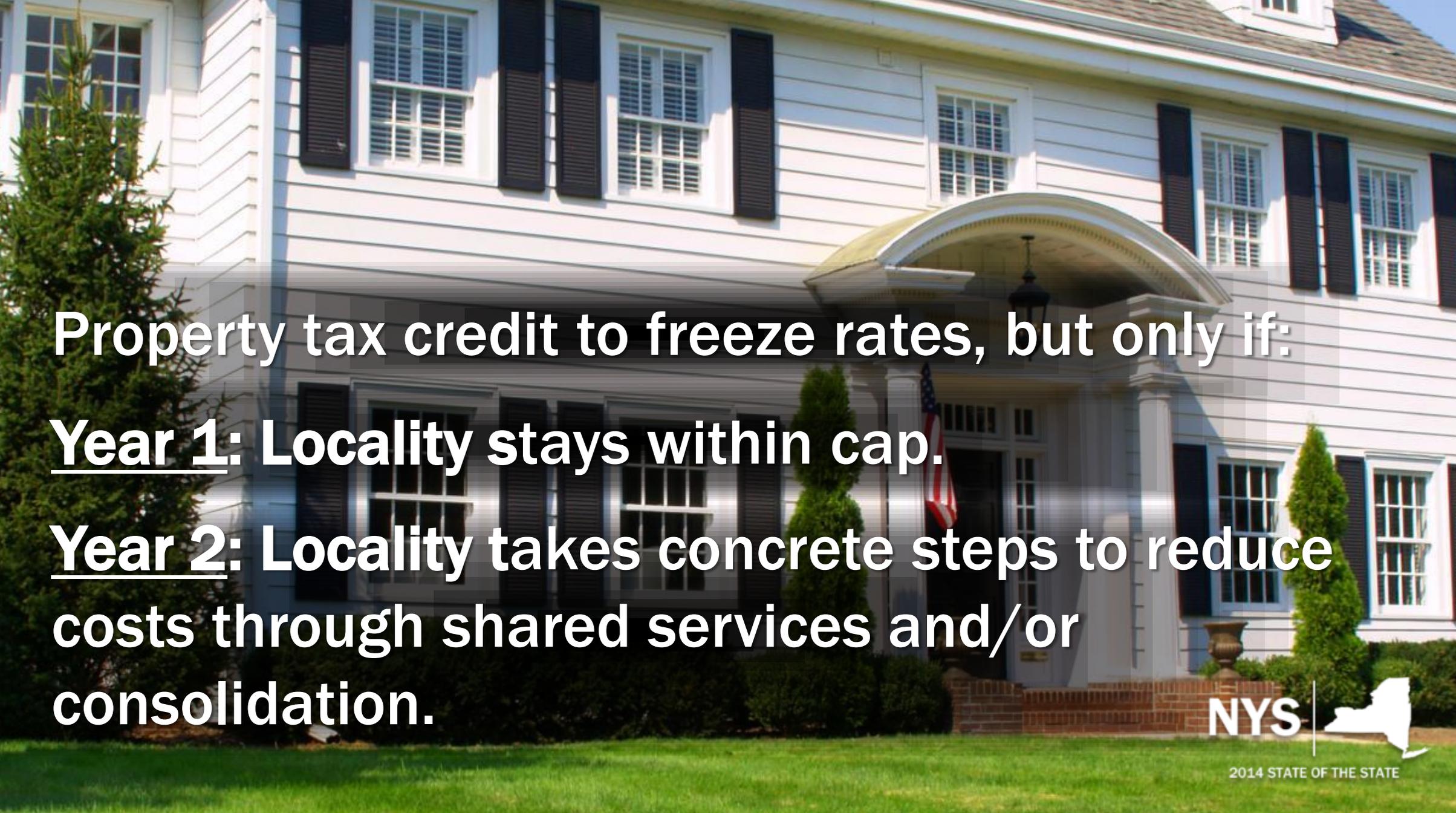
A two-story yellow house with a white picket fence in the foreground. The house has a gabled roof, a central front porch with columns, and several windows. The text is overlaid on the house.

**And a Circuit Breaker:**  
**A property tax credit to help low and middle  
income New Yorkers based on the ability to pay.**



# **Pataki and McCall Recommended:**

**A freeze on property taxes for 2 years to help homeowners and to incentivize local governments to reduce costs.**



**Property tax credit to freeze rates, but only if:**

**Year 1: Locality stays within cap.**

**Year 2: Locality takes concrete steps to reduce costs through shared services and/or consolidation.**

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**Because we must also tackle a major structural problem.**

The image shows the entrance to a town hall. The building is constructed of red brick. Above the entrance is a decorative white pediment with a central urn and two side lamps. The words "TOWN HALL" are inscribed in large, dark, serif capital letters on a white horizontal band below the pediment. A black street lamp is visible on the left side of the frame.

# TOWN HALL

**The proliferation and expense of local governments.**

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# Property Taxes: Largest Tax Burden in the State.

Income Tax:  
\$40 Billion

Property Tax :  
\$51 Billion

**No matter how you look at it  
New Yorkers pay the highest property  
taxes in the nation.**

New Yorkers pay the highest property taxes in the nation by dollars paid...

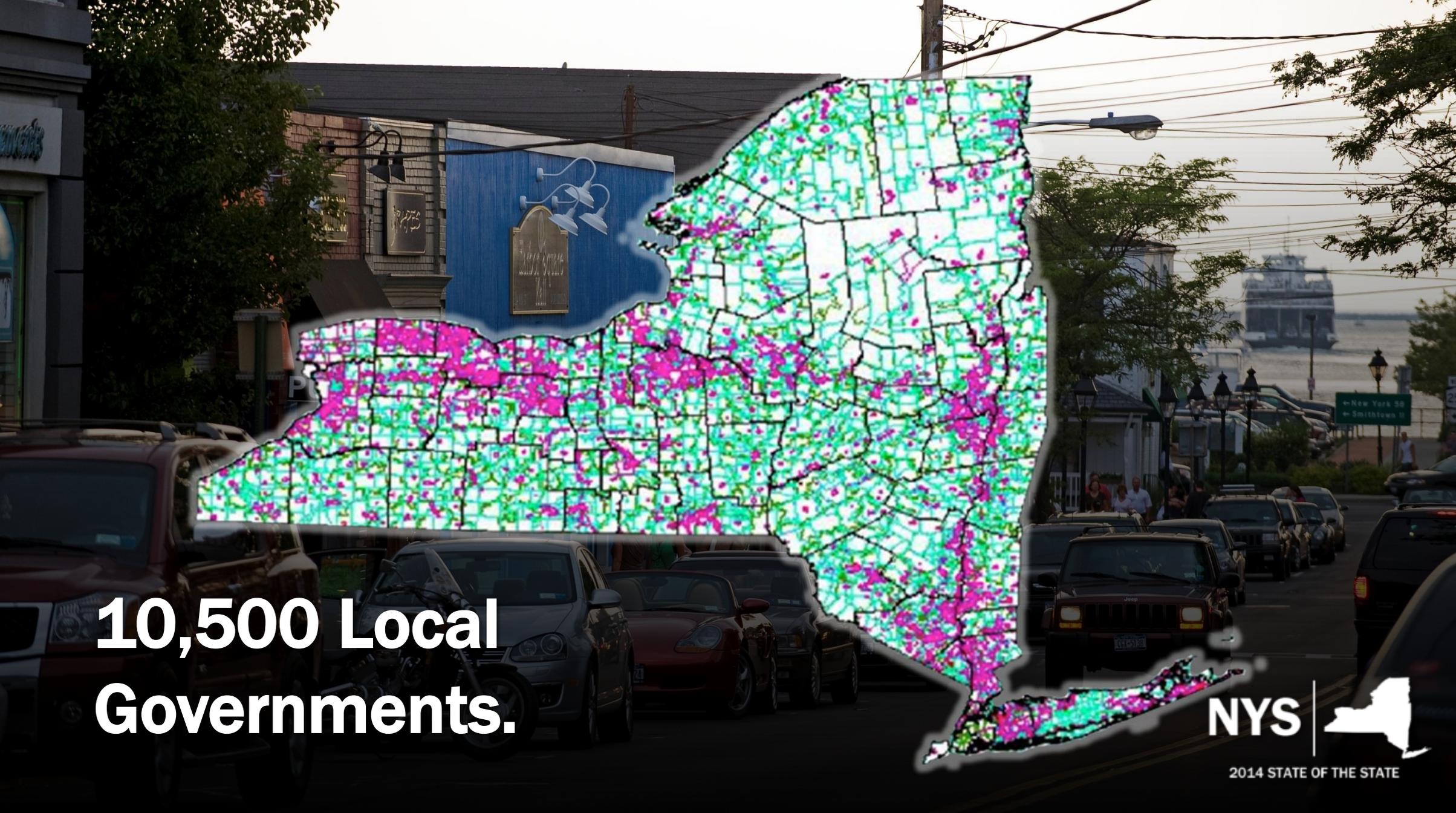


...and by home value.



A large, two-story white house with a portico and an American flag. The house has white horizontal siding, dark shutters, and a portico with white columns. An American flag is hanging on the left side of the portico. The house is surrounded by a green lawn and some shrubs.

**Why are our property taxes  
so high?**



**10,500 Local Governments.**



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**The State has been aggressive in aiding local governments. We assumed more local costs than at any other time in modern political history.**

## The State has:

- Assumed the cost of Medicaid growth – \$1.2B over 5 years.
- Provided state aid to localities - \$715M annually.
- Passed Tier VI pension reform - \$69B to local government over 30 years.
- Early intervention and binding arbitration Reform

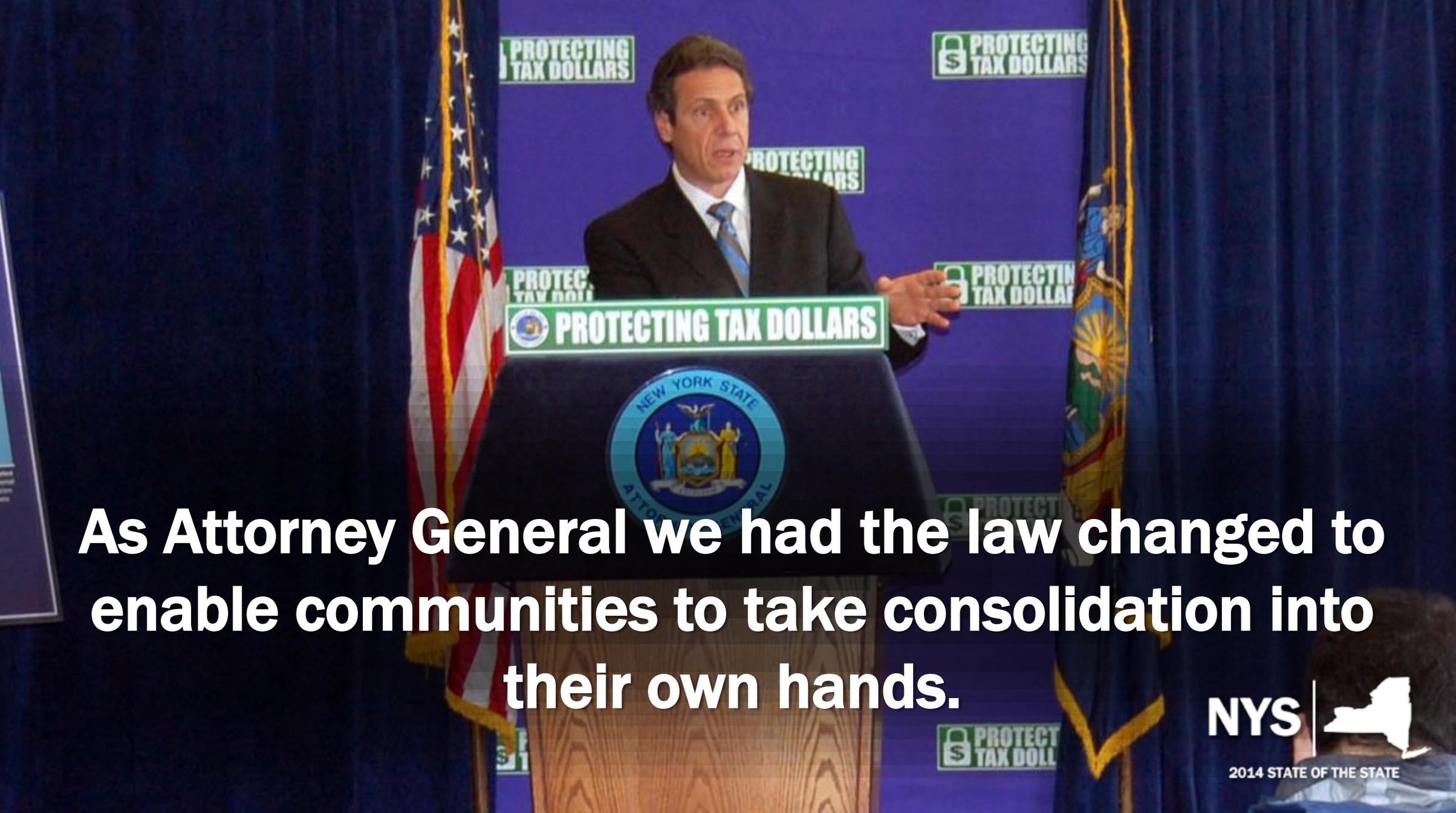
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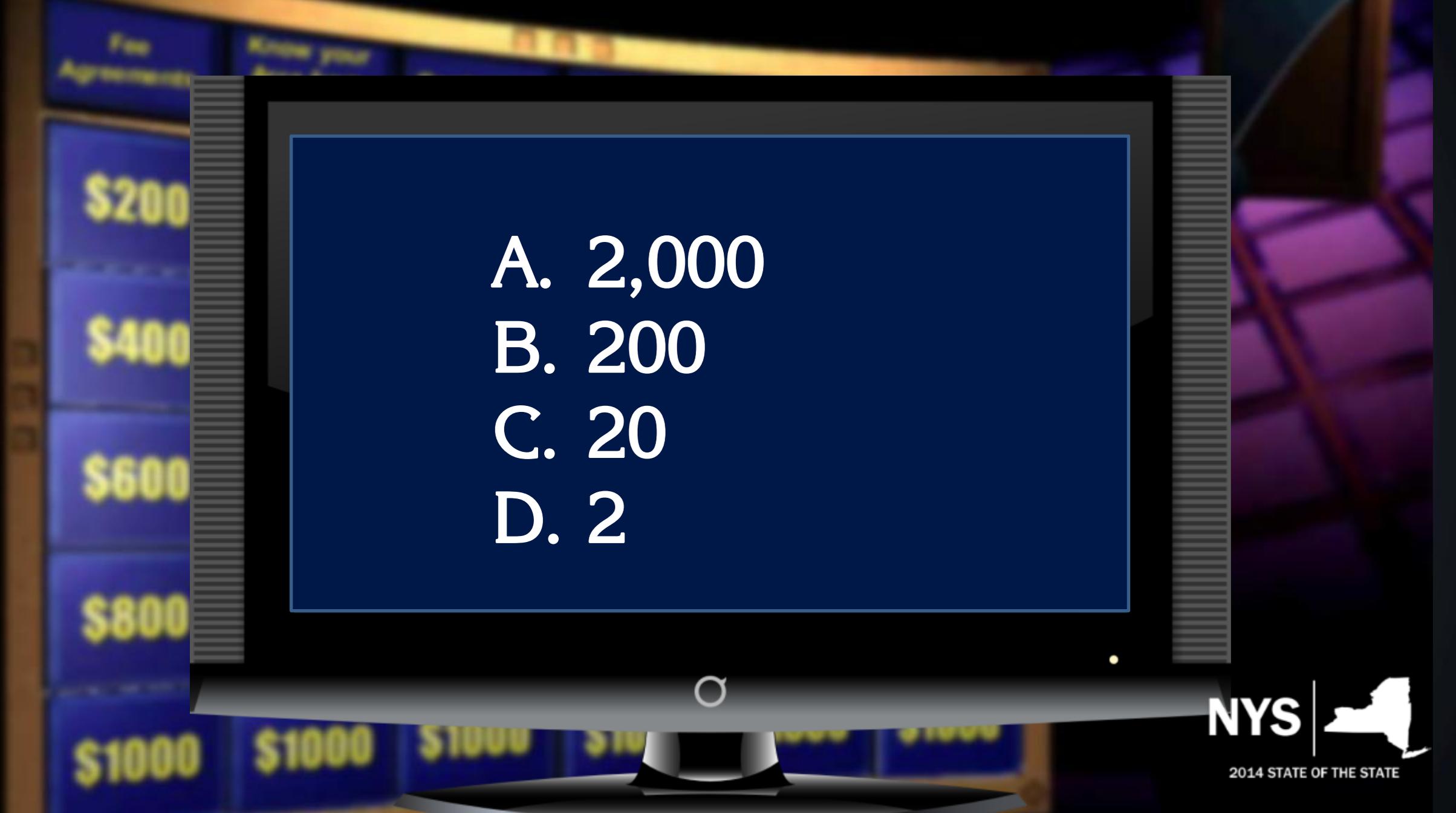
## The State has:

- Offered localities that are functionally insolvent assistance through the Financial Restructuring Board.

A photograph of Eric Schneiderman, the New York State Attorney General, speaking at a podium. He is wearing a dark suit and a blue tie. The podium features the New York State seal and the text "NEW YORK STATE ATTORNEY GENERAL". Behind him is a blue backdrop with the slogan "PROTECTING TAX DOLLARS" repeated in green boxes. An American flag is on the left and the New York State flag is on the right. A large white text overlay is positioned in the lower half of the image.

**As Attorney General we had the law changed to enable communities to take consolidation into their own hands.**

How many local  
governments  
consolidated?

- 
- A. 2,000
  - B. 200
  - C. 20
  - D. 2

D. 2

**Time to stop  
making excuses.**

**And start  
making progress.**

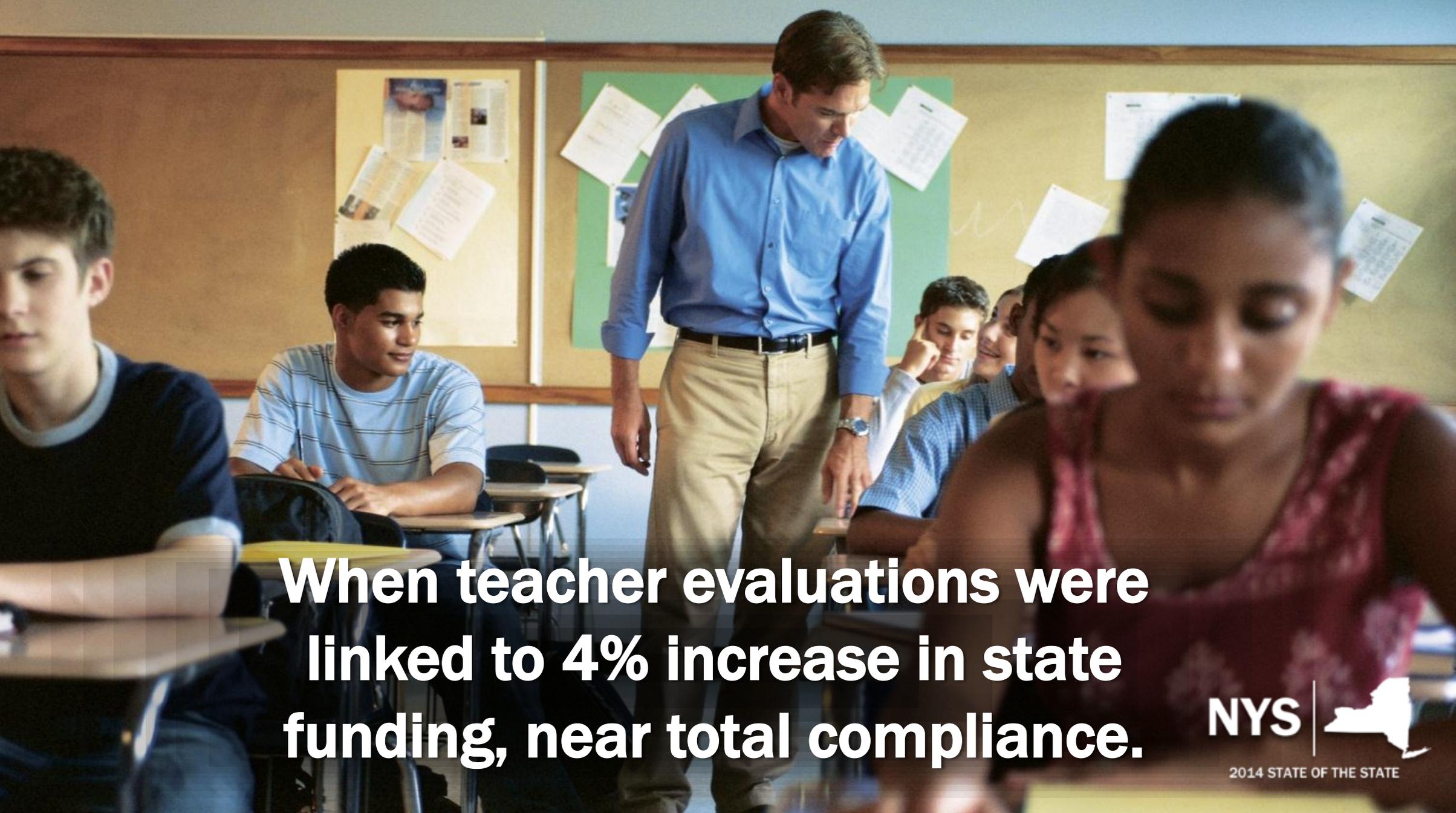


**If the locality wants the state property tax credit it must perform.**

**We have seen that linking state funding to performance works.**



**Teacher evaluations:  
First year, little compliance.**



**When teacher evaluations were linked to 4% increase in state funding, near total compliance.**

# Ray of hope:



The Post-Standard

## Miner and Mahoney to study local government consolidation in Onondaga County

By Tim Knauss  
December 16, 2013

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## **Let's Recognize:**

**Joanie Mahoney**  
**Onondaga County Executive**

**Stephanie Miner**  
**Mayor of Syracuse**

# Our Economic Strategy

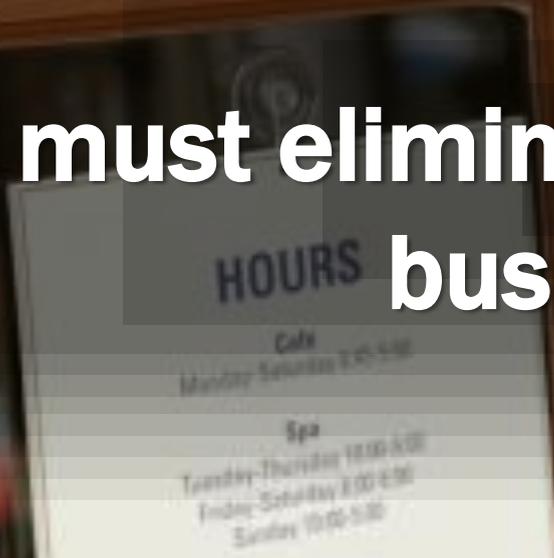
## STATEWIDE

**Step 1 – Macro**  
**Top Down**

1. Reduce Taxes;
2. Eliminate Regulatory Barriers



**We must eliminate regulatory barriers to  
business growth.**



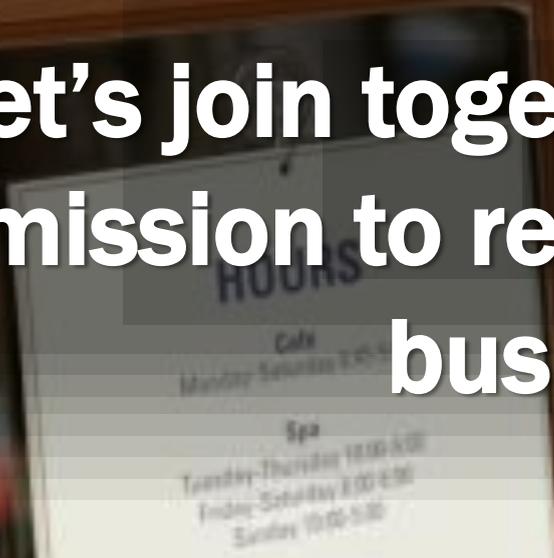


**We've all talked about it for years.  
The Senate recently held hearings.**





**Let's join together by creating a joint  
commission to reduce regulatory barriers to  
business growth.**



**Let's stop talking about it and do  
it this session.**

# Our Economic Strategy

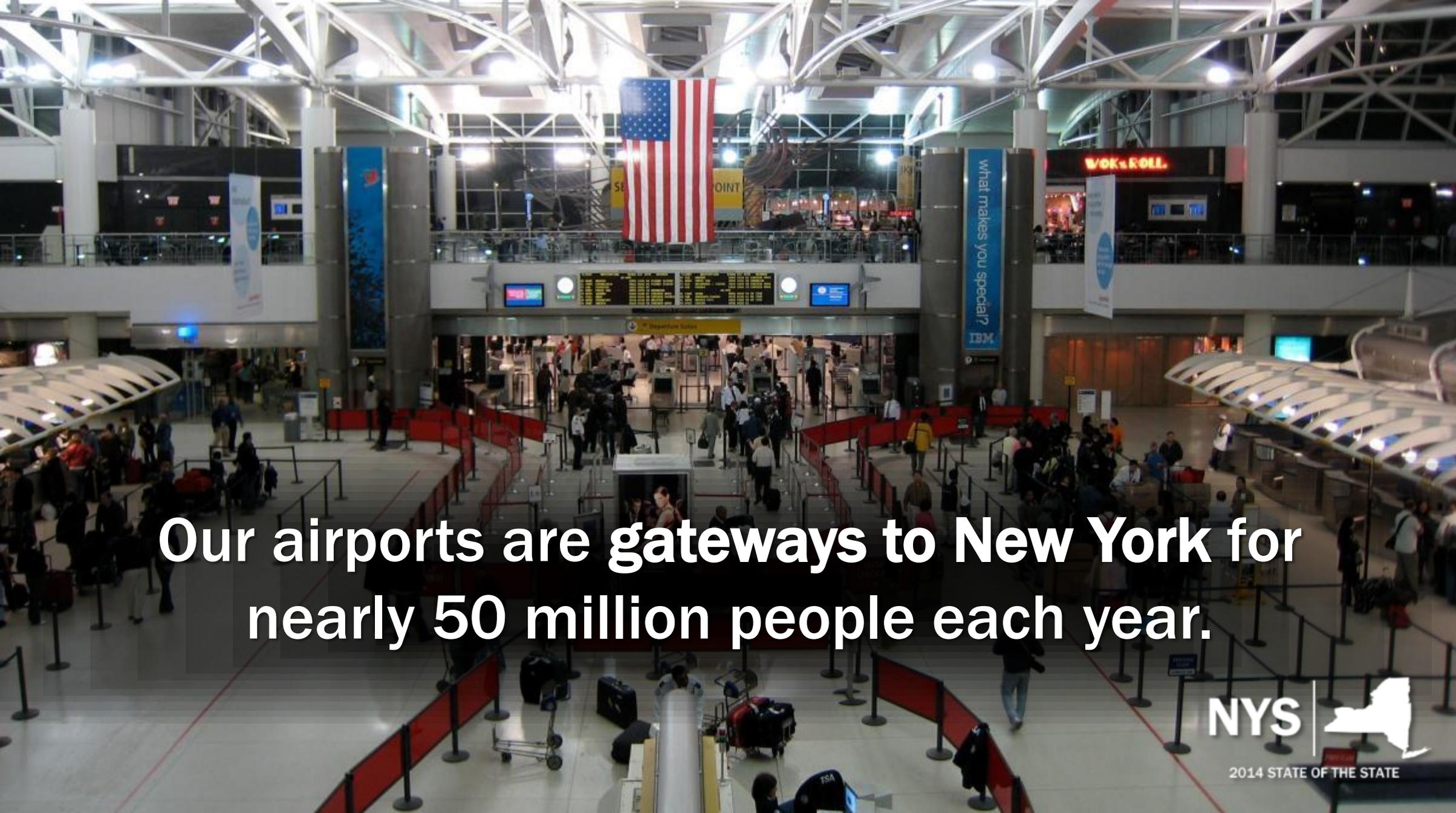
## STATEWIDE

### *Step 1 – Macro* **Top Down**

1. Reduce Taxes;
2. Eliminate Regulatory Barriers;
3. Rebuild Infrastructure



**We need a 21<sup>st</sup> Century  
infrastructure to build on.**



**Our airports are gateways to New York for nearly 50 million people each year.**

# Minneapolis St Paul International Airport

Yet as our nation's airports  
are upgraded...

NYS



2014 STATE OF THE STATE



**New York has fallen behind.**

# WORST AIRPORTS

1 NEW YORK - LGA

2 LOS ANGELES - LAX

3 PHILADELPHIA - PHL

**LaGuardia is ranked as the worst  
airport in America.**

Travel and Leisure Magazine, 2012

4 NEW YORK - JFK  
5 NEWARK - EWR



**This is unacceptable.**



**We need to modernize  
JFK and LaGuardia.**

A wide-angle photograph of an airport terminal entrance. The building has a modern design with a large, overhanging roof. A sign above the entrance reads "American". A large crowd of people is gathered outside, many with luggage. Several cars are parked or driving in the foreground. The scene is brightly lit, suggesting daytime.

**We have talked about  
it for decades.**

The image shows the LaGuardia Airport terminal building, a long, curved structure with a green facade and a series of windows. To the left, the iconic control tower is visible, featuring a blue upper section and a white lower section. The sky is clear and blue. The text "LA GUARDIA AIRPORT" is prominently displayed in large, white, capital letters along the top edge of the terminal building.

# LA GUARDIA AIRPORT

**We will assume management responsibility  
from the Port Authority for construction at JFK  
and LaGuardia.**

**NYS**



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**And finally build the 21<sup>st</sup> Century airports  
New York deserves.**

**We must expedite the  
building of our energy  
Superhighway.**

**Bottlenecks in power transmission:**

**We still have a problem getting low cost and excess clean and renewable power downstate – costing ratepayers \$600 million a year.**





**It can take up to 2 years to get a new transmission project approved.**



**And some proposed projects are causing concerns by trying to expand in local communities.**



**Let's incentivize smart projects that locate within state owned or existing transmission right of ways by offering an expedited approval process that will cut the time from 2 years to 10 months.**



**It's a win-win for Upstate economic growth and  
downstate ratepayer savings.**

# Our Economic Strategy

*Step 1 – Macro*  
**Top Down**

## STATEWIDE

Reduce Taxes; Eliminate Regulatory Barriers; Rebuild Infrastructure

*Step 2 – Micro*  
**Bottom Up**

## REGIONAL STRATEGIES

NYS



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**REDC**  
2 0 1 3  
**AWARDS**

**SOUTHERN TIE**  
*Regional Council Top Performer*



**Regional Economic Development Councils:  
Core of our jobs agenda.**



\$81.9  
MILLION

**It's working.  
Let's keep the momentum going  
by doing Round IV of REDCs.**



**Last year we launched START-UP NY to make  
NYS the least expensive place in the US to  
locate a business.**

An aerial photograph of a city, likely New York City, showing a dense urban landscape. The foreground and middle ground are dominated by modern, multi-story buildings with glass and brick facades. There are several large parking lots filled with cars. The background shows older, more traditional brick buildings and residential areas. The overall scene is a mix of old and new architecture.

**Businesses nationwide are already  
showing interest in START-UP NY.**

NYS



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**Let's market it globally to attract businesses  
from around the world to New York State.**

**NYS**



2014 STATE OF THE STATE



**Let's hold an International business conference at the Javits Center to introduce executives from overseas to the START-UP NY program.**



**Let's Recognize:**

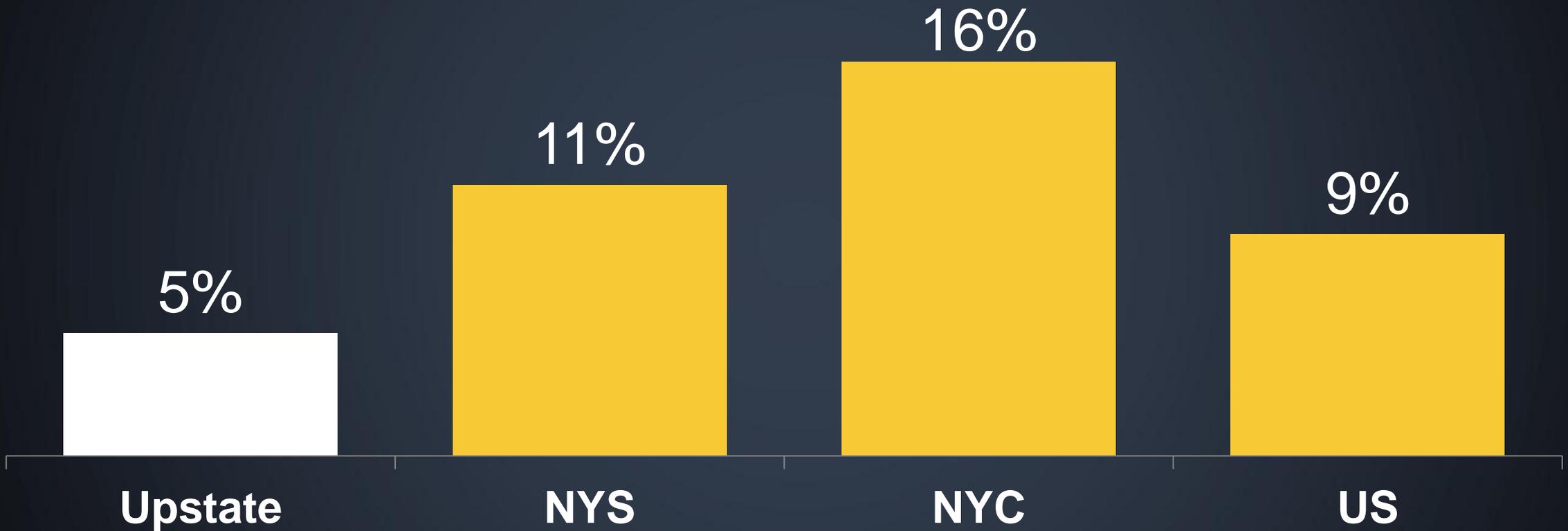
**John Mack**

**Senior Advisor and the former CEO &  
Chairman of the Board at Morgan Stanley**

**Three years ago we said  
we would focus on Upstate.**

# Why?

# Upstate Economy Lags



Regional Job Growth (2002-2012)

# Upstate NY Cycle of Decline



Notable exception: Capital District/Nanotech



**This year, we will continue to  
prioritize revitalizing Upstate NY.**

**Taxes**

**Let's start with taxes.**

**NYS**



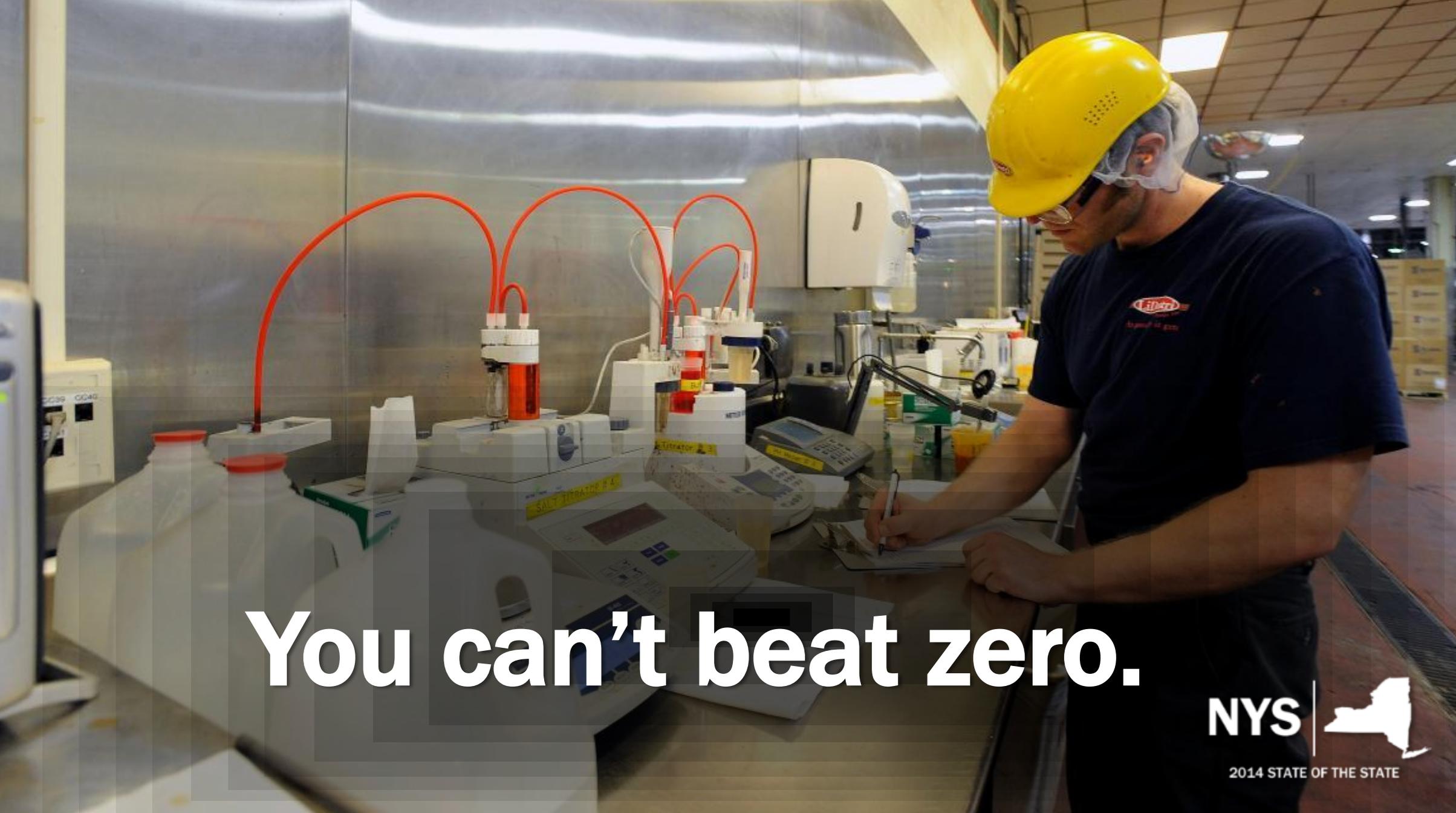
2014 STATE OF THE STATE



**For Upstate Manufacturers, let's cut the corporate tax rate to...**



Zero.



**You can't beat zero.**

# Economic Development Upstate: Tourism

NEW YORK IS  
THE 2ND-LARGEST  
PRODUCER OF  
WINE IN THE US?

GET  
OUTTA  
TOWN.

**We've taken our tourism  
efforts to a new level.**



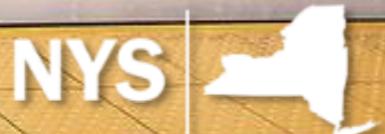
Plan your next New York State vacation at



Get there.

GET  
OUTTA  
TOWN.

1941



2014 STATE OF THE STATE

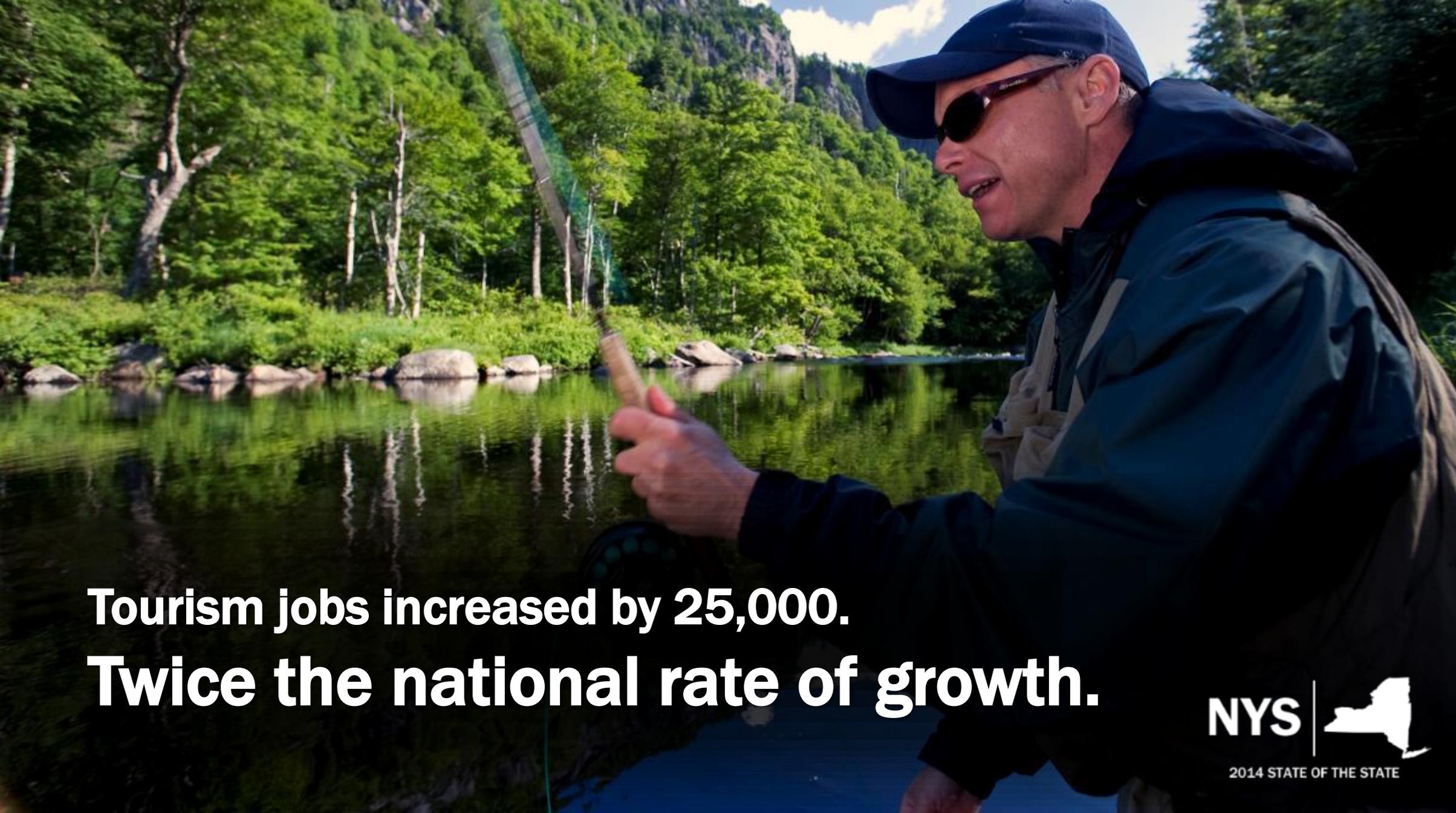
A photograph of three sailboats on a body of water under a cloudy sky. The sailboats have white, yellow, and blue sails. The text is overlaid on the image in a large, white, sans-serif font.

**So far we have spent \$40 million on our marketing campaign:**

**And our investment is paying dividends.**



**Tourism spending is up \$4 billion.  
Nearly twice the national rate of growth.**



**Tourism jobs increased by 25,000.  
Twice the national rate of growth.**

A skier wearing a bright yellow jacket and black pants is captured from behind, skiing down a snowy slope. The skier is holding ski poles and is in a dynamic, forward-leaning position. In the background, a large, multi-story resort building with a snow-covered roof and balconies is visible. The sky is overcast, and the overall scene is a winter sports setting.

**Let's redouble our tourism efforts –  
because seeing is believing in  
Upstate New York.**



And once they come, they're hooked.

**To Promote Tourism**

**We propose one-stop-shop licensing:  
A New York State Adventure License.**

To Promote Tourism

# New York State Adventure License

/31/2013



**NEW YORK STATE** USA  
DRIVER LICENSE  
*Barbara J. Fiala*  
Commissioner of Motor Vehicles

ID 481490387  
Class D  
SAMPLE

FIALA  
BARBARA, J  
2345 ANYWHERE STREET  
YOUR CITY, NY 12345

Sex F Height 5'-00" Eyes BLU  
DOB **08/31/1978**  
Expires **08/31/2021**  
E NONE  
R NONE

*Barbara J. Fiala*  
AUG '78  
Issued **08/31/2013**

- Empire Pass (parks)
- Bowhunter
- Hunting
- Sportsman
- Fishing
- Muzzle loader
- Trapper
- Boater Safety



# Promoting tourism on our roads.

*Welcome to*  
**NEW YORK**

**Experience** ← **Explore** ← **Enjoy**  
[ILoveNY.com](http://ILoveNY.com)

 Attractions	 History	 Eat & Drink
----------------------------------------------------------------------------------------------------	------------------------------------------------------------------------------------------------	----------------------------------------------------------------------------------------------------

# Promoting tourism on our roads.



*Explore*  
**NEW YORK  
HISTORY**

[ILoveNY.com](http://ILoveNY.com)



*Experience*  
**NEW YORK  
ATTRACTIONS**

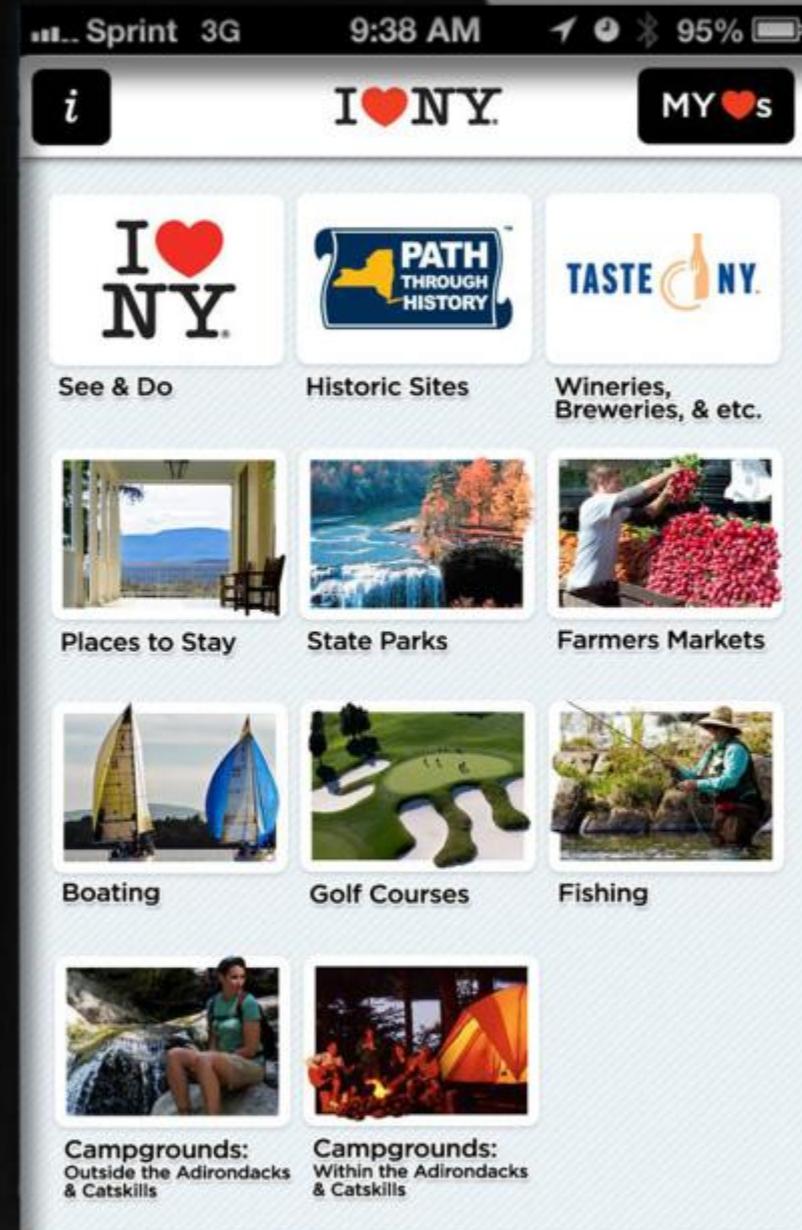
[ILoveNY.com](http://ILoveNY.com)



*Enjoy*  
**NEW YORK  
FOOD AND  
BEVERAGES**

[ILoveNY.com](http://ILoveNY.com)

# To Promote Tourism Online.

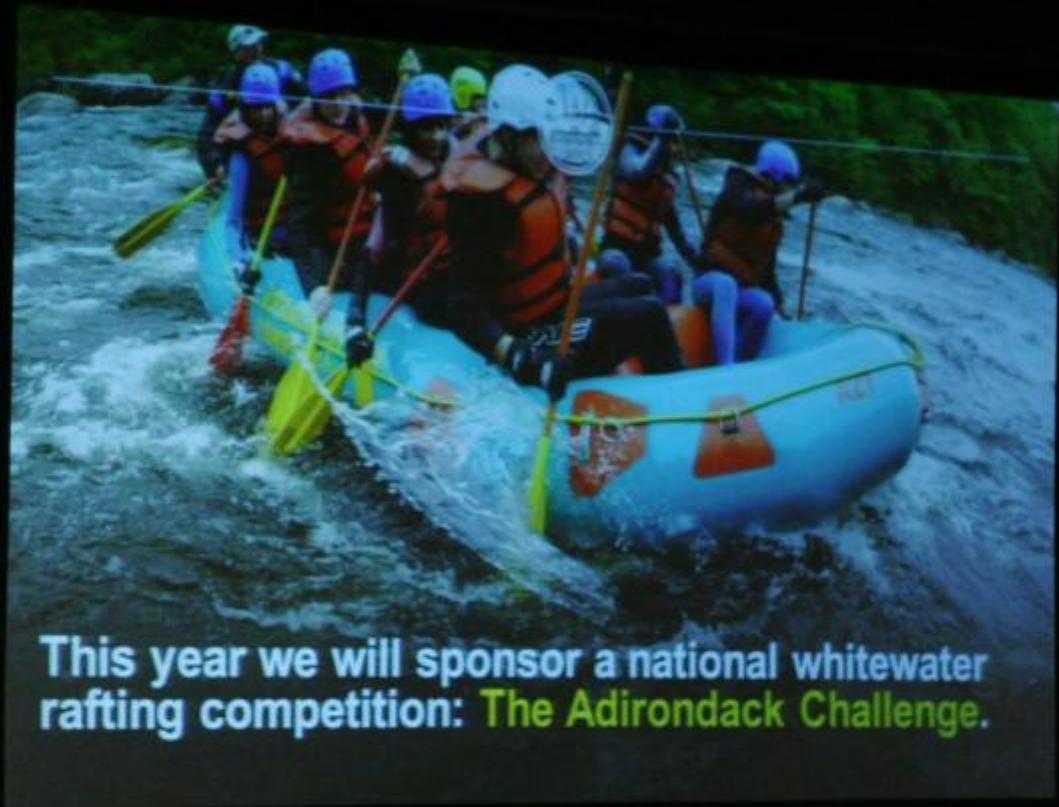




ECONOMIC DEVELOPMENT

EDUCATION

PROGRESSIVE AGENDA



PUBLIC SAFETY

GOVERNMENT REFORM

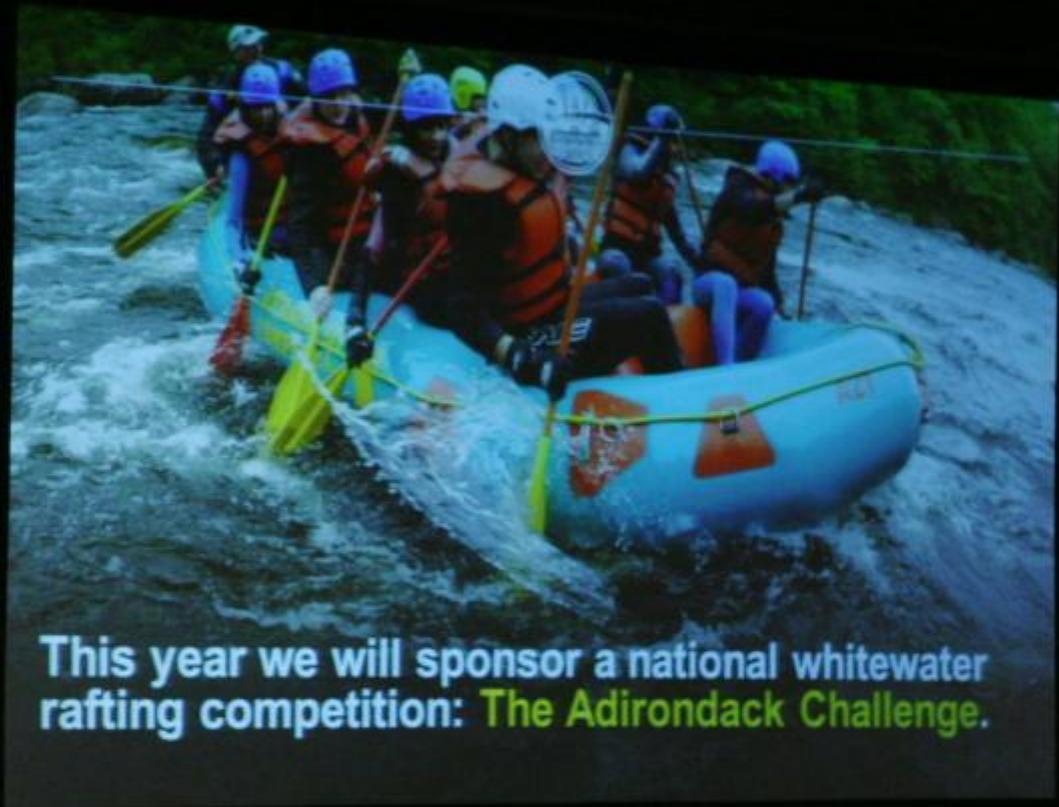
Last year I invited some of you to participate in the Adirondack Challenge.



ECONOMIC DEVELOPMENT

EDUCATION

PROGRESSIVE AGENDA



PUBLIC SAFETY

GOVERNMENT REFORM

Most accepted the challenge.



**We had the new guys.**

**NYS** |   
2014 STATE OF THE STATE



**We had the tough guys.**



# Butch Cassidy & The Sundance Kid.

2013  
ADIRONDACK  
CHALLENGE  
The Senate Majority Coalition  
The Most Popular Idea Ever

2013  
ADIRONDACK  
CHALLENGE  
The Senate Majority Coalition  
The Most Popular Idea Ever



**Thelma**  
Assemblywoman  
Russell

**&**

Assemblywoman  
Lupardo  
**Louises**  
Assemblywoman  
Solages



# The Odd Couple.





**The City Slicker.**

**NYS**



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**We had master rafters.**



**We had master rafters (sort of).**

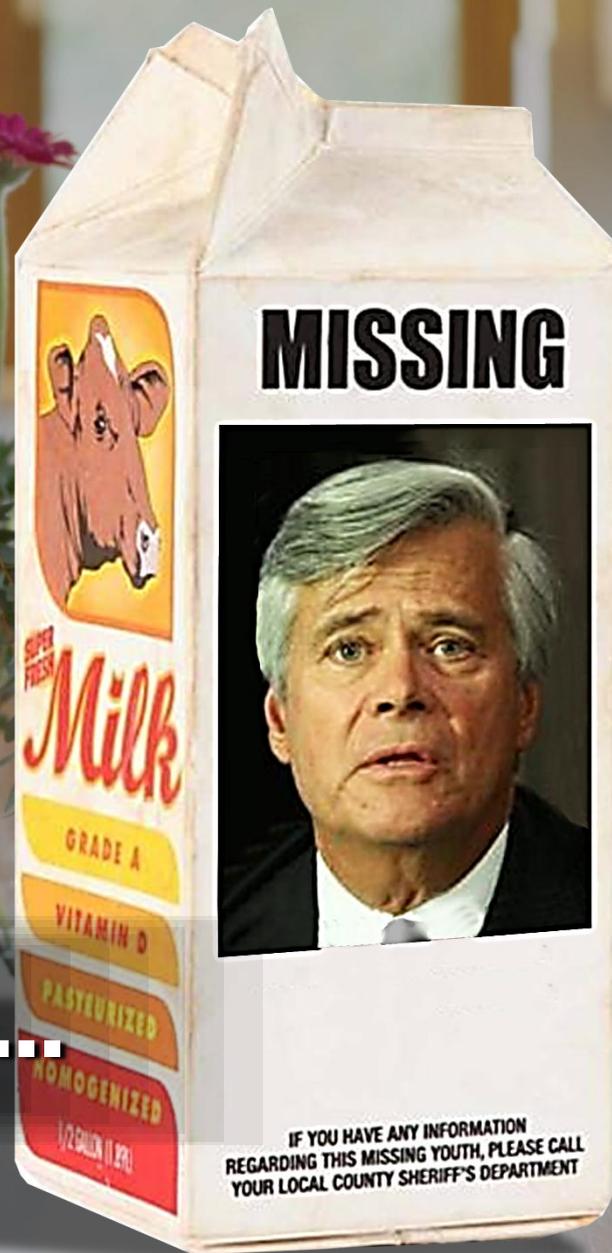


**We had master rafters (sort of).**

**Two important people were missing.**



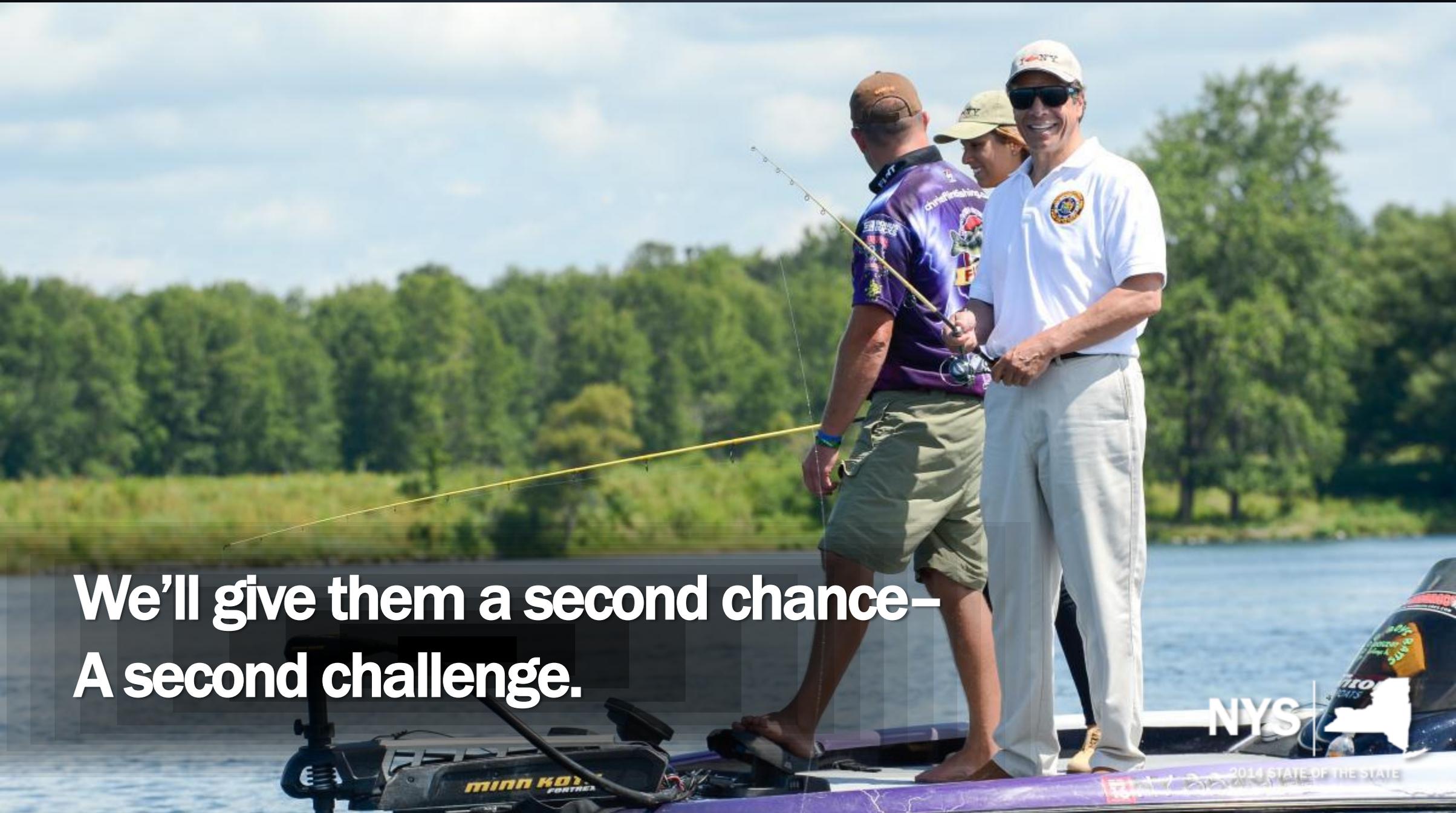
**We put out an All-Points Bulletin.**



**We were very concerned...**

**Luckily we found them...**



A photograph of three people on a boat fishing on a lake. The boat is purple and has a Minn Kota outboard motor. The background shows a dense forest of green trees under a blue sky with light clouds. The text 'We'll give them a second chance— A second challenge.' is overlaid on the bottom left of the image.

**We'll give them a second chance—  
A second challenge.**

**NYS**

2014 STATE OF THE STATE

A photograph showing three men on a purple fishing boat on a lake. The man on the right is wearing a white polo shirt with a logo, light-colored pants, a white cap, and sunglasses, and is smiling. The man in the middle is wearing a purple shirt with 'Cabela's' and 'Bassmaster' logos, khaki shorts, and a brown cap. The man on the left is wearing a purple shirt and khaki shorts. They are all holding fishing rods. The background shows a lush green forest under a blue sky with light clouds. A Minn Kota motor is visible on the boat.

**2014 Bassmaster Classic –  
Governor’s Challenge.  
August 21, 2014: Owasco Lake**

NYS



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**Be there.**

**NYS**



2014 STATE OF THE STATE

A photograph of three people on a purple fishing boat on a lake. A man in a purple shirt and khaki shorts is fishing with a yellow rod. A woman in a tan cap is looking on. A man in a white polo shirt and khaki pants is smiling. The background shows a forested shoreline under a blue sky with light clouds. A Minn Kota outboard motor is visible at the front of the boat.

**You're all invited.**

**NYS**

2014 STATE OF THE STATE

# PRESS & SUN-BULLETIN

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S. Tier region casino competition heats up

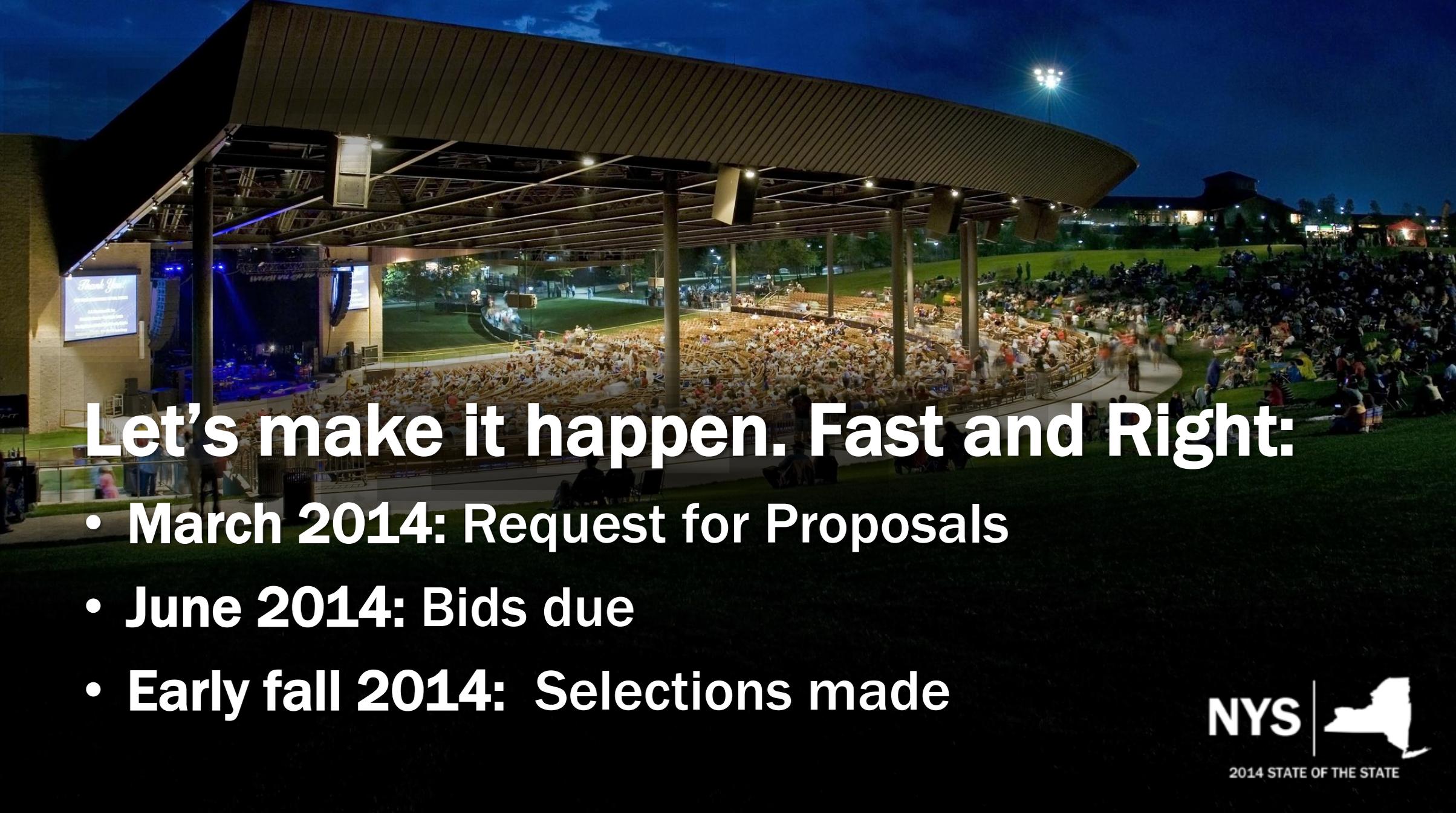
By Jason Whong  
Dec 20, 2013

**Our casino plan is already  
generating great interest.**

NYS



2014 STATE OF THE STATE



# Let's make it happen. Fast and Right:

- **March 2014:** Request for Proposals
- **June 2014:** Bids due
- **Early fall 2014:** Selections made

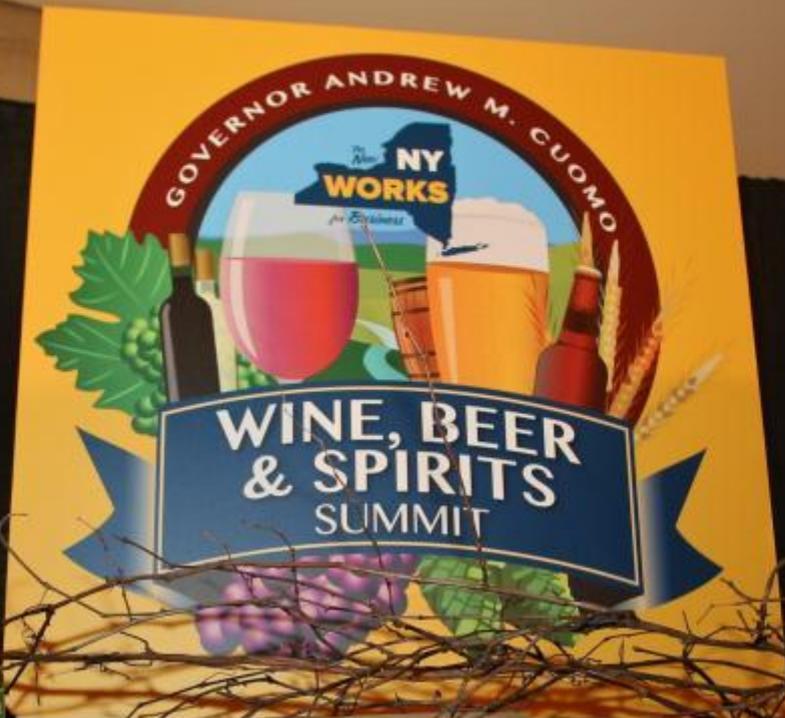


**Casinos managed by Gaming Commission  
Headed by a new chairman Mark Gearan,  
President, Hobart and William Smith Colleges.**



**Let's Recognize:**

**Mark Gearan,  
President,  
Hobart and William Smith Colleges.**



**Our targeted investments in public private sector partnerships are working.**





# Let's keep the momentum going:

- Yogurt Summit II
- Regional Beer, Wine and Spirits Summit II
- Tourism Summit II
- Path Through History II



Northern Spy  
Old Fashioned Baking Apples  
\$12.99 1/2 bu. \$18.99 bu.

**Macoun**  
Extra sweet with a mild, firm taste.  
Ideal for fresh eating.  
\$12.99 1/2 Bu.  
\$18.99 Bu.

**And we'll do more: We'll hold an Agriculture Summit to help connect Upstate producers to Downstate consumers.**

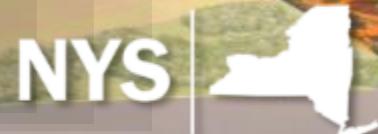


Enabling  
Sustainable  
Economic

SOLARAA  
Simply Perfect Light

LIGHT CHIP ASSEMBLY

**Buffalo Billion is working:  
Let's take the next step.**



2014 STATE OF THE STATE



**Economic Development Upstate:  
Buffalo Genome Center Partnership**

**Genomic Medicine is the  
next frontier of modern  
medicine: We can lead  
the way.**

**NYS**



2014 STATE OF THE STATE



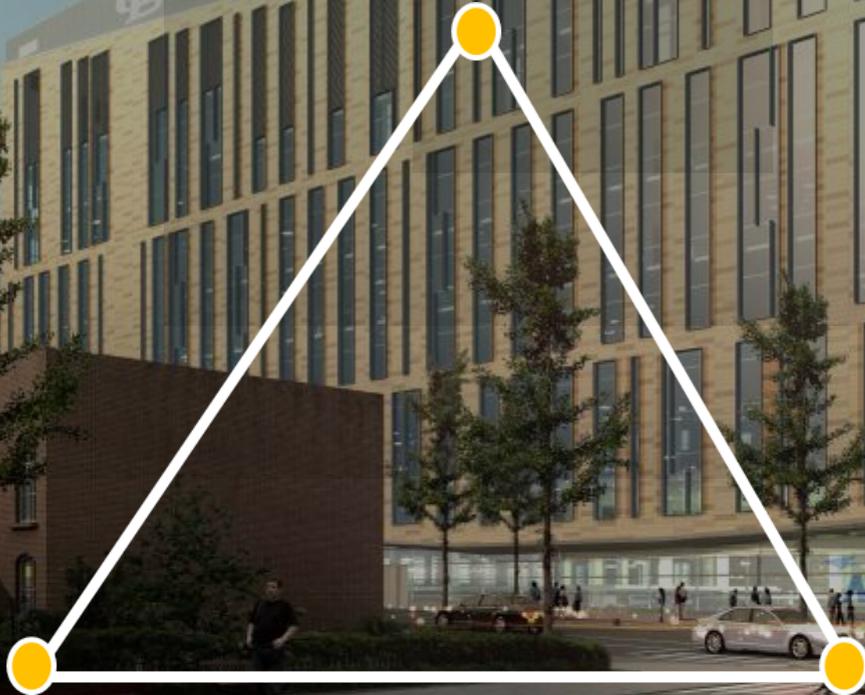
**Let's create the  
NY Genomic Medicine Network.  
A partnership among...**

**NYS**



2014 STATE OF THE STATE

# UB Buffalo Medical Corridor



**NYC Genome Center**

**CNSE IT**

# UB Buffalo Medical Corridor

Creating hundreds of jobs and a new Western NY industry for the future.

NYC Genome Center

CNSE IT

NYS



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A photograph of a two-lane asphalt road winding through a snowy landscape. The road is flanked by snow-covered evergreen trees. In the distance, a bridge spans the road. A few cars are visible on the road. The sky is clear and blue.

**In the North Country the proposed Route 98  
could reduce travel time and speed up  
commerce.**

A scenic view of a multi-lane asphalt road winding through a winter landscape. The road is flanked by snow-covered evergreen and deciduous trees. In the distance, a bridge spans over the road. A few cars are visible on the road. The sky is a clear, bright blue.

**Let's see if we can make it a reality...**

A photograph of a two-lane road winding through a dense forest of snow-covered evergreen trees. The sky is clear and blue. In the distance, a bridge or overpass is visible. A few cars are on the road. The overall scene is bright and wintry.

**DOT will undertake a Route 98  
feasibility study this year.**

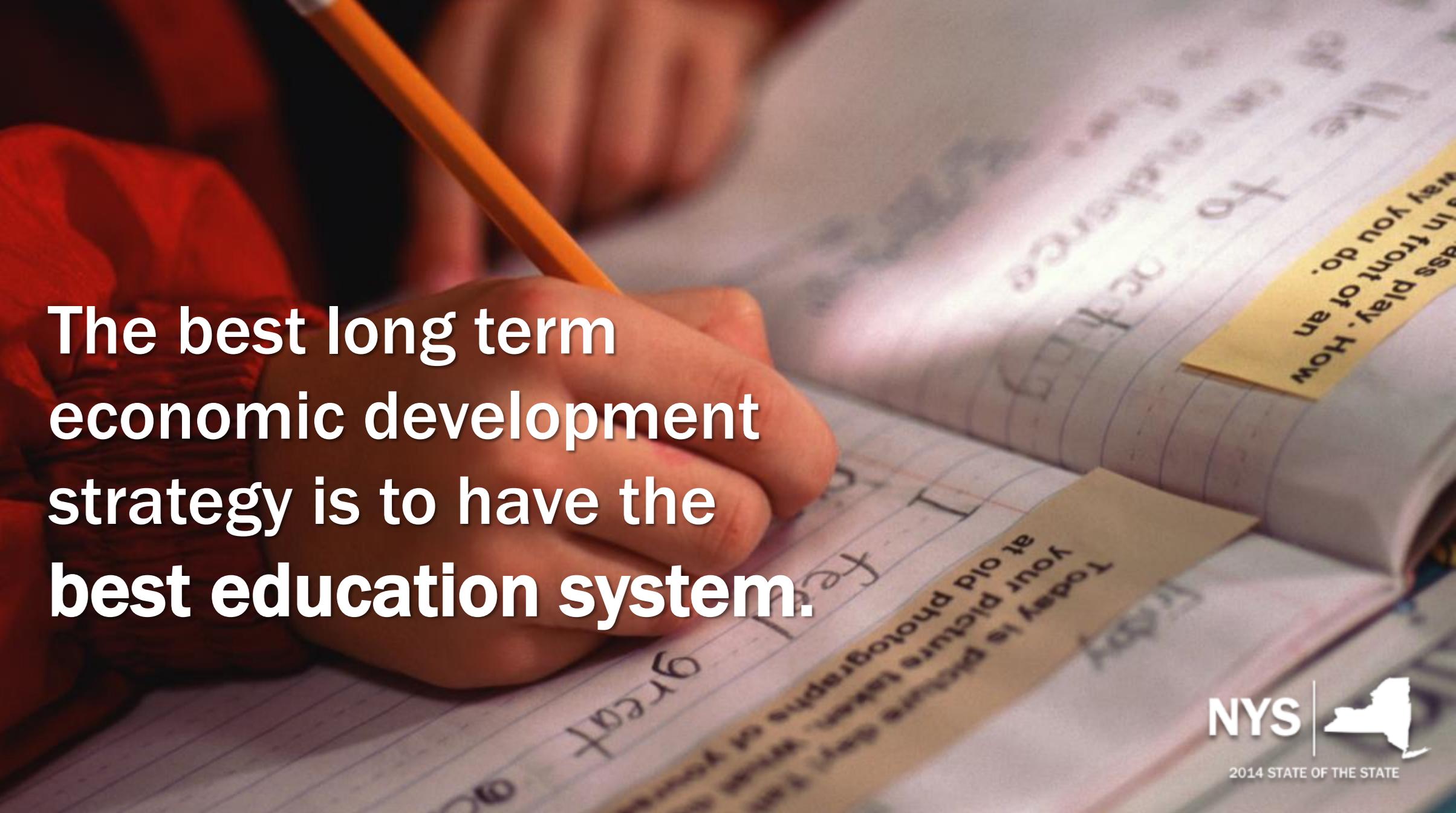
# 2014 Focus on Upstate:

- Upstate Manufacturer's Tax Credit
- Tourism – BassMasters, access to public lands, new tourism signs and mobile apps
- Casino resort destinations
- Targeted Investments
- Buffalo – NY Genomic Medicine Network
- Route 98

NYS



2014 STATE OF THE STATE



**The best long term  
economic development  
strategy is to have the  
best education system.**

NYS



2014 STATE OF THE STATE



**We are in the midst of an  
Education Reinvention**

**Replace the 1950s  
bureaucracy.**



**With a 2020  
performance  
organization.**

A photograph of Dick Parsons, Chairman of the Education Reform Commission, speaking at a podium. He is wearing a dark suit, a light blue shirt, and a red patterned tie. He has a beard and glasses. The background features a red and gold patterned curtain and a blurred American flag. The text is overlaid on the right side of the image.

**Education Reform Commission  
Chairman, Dick Parsons**

**We formed the  
NEW NY Education Reform Commission  
And they called for full-day pre-k, extending school  
days and performance pay.**

**Next step: Reinvent our classrooms with new technology.**



**We must transform from the  
classrooms of yesterday...**

**NYS**



2014 STATE OF THE STATE



**...to the classrooms of tomorrow.**

Experts said technology would  
be the **great equalizer...**

NYS



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**The Information Superhighway could democratize education.**



**That's right.**

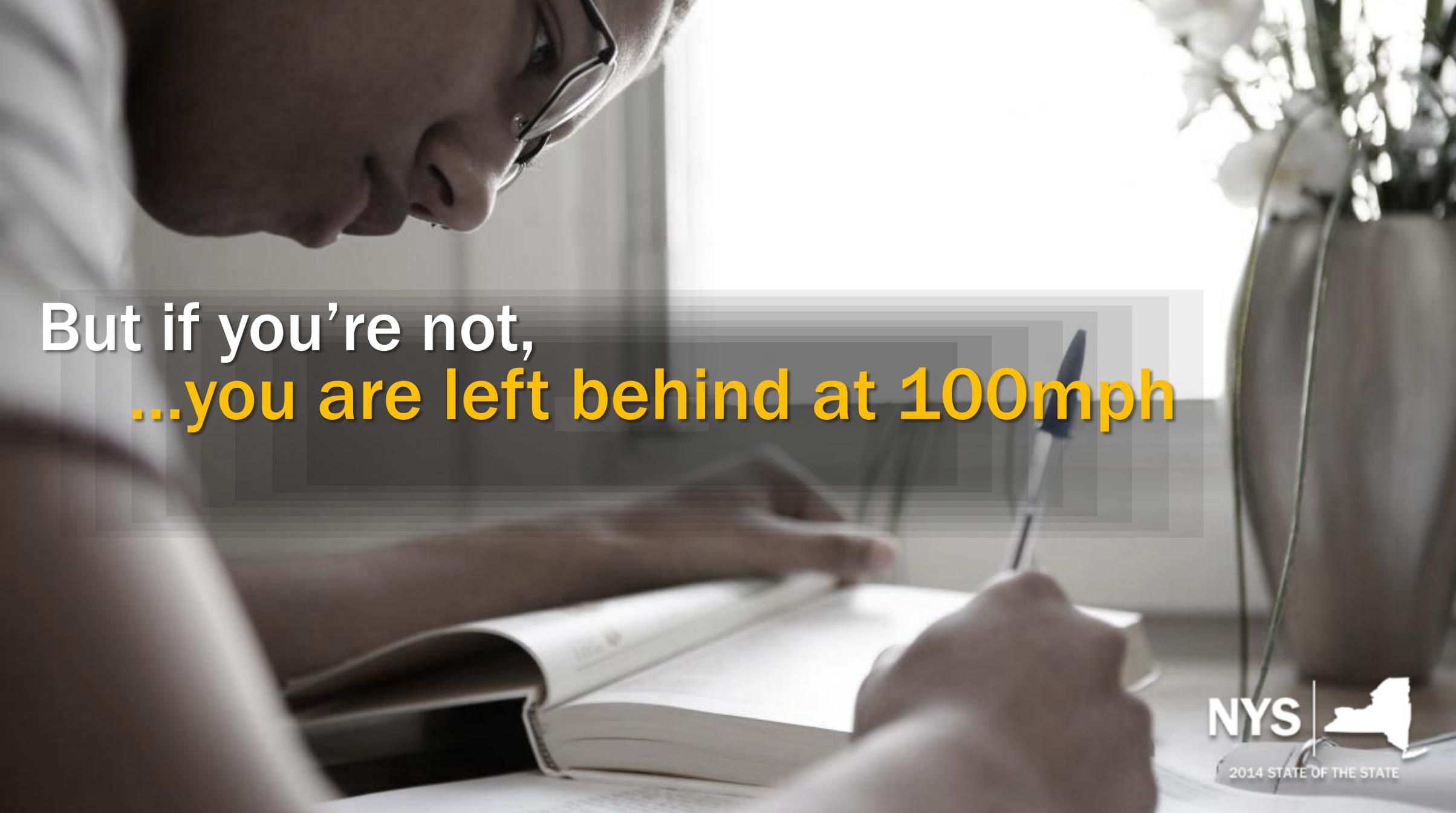
NYS



2014 STATE OF THE STATE

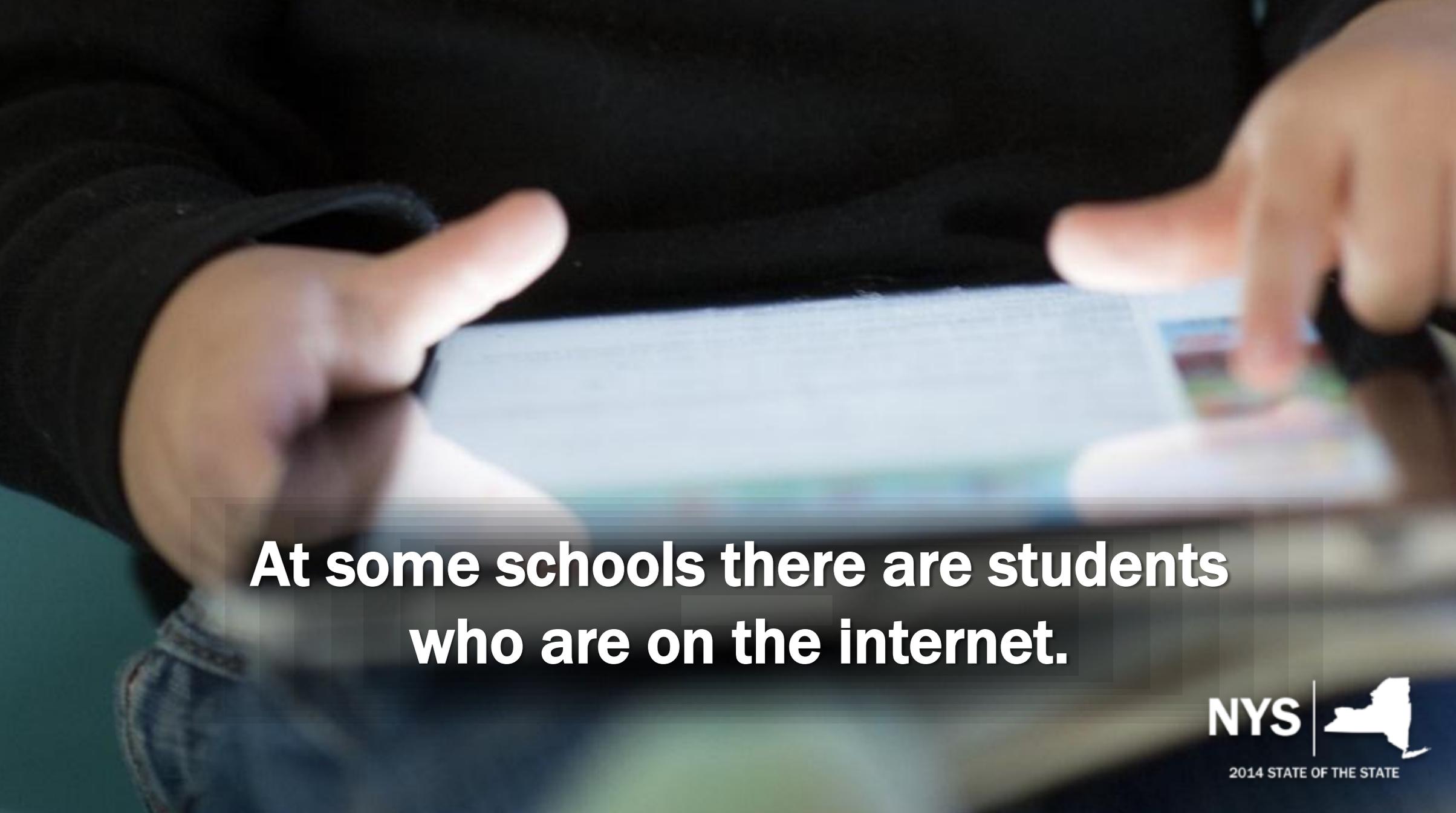
A photograph showing two young men from behind, looking at a computer monitor. The man on the left is wearing a red hoodie and glasses. The man on the right is wearing a blue hoodie and is pointing at the screen. The monitor displays a website with various images and text. The background is slightly blurred, showing what appears to be a classroom or office environment.

**If you are on it.**

A close-up, high-angle shot of a person with glasses reading a book. The person is looking down at the pages. The background is softly blurred, showing a window and a vase with white flowers. The text is overlaid on the image.

But if you're not,  
...you are left behind at 100mph

**There are great disparities in education.**

A close-up photograph of two hands holding a smartphone. The hands are positioned on either side of the device, with fingers resting on the screen. The background is dark and out of focus. The text is overlaid on a semi-transparent dark rectangular area in the lower half of the image.

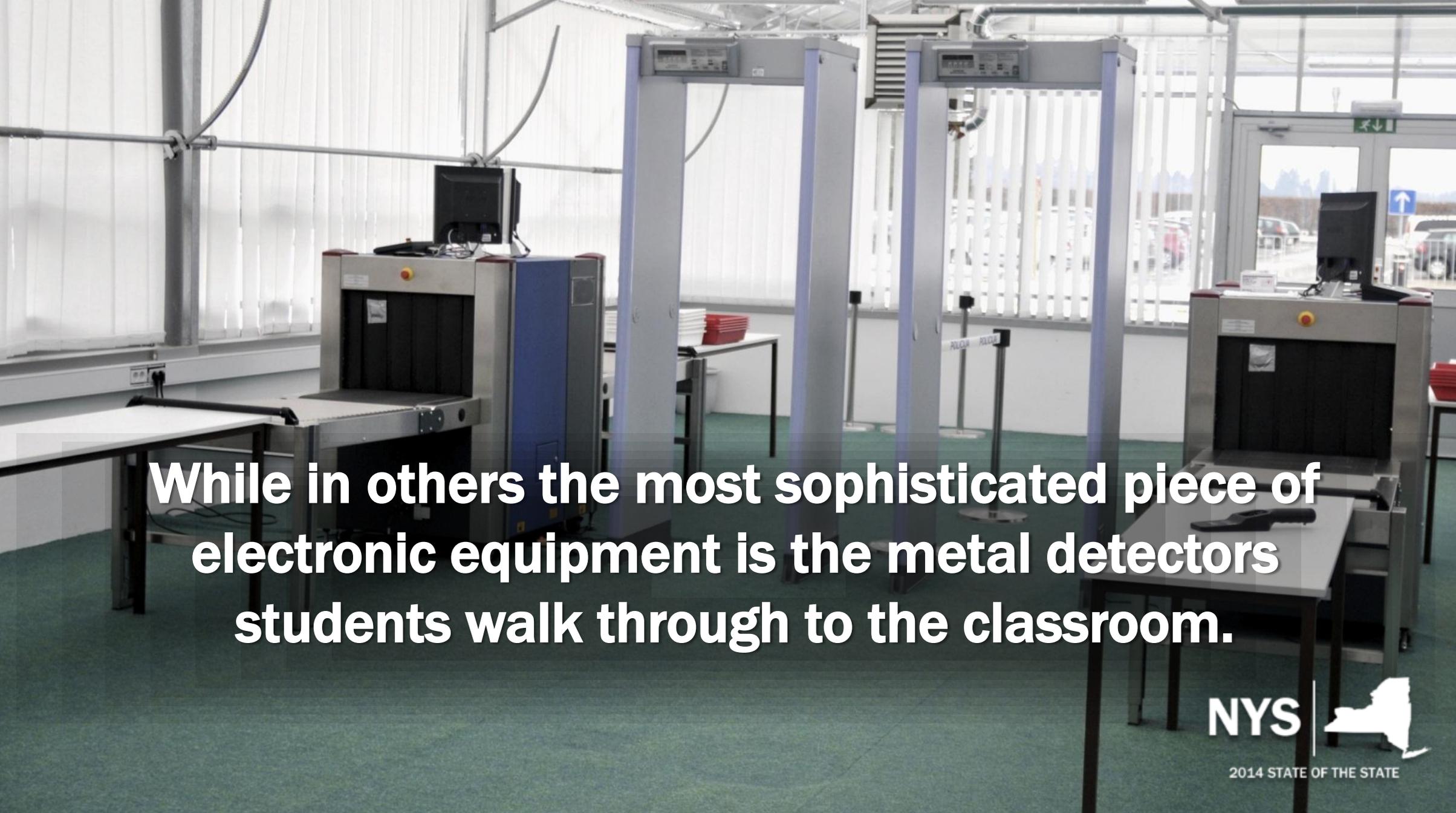
**At some schools there are students  
who are on the internet.**



**Yet at other schools students don't even  
have a basketball net.**



**Some schools have sophisticated new  
computer processors.**



**While in others the most sophisticated piece of electronic equipment is the metal detectors students walk through to the classroom.**

**We can do better.**  
**We must do better.**

**We will do better.**

A photograph of three young women in a classroom setting. The woman in the foreground has long, curly brown hair and is wearing glasses and a light green top. She is looking at a tablet computer. The woman in the middle has long brown hair and is wearing a light blue top; she is holding a blue pen and looking at a notebook. The woman in the background has long brown hair and is wearing a dark top; she is also looking at a notebook. The scene is brightly lit, suggesting a classroom environment.

**Let's invest in our future.**

Let's reimagine our classrooms for  
the next generation.

NYS



2014 STATE OF THE STATE

A photograph of a computer lab with rows of white iMac computers on white desks. The computers are arranged in a grid pattern, and the room has large windows in the background. The text is overlaid on the bottom half of the image.

**Let's have the smartest classrooms in  
the nation because our students  
deserve nothing less.**

**NYS**



2014 STATE OF THE STATE

**Let's go to the People of the State, this  
November, and put on the ballot a bond  
referendum for the...**



# Smart Schools Initiative.



To invest **\$2 Billion** in providing  
the technology of tomorrow, today.

NYS 

2014 STATE OF THE STATE

# What does technology mean for students?

1. Every child learns at his or her own pace.
2. Students get the skills they need to succeed in the 21st century economy.
3. Access to advanced courses and interactive curriculum.
4. Parents and teachers can communicate easily & often.
5. Teachers can access the assistance and training they need online.

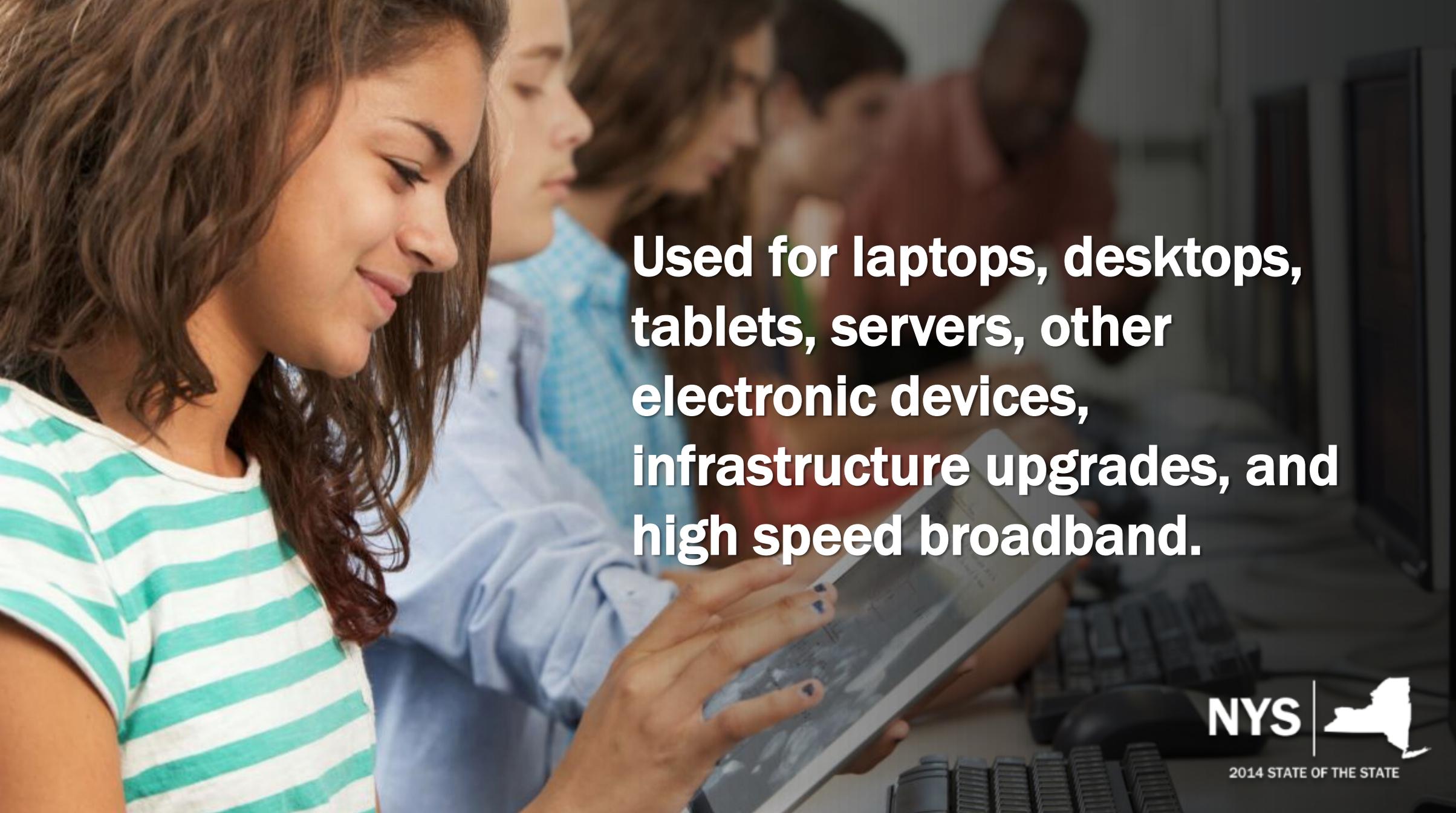


**And it's not about growing  
the bureaucracy; it's about  
helping students.**

**NYS**



2014 STATE OF THE STATE

A group of students in a classroom setting. In the foreground, a young woman with long brown hair, wearing a green and white striped shirt, is looking at a tablet computer. Behind her, other students are visible, some looking at the tablet and others at their own devices. The background is slightly blurred, showing a typical classroom environment with computer monitors and desks.

**Used for laptops, desktops,  
tablets, servers, other  
electronic devices,  
infrastructure upgrades, and  
high speed broadband.**

A photograph of several young students in a classroom or computer lab. They are seated at desks, looking at computer monitors. The students are wearing school uniforms. The image is slightly blurred, focusing on the students in the foreground.

**There will be strict eligibility for use of funds and each district must submit a technology plan for approval by the State.**



**And while we remake our classrooms for tomorrow we must get young minds engaged as early as possible.**

A close-up photograph of a young child with dark hair, wearing a red patterned shirt, focused on painting. The child is holding a paintbrush and looking down at a watercolor palette and a piece of paper. The background is softly blurred.

**In the 2013 State of the State, we called for Expanded Full Day Pre-Kindergarten. The Assembly has long championed the same.**

**NYS**



2014 STATE OF THE STATE

A photograph of two young girls in a classroom setting. The girl on the left, wearing a red shirt, is focused on stacking wooden blocks on a wooden stand. The girl on the right, wearing a blue and white striped shirt and denim overalls, is looking on with interest. The background shows shelves filled with more wooden blocks and a colorful patterned wall.

**It's time for New York to have  
Universal Full Day Pre-K Statewide.**

**NYS**



2014 STATE OF THE STATE

A close-up photograph of a female teacher with short brown hair, wearing a light blue button-down shirt, leaning over a desk. She is looking down at a young girl with dark curly hair, wearing a white school shirt. The girl is holding a pencil and looking intently at a piece of paper on the desk. The background is softly blurred, suggesting a classroom setting.

**Quality teachers are the backbone of  
our education system.**



**Let's recognize and thank Master Teacher, Abbey Allbright, for her introduction today.**

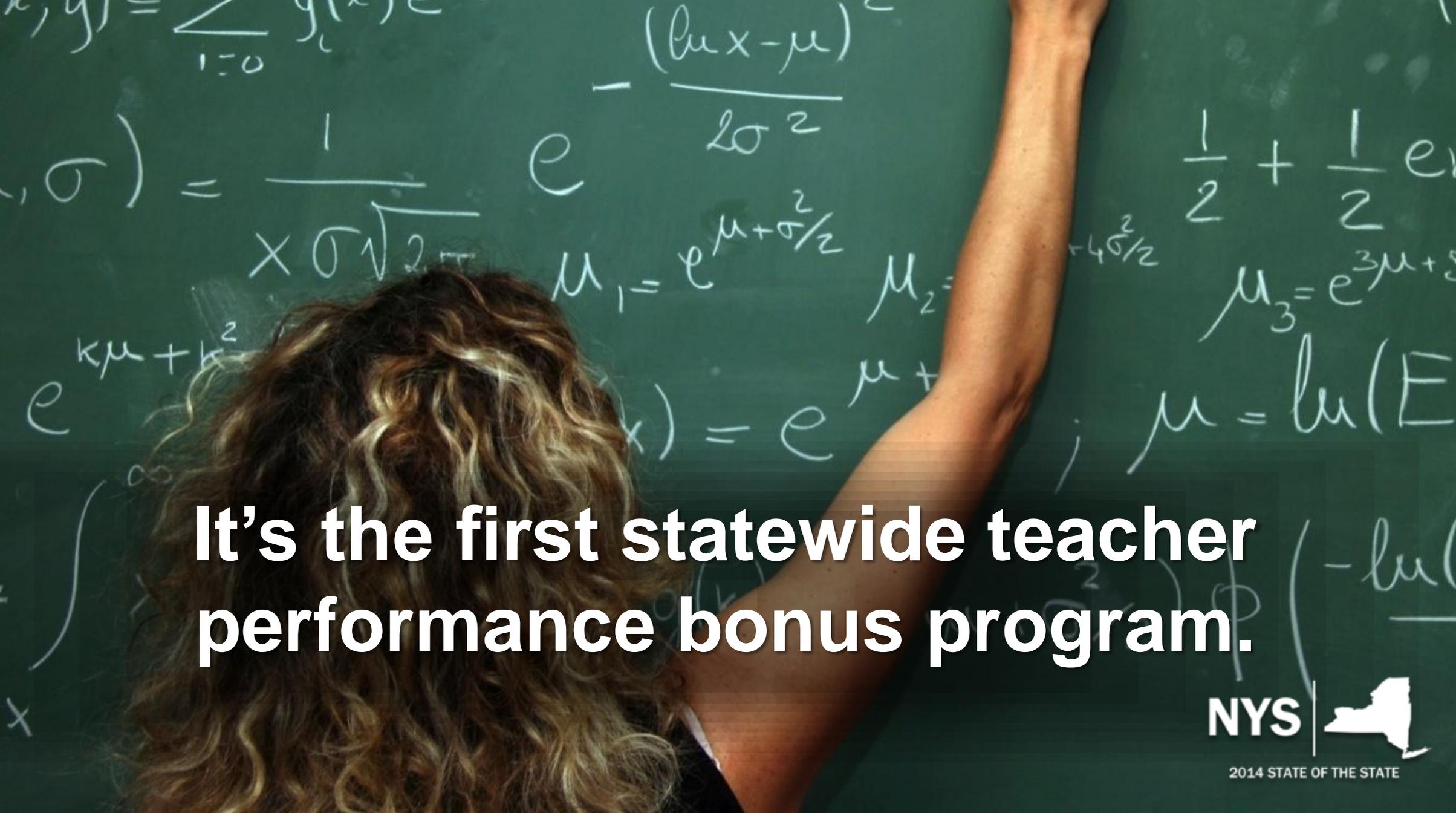
A photograph of a young girl with curly hair looking at a smiling teacher. The teacher is holding a tablet. Other students are visible in the background.

We will continue the transformation of our system and Reward Performance by **creating a Teacher Excellence Fund.**

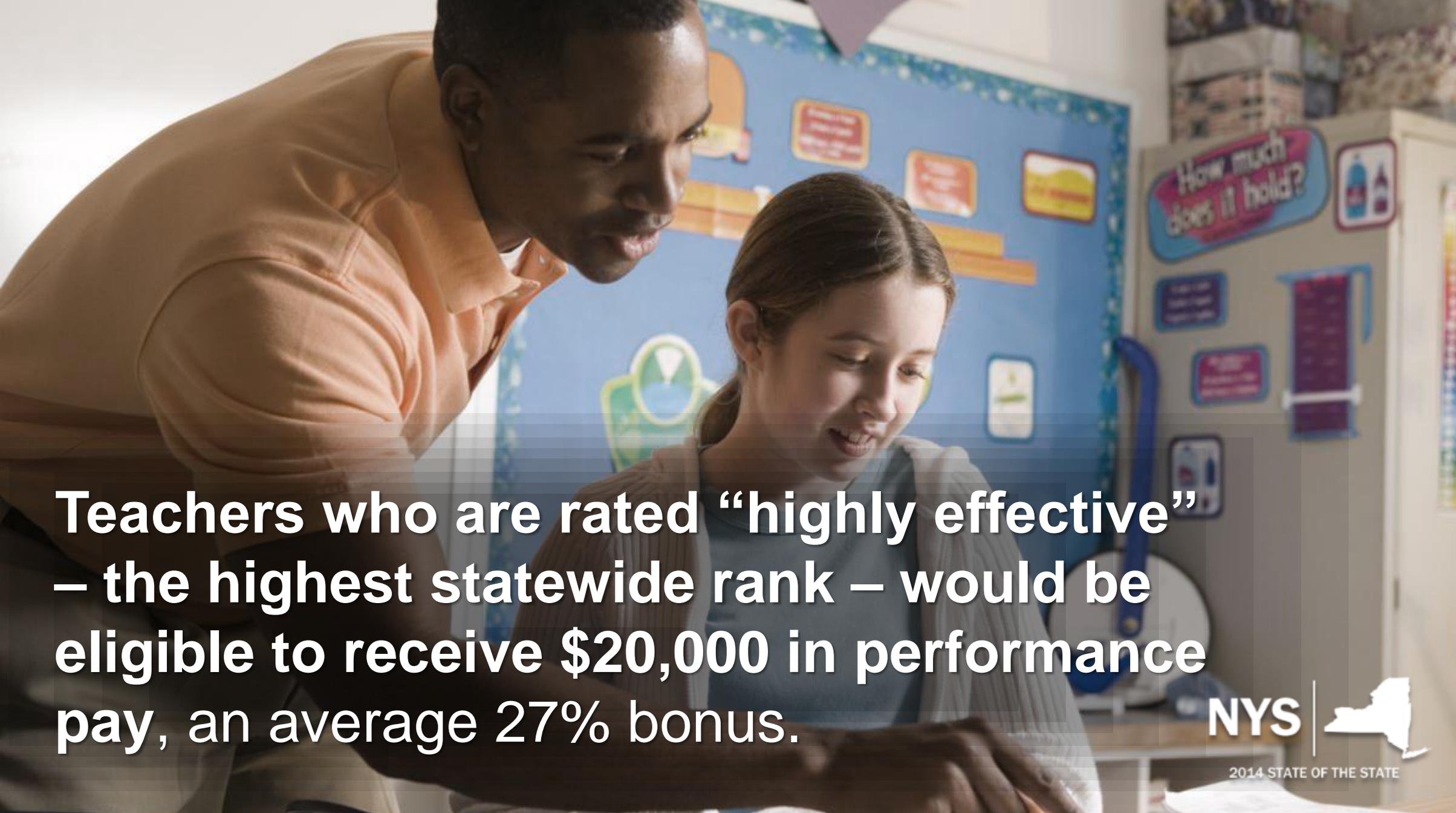
NYS



2014 STATE OF THE STATE

A teacher with long, curly hair is seen from behind, writing mathematical formulas on a chalkboard. The formulas include the normal distribution function, the mean  $\mu$ , and the standard deviation  $\sigma$ . The teacher's right arm is raised, holding a piece of chalk.

**It's the first statewide teacher performance bonus program.**



**Teachers who are rated “highly effective” – the highest statewide rank – would be eligible to receive \$20,000 in performance pay, an average 27% bonus.**

**NYS**



2014 STATE OF THE STATE



**HIGHER ED**  
**SUNY 2020 & CUNY 2020: It's working.**  
Let's continue another round this year.



Stony Brook Medicine

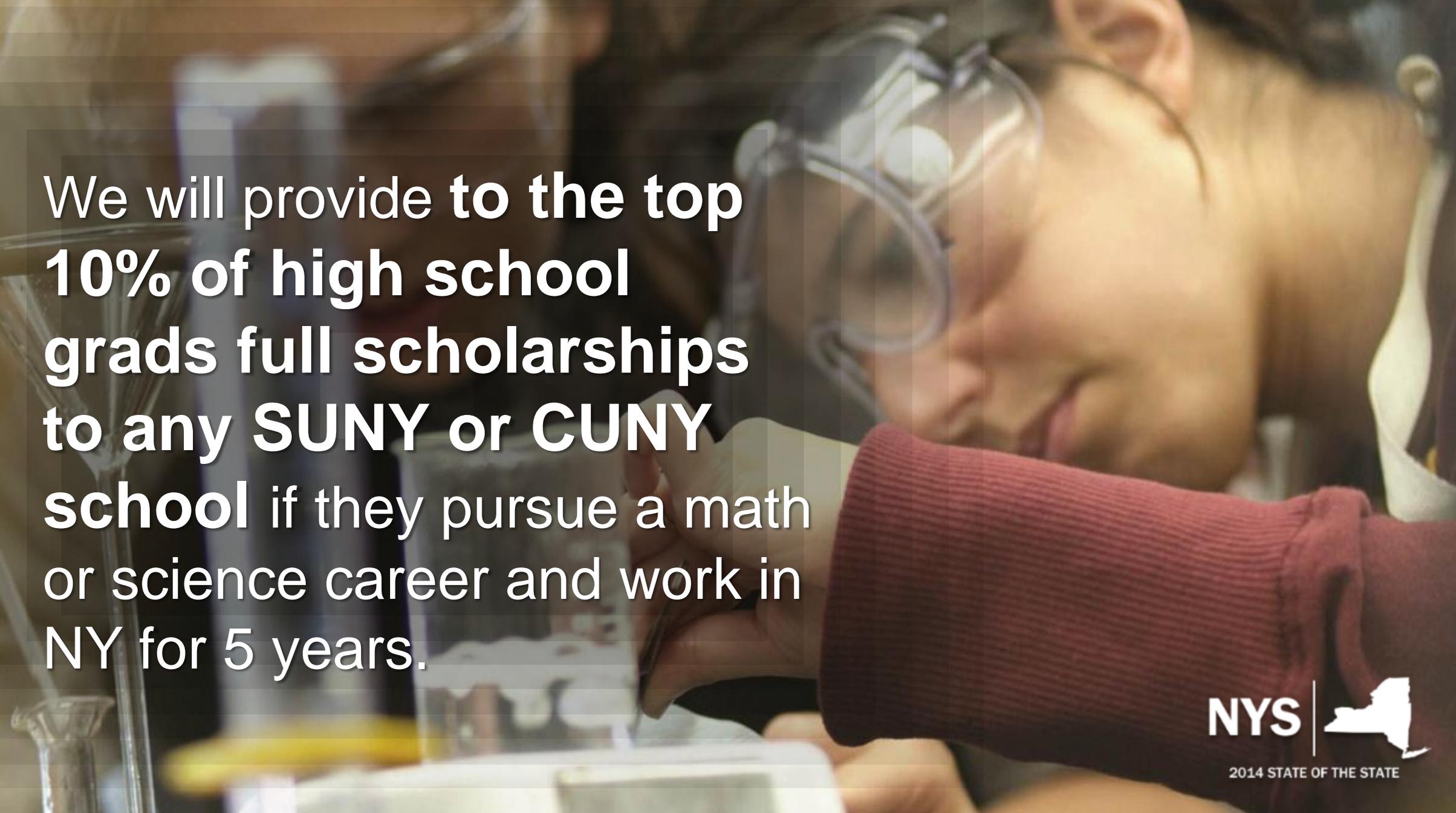
NYS



2014 STATE OF THE STATE



**The future of the economy is in STEM jobs – we should be incentivizing our education system to fill those openings.**

A close-up photograph of a student in a laboratory setting. The student is wearing safety goggles and a white lab coat over a maroon sweater. They are focused on a task, possibly using a pipette or a small container. The background is slightly blurred, showing other lab equipment and a bright light source.

We will provide to the top  
**10% of high school  
grads full scholarships  
to any SUNY or CUNY  
school** if they pursue a math  
or science career and work in  
NY for 5 years.



**After Sandy, Irene and Lee  
NYS, as we know it, faces a different reality.**



## **Let's Recognize:**

**Steve Bellone**  
**Suffolk County Executive**

**Ed Mangano**  
**Nassau County Executive**

**Anthony Picente**  
**Oneida County Executive**



**BUILDING BACK  
BETTER**

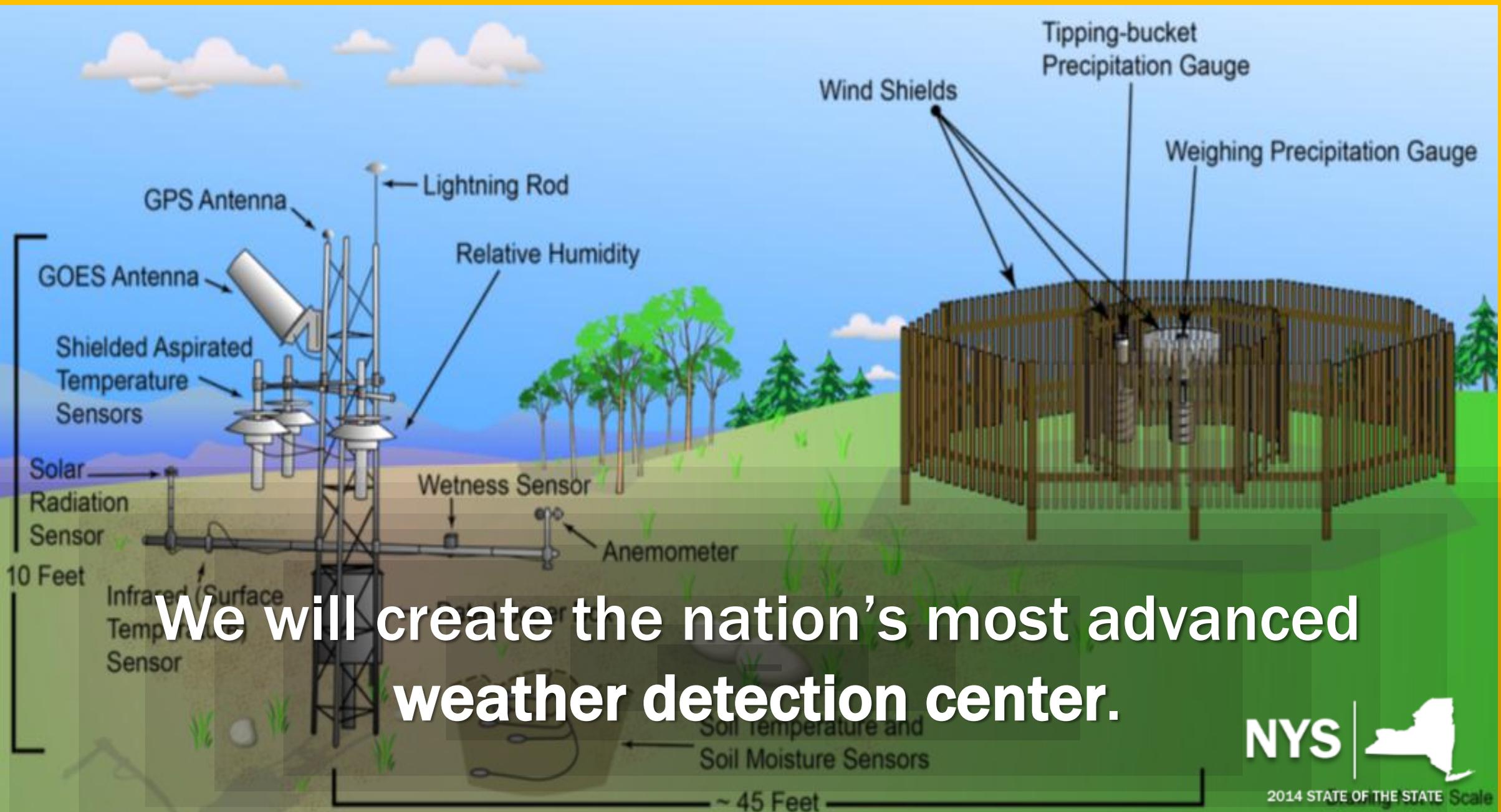
**We must “Reimagine” NY.**



2014 STATE OF THE STATE



**Extreme weather  
changes everything.**



**We will create the nation's most advanced weather detection center.**



**We will establish the nation's first College of  
Emergency Preparedness, Homeland Security and  
Cybersecurity at SUNY.**



**And we've recruited  
Ray Kelly to be a special advisor.**

**NYS**



2014 STATE OF THE STATE

A woman wearing a dark green jacket, a red safety vest, and a grey baseball cap is focused on organizing papers on a table. The setting is a large tent with other people in the background, some wearing blue shirts with 'SIA' on them. The table in the foreground is cluttered with supplies, including water bottles and bags of snacks.

**We will create a Citizen Responder Corp. to give New York State the most trained and prepared citizens in the US.**

**NYS**



2014 STATE OF THE STATE

A photograph of a worker in a tunnel. The worker is wearing a dark jacket and a high-visibility safety vest with red, yellow, and blue stripes. He is holding a flashlight that is turned on, illuminating the scene. To his right is a large, circular, woven object made of white and blue fibers, which is a resilient tunnel plug. The background shows the interior of a tunnel with concrete walls and pipes.

## **We will harden our Transit System:**

- Spend \$5B for most massive reconstruction of the subway system since it was built 110 years ago.
- Rebuild 6 under river tubes used by 1 million a day.
- Protect and strengthen our train yards.

We will open a new spur for Metro North Railroad for more resiliency and to provide direct access to Penn Station:

And build 4 new stations to bring new transit options to the Bronx.

Penn Station

GCT

Hunts Point

Parkchester

Morris Park

Co-op City

NYS



2014 STATE OF THE STATE

**We will repair/replace over 100  
Bridges - with state-of-the-art  
flood-resistant  
construction.**





Over one thousand projects at  
**\$16B.**

NYS



2014 STATE OF THE STATE



**The most massive rebuilding  
program state has ever undertaken.**

NYS



2014 STATE OF THE STATE



**HUD Secretary Shaun Donovan  
led the Federal Superstorm  
Sandy Rebuilding Task Force.**



**Let's Recognize:**

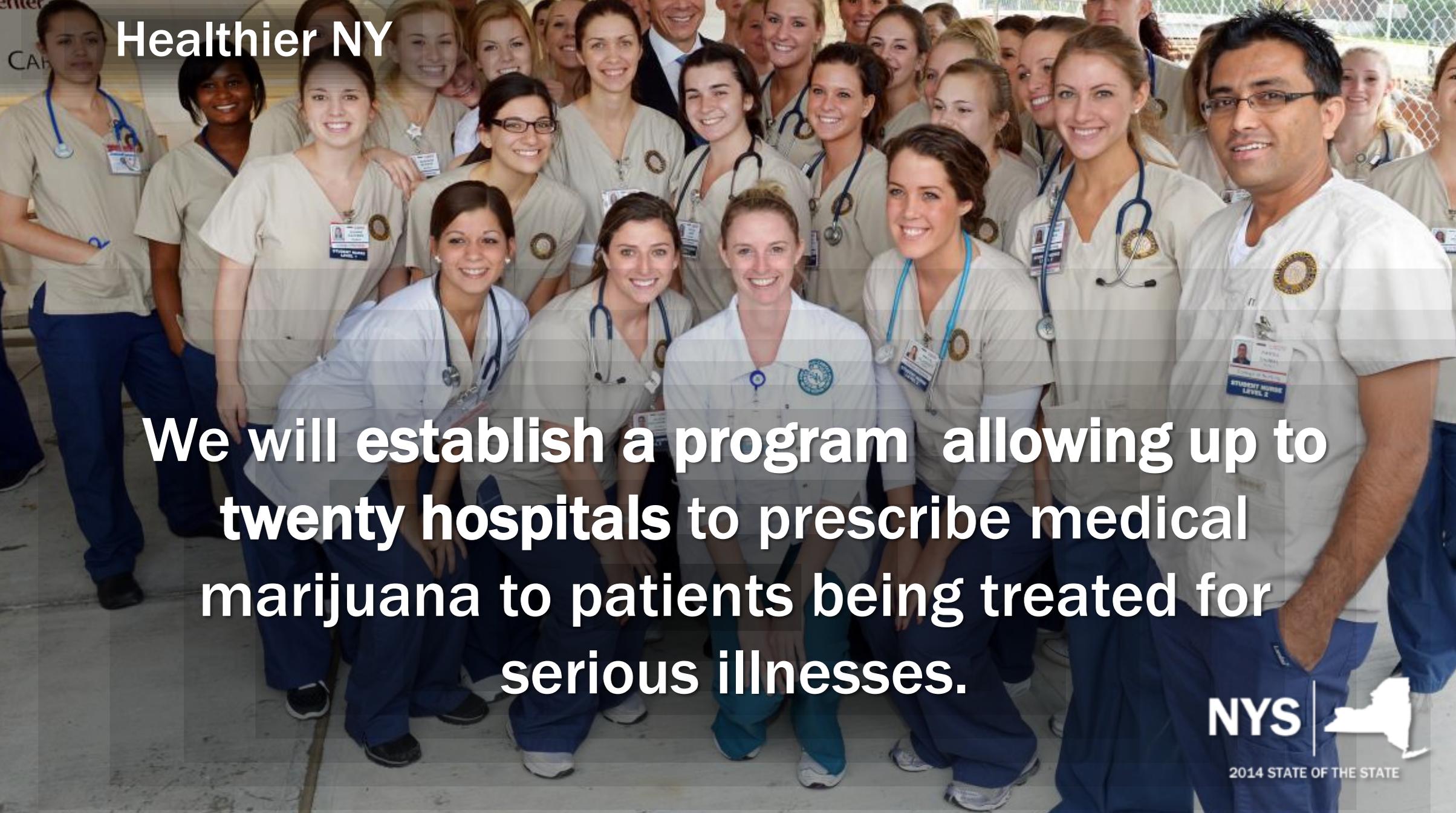
**Shaun Donovan**  
**HUD Secretary**



We have **more to do** to make New York  
healthier, fairer and safer.

**Research suggests that medical marijuana may help manage the pain and treatment of cancer and other serious illnesses.**





Healthier NY

**We will establish a program allowing up to twenty hospitals to prescribe medical marijuana to patients being treated for serious illnesses.**

**The program will evaluate the effectiveness and feasibility of a medical marijuana system.**

**Justice for All**

**New York  
means justice for all.**

**NYS**



2014 STATE OF THE STATE

**Justice for All**

**Governor Paterson increased MWBE  
contracts to 10%.**

**Justice for All**

**In 2011, we set an ambitious MWBE goal,  
doubling it to 20%.**

Justice for All

And we beat it.

**Justice for All**

**This year we will focus on certifying more MWBEs to participate in state contracting.**

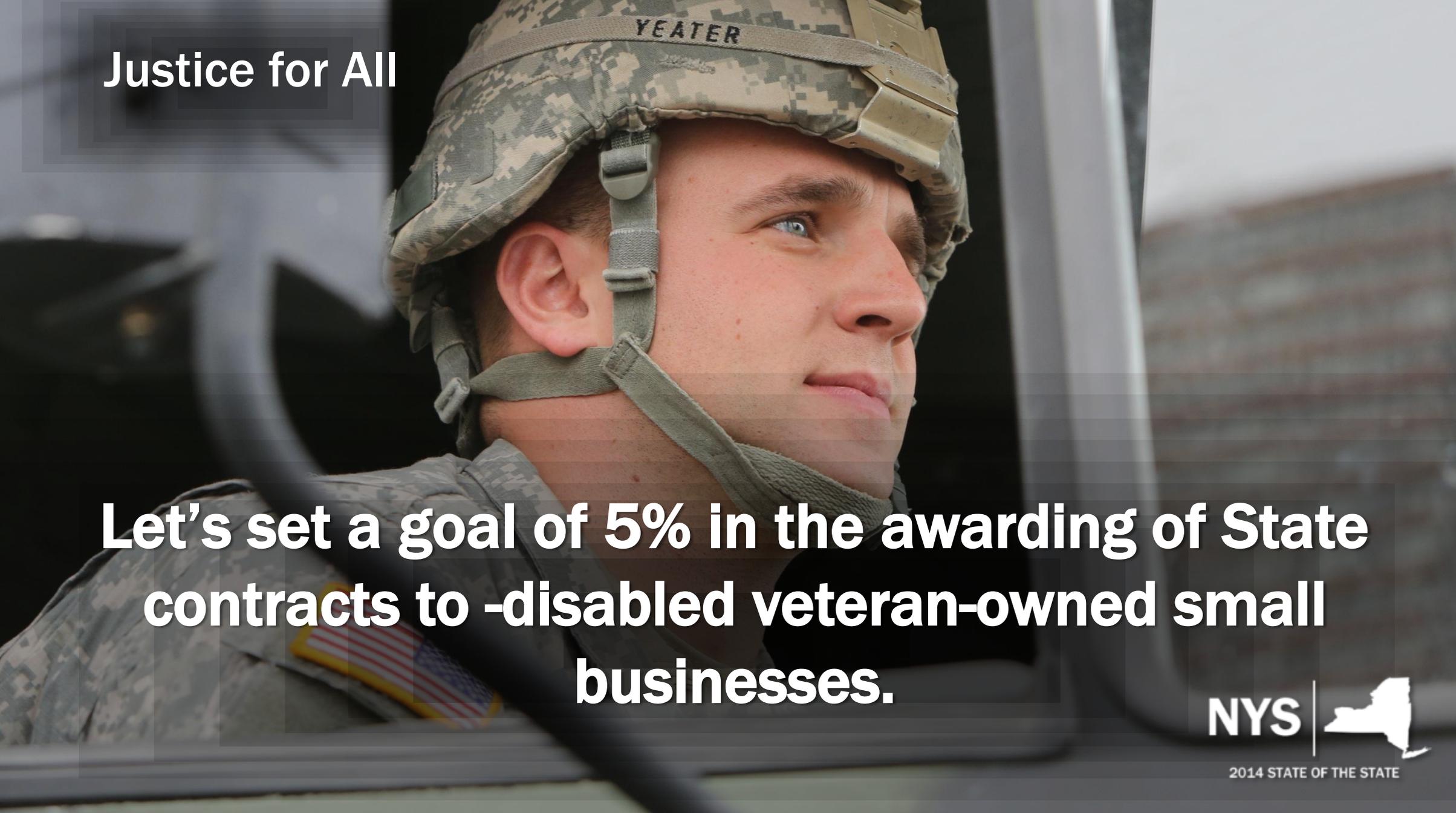
**Justice for All**



**There are other New Yorkers  
we can help in this way.**

**Justice for All**

**Disabled veterans showed us their loyalty,  
we must show them ours.**



Justice for All

**Let's set a goal of 5% in the awarding of State contracts to -disabled veteran-owned small businesses.**

**Justice for All**

**We will host a Summit this Spring  
to find ways to make this goal a reality  
and further support our vets.**

Justice for All

Our NY Youth Works program  
has helped 13,000 inner city  
youth find work.

NY Youth Works



NYS



2014 STATE OF THE STATE

**Justice for All**

**Yet unemployment remains high  
in inner city communities –  
over 40% among youth.**

**Justice for All**

**40% unemployment is unacceptable.  
Let's give these kids jobs so they  
have a future.**

**NYS**



2014 STATE OF THE STATE

# Justice for All

**Let's build on our success  
by launching NY Works Phase II:**

- **Extend the length of tax incentives to businesses to create more job opportunities.**
- **And provide job training under the Job Linkage program.**

A photograph of a multi-story brick building with several fire escapes attached to its exterior. The building has a reddish-brown brick facade and several windows with dark frames. The fire escapes are made of metal and have multiple landings and stairs. The scene is brightly lit, suggesting a sunny day.

Justice for All

Affordable housing is a **crisis.**

**Justice for All**

**Homelessness is growing.**



2014 STATE OF THE STATE

**Justice for All**

**We will increase our commitment by  
investing another \$100M in  
affordable housing.**



**Justice for All**

**The Housing Act of 1949 set a goal of “a decent home and a suitable living environment for every American family.”**

**Justice for All**

**Let's act on that promise  
because in 2014, every New Yorker  
deserves a safe, clean place to live.**

Justice for All

2

The good news is crime  
is down and our prisons have  
fewer people in them.

Justice for All

2

**We are reducing the madness of an  
incarceration society.**

**Justice for All**

**2**

**Ending a system of unnecessary human and financial waste.**

**Justice for All**

**And we have eliminated  
more than 5,500 beds.**

**Justice for All**

**The bad news is there  
is a revolving door where 40%  
wind up back behind bars.**

**Justice for All**

**We need to provide reentry support  
like job training and access to  
key services to ease the transition  
into mainstream society.**

**NYS**



2014 STATE OF THE STATE

**Justice for All**

**Reduced recidivism means less crime, safer communities, and fewer taxpayer dollars spent on incarceration.**

**Justice for All**

**Let's stop the revolving door  
once and for all.**

**NYS**



2014 STATE OF THE STATE

**Justice for All**

**Let's create a Reentry Council to coordinate state resources to assist with the transition back into society.**

**Justice for All**

**Our Juvenile Justice laws are outdated.  
Under NYS law, 16 and 17 year olds are tried  
and charged as adults.**

**Justice for All**



**The only other state to have this provision is  
North Carolina.**

**Justice for All**

**It's not right.  
It's not fair.**

**We must raise the age.**

**Justice for All**

**Let's form a Commission on  
Youth, Public Safety & Justice  
and get it done this year.**

Justice for All

Last year we proposed a **10-point Women's Equality Act** because discrimination against women is alive and well.

NYS



2014 STATE OF THE STATE

**Since last year,  
nothing has changed.**

**Justice for All**

**Discrimination against women  
still exists.**

A woman with dark hair pulled back, wearing glasses and a black top, is focused on working on a piece of black lace fabric. She is holding a section of the lace with both hands, examining it closely. The background is a blurred workshop or factory setting with various pieces of fabric and equipment.

**Justice for All**

**It's just been another year when government failed to act on behalf of women.**



**Stop playing politics with women's rights –  
pass the Women's Equality Act this year.**

**NYS**



2014 STATE OF THE STATE

**To Make NY Safer**

**47,000 drivers with 3  
or more drunk driving convictions  
are still on the road.**

To Make NY Safer

**Think about that as  
you drive home tonight.**

To Make NY Safer

It's absurd.

To Make NY Safer

Let's change the law.



**To Make NY Safer**

**Anyone convicted of drunk driving  
2 times in 3 years should  
lose their license for 5 years.**

To Make NY Safer

**3 strikes and  
you're OUT and OFF the road.**

A photograph of the Rialto Bridge in Venice, Italy, at dusk. The bridge is illuminated from below, and the surrounding buildings are lit up. The sky is a mix of blue and orange. The water in the canal reflects the lights.

To Make NY Safer

**There's an old Italian expression:  
"We grow too soon old and too late smart."**

NYS



2014 STATE OF THE STATE

To Make NY Safer

**For young drivers, a cellphone can be more dangerous than a bottle of alcohol.**

To Make NY Safer

For teen drivers, **texting-while-driving** causes more fatal accidents than drinking-while-driving.

To Make NY Safer

**77 % of young adults say  
they can text and drive safely.**

To Make NY Safer



**They're wrong.**

To Make NY Safer

Let's continue to crack down  
on texting while driving.

To Make NY Safer

If a teenager is caught  
texting-while-driving they should  
**lose their license for one year.**

NYS



2014 STATE OF THE STATE

To Make NY Safer

These are our sons and daughters...  
Let's save young lives.



**Let's Recognize:**

**Ben Lieberman**

To Restore Public Trust



Last year I appointed a Moreland Commission to investigate public corruption.

To Restore Public Trust



Disagreement about need  
for more ethics reform.

To Restore Public Trust

We created JCOPE.

NYS



2014 STATE OF THE STATE

**String of bad acts, almost a daily story, even today.**

State Senator From  
Queens Is Indicted

How New York Bec  
Of The Most Cor

Sen. Malcolm Smith,  
city Councilman Halloran  
bribery plot'  
ace

Guilty Plea by Former

## New York legislator Eric Stevenson bought a Jaguar with his payoffs, feds say

By DANIEL BEEKMAN  
January 2, 2014

New York state Assemblyman

Assemblyman Eric Stevenson went on a buying jag, the feds say.

The Bronx state assemblyman,

on corruption

cheduled to start

t \$500 cash down on

Sept. 8, 2012, pros-

Thursday at a

ng in Manhattan

## Second Albany Legislator Secretly Taped Colleagues

By THOMAS KAPLAN and WILLIAM K. RASHBAUM

Soon after prosecutors and the Federal Bureau of Investigation

On Friday, prosecutors disclosed that Shirley L. Huntley,

Malcolm Smith  
rig the New York

Former State  
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Malcolm Smith and

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recording conversations with his col-

gues in a federal corruption investigation into members of the New York State Assembly, Nelson Castro had a key requirement to avoid prosecution on a past perjury indictment: Tell the truth. He

investigators when he couldn't get l about his participation in a YouTube cooperation with them. So now he's charged with making false statements plead guilty to the perjury count, an

ith

State Senator From Queens Is Indicted

How New York Becomes One of the Most Corrupt

Sen. Malcolm Smith, city Councilman Halloran bribery plot' ace

Guilty Plea by Former

**New York legislator Eric Stevenson bought a Jaguar with his payoffs, feds say**

By DANIEL PERLMAN  
Jan 27, 2014

Assemblyman Eric Stevenson went on

**Reflects poorly on all of us.**

Maker Is Censured Over Harassment

Former State Senator Sentenced

is of mayoral race bribery implicating state

in

By

Second Albany Legislator Secretly Taped Colleagues

on corruption scheduled to start \$500 cash down on Sep 8, 2013. Cross-Thru in Manhattan

on Castro, Assembly Corruptant, Busted for Lying

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By THOMAS KAPLAN and WILLIAM K. RASHBAUM

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NYS



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**Ethics reform is an acknowledgement of the problem and the need to fix the system.**

# I Propose:

- New Anti-bribery and corruption laws
- Public Financing of Elections
- Independent enforcement and oversight at the Board of Elections
- Disclosure of outside clients with business before State

**We must act.**

# Why ?

The image shows a grand, ornate interior space, likely a government building. The ceiling is a large, multi-paned skylight with decorative borders. The walls are covered in intricate, repeating patterns in shades of red, gold, and blue. There are several arched windows and doorways, some with decorative grilles. The overall atmosphere is one of historical grandeur and architectural detail.

When government has the public trust,  
government has the capacity to do good work.

NYS



2014 STATE OF THE STATE



Swastikas, Slurs and Torment in Town's Schools  
*Pine Bush, N.Y., School District Faces Accusations of Anti-Semitism*

By BENJAMIN WEISER  
Published: November 8, 2013

The swastikas, the students recalled, seemed to be everywhere: on walls, desks, lockers, textbooks, computer screens, a playground slide — even on a student's face.

A picture of President Obama, with a swastika drawn on his forehead, remained on the wall of an eighth-grade social studies classroom for about a month after a student informed her teacher, the student said.

They have reported being pelted with coins, told to retrieve them and thrown into garbage receptacles, shoved and even beaten. That on school buses in the state, located about 30 minutes north of New York City, once home to a local Ku Klux Klan chapter president, students chanted "white power" and gave Nazi salutes with their arms raised.

The proliferation and curbing of the effect of the slurs, drawing attention led three Jewish

**The New York Times**

**Swastikas, Slurs and Torment in Town's Schools**

*Pine Bush, N.Y., School District Faces Accusations of Anti-Semitism*

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